Sub-theme 01: [SWG] Organization & Time: Organizing in the Nexus between Short and Distant Futures

Convenors:

Tima Bansal, Ivey Business School, Western University, Canada <u>tbansal@ivey.ca</u> Tor Hernes, Copenhagen Business School, Denmark, & University of South-Eastern Norway <u>th.ioa@cbs.dk</u> Joanna Karmowska, Oxford Brookes University, United Kingdom <u>ikarmowska@brookes.ac.uk</u>

Session I: Thursday, July 04, 11:00 to 12:30, SH-PP - Charter Suite Introduction: The Short in the Distant and Vice Versa

Chair: Tor Hernes

Maximilian Weis and Patricia Klarner *Temporal tensions in organizations: How to address different time horizons* Discussant(s): Miriam Feuls Miriam Feuls, Mie Plotnikof and Iben Sandal Stjerne *Challenging time(s): Exploring methodological challenges of researching temporality & organizing* Discussant(s): Lianne Simonse

Session II: Thursday, July 04, 14:00 to 15:30 - Parallel Stream -

Parallel Stream A: Temporality in Sustainable Development - Room: SH-PP - Charter Suite Chair: Tima Bansal

Dimitra Makri Andersen Time will Tell: Temporal Tensions in NGO – Business Partnerships for Sustainability Discussant(s): Christel Dumas Christel Dumas, Jacob Vermeire and Céline Louche Time and space in sustainable finance Discussant(s): Dimitra Makri Andersen Lianne Simonse and Petra Badke-Schaub Strategic design & time: Framing design roadmapping of long term futures Discussant(s): Maximilian Weis Parallel Stream B: Temporal Work and Organizational Performance - Room: SH-PP - Lower **Ground Suite** Chair: Joanna Karmowska Gerry McGivern, Sue Dopson, Ewan Ferlie and Michael D. Fischer 'This isn't the dream you have sold us': Events, temporal work and expectations in a genetics network Discussant(s): Daniel Z. Mack and Quy Huy Sara Melo How adopting a long-term performance management perspective influences performance measurement, organisational learning, and performance Discussant(s): Gerry McGivern Daniel Z. Mack, Weiru Chen and Quy Huy A Behavioral Process Model of Organizing for Entrepreneurial Growth: How Unspecified Stakeholders' Time Horizons Influence the Fast Scaling (Up and Down) of an Entrepreneurial Online-to-Offline Platform

Discussant(s): Sara Melo

Session III: Friday, July 05, 09:00 to 10:30

- Parallel Stream -

Parallel Stream A: The Decoupling, Coupling and Collisions of Different Temporalities -Room: SH-PP - Charter Suite

Chair: Tima Bansal Blagoy Blagoev and Georg Schreyögg Eigenzeit: Reconceptualizing the temporal relationships of organization and environment beyond entrainment Discussant(s): Stéphanie Tillement Jane Bjørn Vedel Granting time: mechanisms for managing ongoing temporal tension Discussant(s): Blagoy Blagoev Stéphanie Tillement and Frederic Garcias Temporal qualities of nuclear projects: The challenge of reconciling temporal focuses and distances in the here and now Discussant(s): Jane B. Vedel Parallel Stream B: Temporality of Organizational Values and Identity - Room: SH-PP -**Lower Ground Suite** Chair: Tor Hernes Ilham Bensouna Identity formation in a nascent organization: ongoing present and desired future Discussant(s): Stephanie C.J. Koornneef Thijs H.J. Geradts, Julie Battilana and Marissa Kimsey Rule extrication and internal corporate venture development: Overcoming short-termism to pursue blended value at the base of the pyramid Discussant(s): Ilham Bensouna Stephanie C.J. Koornneef and Tal Simons Time is a precious thing, never waste it: The communication of values in a case study analysis of three chocolate producers Discussant(s): Thijs H.J. Geradts Session IV: Friday, July 05, 11:00 to 12:30 - Parallel Stream -

Parallel Stream A: Speed and Pacing - Room: SH-PP - Charter Suite

Chair: Tima Bansal Coline Ruwet Running out of time: Bringing time back in nature to address sustainability challenges in organizations Discussant(s): Kenneth T. Goh and Claus Rerup Eun Joo Koo and Anna Kim Keeping pace: How organizations catch up with the pace of societal changes over time Discussant(s): Coline Ruwet Kenneth T. Goh and Claus Rerup Spatializing time: Giving form to the flow of time through organizational routines Discussant(s): Anne Kim

Parallel Stream B: Temporality in Education and Career - Room: SH-PP - Lower Ground Suite

Chair: Joanna Karmowska Mollie Painter-Morland and Johanna Oehlmann The timing of sustainable mindsets: Heideggerian perspectives on the use of the case method in business schools' sustainability education Discussant(s): Zoe Morrison and Scott Tindal Dorethe Bjergkilde and Eva Pallesen Exploring the effect of organizational change initiatives in-between past and futures – A process perspective Discussant(s): Mollie Painter-Morland and Johanna Oehlmann Zoe Morrison, Scott Tindal, Wendy Loretto, Vince Connelly and Sarah Cunningham-Burley Temporal practices: Making time for concurrent careers Discussant(s): Dorethe Bjergkilde and Eva Pallesen Session V: Friday, July 05, 14:00 to 15:30, SH-PP - Charter Suite The Temporalities of Strategic Change

Chair: Joanna Karmowska Tor Hernes and Majken Schultz A situated view of organizational temporality Discussant(s): Sarah Stanske and Jochen Koch Marina Biniari, Davide Ravasi and Quy Huy Do we have time to change now? How tensions in valorizing time influence planned organizational change Discussant(s): Majken Schultz Sarah Stanske, Matthias Wenzel, Jochen Koch and Madeleine Rauch *Killing boredom: On the expansion and contraction of time during strategic change* Discussant(s): Marina Biniari and Quy Huy **Session VI: Saturday, July 06, 09:00 to 10:30** - Parallel Stream -

Parallel Stream A: Organizational Narratives as an Agent of Change - Room: SH-PP - Charter Suite

Chair: Tor Hernes Charles Keim and Elden Wiebe Smoke and mirrors: Amelioration of core-stigmatization at British American Tobacco Discussant(s): Charles-Clemens Rüling Violina Rindova and Enlan Wang Futurescapes and the shaping of mobility futures Discussant(s): Elden Wiebe Bilal Ahmed Jathol and Charles-Clemens Rüling Temporal-structural contexts for managerial attention to environmental change: Recurrent Charter renewal and the digital transformation of the BBC Discussant(s): Enlan Wang Parallel Stream B: Tensions in Organizing and Sensemaking through Time - Room: SH-PP - Lower Ground Suite Chair: Joanna Karmowska Ian Colville, Annie Pye and Andrew D. Brown Organizing and sensemaking through time Discussant(s): Camilo Arciniegas Pradilla Cylien Gibert and Hervé Laroche Make sure you have the answer before the question gets asked: Maintaining provisional autonomy through justifying work Discussant(s): Ian Colville and Annie Pye Camilo Arciniegas Pradilla, Jose Bento da Silva and Juliane Reinecke Prospective sensemaking in the context of poverty alleviation: When multiple expectations meet

in strategy making Discussant(s): Cylien Gibert Session VII: Saturday, July 06, 11:00 to 12:30, SH-PP - Charter Suite Reflections: Time across Levels of Analysis

Chair: Tima Bansal David Chandler, Michael Hendron and William Foster A present past and a future shaped: The fallacy of institutional maintenance Discussant(s): Elke Weik Jesper Strandgaard Pedersen Sidetracked by Success: Mission drift and identity search in a non-profit organisation Discussant(s): David Chandler and William Foster Elke Weik Institutions and Organizations in a Temporal Perspective: Primary and Secondary Modes of Temporality Discussant(s): Jesper Strandgaard Pedersen

Sub-theme 02: [SWG] Revealing Obscured and Emerging Issues in Organizational Responsibilities

Convenors:

Lauren McCarthy, Royal Holloway, University of London, United Kingdom lauren.mccarthy@rhul.ac.uk Laura J. Spence, Royal Holloway, University of London, United Kingdom Laura.Spence@rhul.ac.uk Arno Kourula, University of Amsterdam, The Netherlands a.e.kourula@uva.nl

Session I: Thursday, July 04, 11:00 to 12:30, OC - LT 1.264 Plenary: Introduction and New Frontiers

Chair: Laura Spence

Mette Morsing and Sarah Glozer Helpful hypocrisy? Investigating humour and 'double talk' in CSR communication Discussant(s): Daniel Lundgaard Ismael Al-Amoudi and John Latsis Artificial intelligence and artificial irresponsibility: The case of health sector organisations Discussant(s): Leena Lankoski Session II: Thursday, July 04, 14:00 to 15:30 - Parallel Stream -

Parallel Stream A: Tartan Track: Technology and Responsibility - Room: OC - LT 1.264 Chair: Andreas Rasche Leena Lankoski and N. Craig Smith Corporate responsibility meets the digital economy

Discussant(s): Michael Carney Andrea Kim, Michael Carney and Gwyneth Edwards Operating in the zone of ambiguity: Disruptive sharing economy firms Discussant(s): Mislav Radic Mislav Radic and Alessandro Tirapani The public responsibility of platform corporations Discussant(s): Andreas Rasche Parallel Stream B: Highlands Track: Responsibility at Work - Room: OC - TR 07 Chair: Arno Kourula Anne Antoni, Marianna Fotaki and Juliane Reinecke We are not here to be friends: How employees navigate the instrumentalization of their relationships at work Discussant(s): Marjo Siltaoja Kely Paiva, Jefferson Pereira, José Vitor Palhares dos Santos, Letícia Rocha Guimarães, Linda Kaster de Souza Santos and Barbara Cristina Fialho Shedding light on hidden violence: Harassment in Brazilian organizations Discussant(s): Hongwei Hu Session III: Friday, July 05, 09:00 to 10:30 - Parallel Stream -

Parallel Stream A: Tartan Track: Capturing Emerging Themes and Responsibilities - Room: OC - LT 1.264 Chair: Lauren McCarthy

Chair: Lauren McCarthy Denise Fletcher Organisational responsibilities towards modern slavery and human trafficking: A literature review Discussant(s): Andrew Crane Jane Glover, Anne Touboulic and Lucy McCarthy

Dehumanising sustainable food production: Why we should critically question the role of technology and organisational responsibilities. Discussant(s): Denise Fletcher Sara R. Jespersen Responsible corporate tax practice – An emerging practice Discussant(s): Jane Glover Parallel Stream B: Highlands Track: Engagement and inclusion - Room: OC - TR 07 Chair: Laura Spence Sanjukta Choudhury Kaul Business impediments to mainstreaming disability at workplace: A gualitative analysis of the key stakeholders in Myanmar Discussant(s): Cyrlene Classen Tarun Vashith and Aditya Moses Creating inclusive workplaces: An exploration in PWD inclusion Discussant(s): Sanjukta Choudhury Kaul Cyrlene Claasen and Emeric Froidefond Social exclusion, responsibility and corporate legitimacy – A study of French perceptions of companies employing ex-prisoners Discussant(s): Melanie Richards Session IV: Friday, July 05, 11:00 to 12:30 - Parallel Stream -

Parallel Stream A: Tartan Track: Communication and Implementation - Room: OC - LT 1.264

Chair: Marjo Siltaoja Sarah Glozer #Metoo and the carnivalesque: The refraction of everyday sexism through social media Discussant(s): Jukka Rintamaki **Daniel Lundgaard** Playing the blame game on Twitter - how issues within the climate change debate become associated with organizational responsibilities Discussant(s): Sarah Glozer John Selsky, Andromachi Athanasopoulou and M. May Seitanidi Making sense of tensions in CSR implementation: New cognitive frames for new contextual pressures Discussant(s): Mette Morsing Parallel Stream B: Highlands Track: Responsibility in Highly Challenging Contexts - Room: OC - TR 07 Chair: Kathleen Rehbein Yoann Bazin and Maja Korica On fluid organisations: Challenges of responsibility in the midst of refugee crises Discussant(s): Tobias Buender Tobias Bünder, Nikolas Rathert and Johanna Mair Transformative and Transitional Processes in the Institutionalization of Responsible Innovation -The Case of Social Business Units Discussant(s): Ismael Al-Amoudi Marianna Marino, Pierpaolo Parrotta and Frank de Bakker Entrepreneurship as emancipation: The unusual case of an organization countering the mafia

Discussant(s): Alessandro Tirapani

Session V: Friday, July 05, 14:00 to 15:30 - Parallel Stream -

Parallel Stream A: Tartan Track: Irresponsibility and Corruption - Room: OC - LT 1.264 Chair: Frank de Bakker Melanie Richards and Stefan Schembera Managing legitimacy through conventionality rather than alignment: Anti-corruption at family versus non-family firms Discussant(s): Frank de Bakker Marjo Siltaoja and Jukka Rintamäki What does corruption look like when it is not supposed to exist? Discursive construction of corruption in Finnish elite sport Discussant(s): Anne Antoni Lydia Westrup Corporate (ir)responsibility – a matter of concern? Discussant(s): Yoann Bazin Parallel Stream B: Highlands Track: Corporate Activism - Room: OC - TR 07 Chair: Mette Morsing Kirsti livonen Understanding CEO activism: Actions and implications Discussant(s): Christian Voegtlin Anna E. McKean and Brayden King Signing to signal: Examining factors behind progressive corporate activism Discussant(s): Kirsti livonen Christian Voegtlin, Andrew Crane and Laura Noval When CEO sociopolitical activism attracts new talent: Exploring the conditions under which CEO activism increases job pursuit intentions Discussant(s): Anna McKean Session VI: Saturday, July 06, 09:00 to 10:30 - Parallel Stream -

Parallel Stream A: Tartan Track: Multi-stakeholder Initiatives and Collective Action - Room: OC - LT 1.264

Chair: Arno Kourula Frank de Bakker, Andreas Rasche and Stefano Ponte Business ethics and multi-stakeholder initiatives on sustainability: Examining hidden issues and proposing a research agenda Discussant(s): May Seitanidi Ahmad Hassan and Mai Linneberg Women workers in global production networks Discussant(s): Lauren McCarthy Hongwei Xu Organizational diversity and collective action: The destructive effect Discussant(s): Ahmad Hassan Parallel Stream B: Highlands Track: History and Human Rights - Room: OC - TR 07 Chair: Stefan Schembera Wim van Lent and Andrew Smith Using versus excusing: The Hudson's Bay Company's long-term engagement with its (problematic) past Discussant(s): Kathleen Rehbein Kathleen Rehbein, Michelle Westermann-Behaylo, Annie C. Snelson-Powell and Tricia Olsen Understanding the diffusion of corporate human rights policies and practices Discussant(s): Jordi Vives Gabriel Jordi Vives Gabriel and Florian Wettstein Moral repair for corporate human rights wrongs. The role of symbolic remedies Discussant(s): Stefan Schembera

Session VII: Saturday, July 06, 11:00 to 12:30, OC - LT 1.264 Plenary: Gender and Responsibility

Chair: Lauren McCarthy Kate Grosser and Meagan Tyler The objectification of, and violence against, women: Advancing new issues in gender and corporate responsibility research Discussant(s): Anne-Laure Winkler Rebecca Whiting and Katrina Pritchard Weary women: The responsibility for gendered representations of retirement Discussant(s): Kate Grosser Anne-Laure Winkler and Kara Dellacioppa Witches in business and society: Leveraging popular culture to extend feminist theory to business ethics and CSR Discussant(s): Rebecca Whiting

Sub-theme 03: [SWG] When Civil Society Re-enchants the World: Changing Society by Governing the Common Good

Convenors:

 Stefan Einarsson, Stockholm School of Economics, Sweden

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 Philippe Eynaud, Sorbonne Graduate Business School, France

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 Marta Reuter, Stockholm University, Sweden

 marta.reuter@statsvet.su.se

Session I: Thursday, July 04, 11:00 to 12:30, FH - 1.B31 Theorizing Civil Society and the Common Good

Chair: Marta Reuter

Michael J. Roy, Pascal Dey and Simon Teasdale *Polanyi, the social economy and the democratic organisation of society* Discussant(s): Dominik Karner, Florentine Maier and Michael Meyer Dominik Karner, Florentine Maier and Michael Meyer *In the shadow of world polity: Spatial narratives of civil society organizations* Discussant(s): Michael J. Roy, Pascal Dey and Simon Teasdale **Session II: Thursday, July 04, 14:00 to 15:30, FH - 1.B31 Governing Organizations**

Chair: Stefan Einarsson Frederik Claeye and Tiina Kontinen Hybrid good governance in African NGOs? Theoretical elaboration and illustrations from South-Africa and Tanzania Discussant(s): Evan Mistur and Mallory E. Flowers Evan Mistur and Mallory Flowers Sponsoring sustainability: The influence of stakeholder configurations on the institutional design of ecolabels Discussant(s): David Falk, Torbjörn Einarsson and Filip Wijkström David Falk, Torbjörn Einarsson and Filip Wijkström Nonprofit leaders & managers: Their educational and career backpacks Discussant(s): Frederik Claeye and Tiina Kontinen Session III: Friday, July 05, 09:00 to 10:30, FH - 1.B31 Governing the Commons and the Public Good

Chair: Liesbet Heyse Daniel Arenas, Joan Rodon and Mireia Yter Governing the digital commons: The case of a telecommunications community network Discussant(s): Erik Sjöstrand Erik Sjöstrand State-civil society relations as shared understandings in strategic action fields Discussant(s): Hervé Dumez, Mourad Hannachi and Nathalie Raulet-Croset Hervé Dumez, Mourad Hannachi and Nathalie Raulet-Croset Hervé Dumez, Mourad Hannachi and Nathalie Raulet-Croset How can an alternative to the state/market opposition become legitimate. The case of water as a common good in Naples Discussant(s): Daniel Arenas, Joan Rodon and Mireia Yter

Session IV: Friday, July 05, 11:00 to 12:30, FH - 1.B31 Cross-sectoral and Transnational Governance

Chair: Philippe Eynaud Reinhard Millner and Michael Meyer Social Impact Bonds: Aligning Interests or Pulling Someone Over the Barrel? Discussant(s): Marta Reuter, Filip Wijkström and Daniel Semper Marta Reuter, Daniel Semper and Filip Wijkström Intermediary Organizations in the Game of Open Access: Three Functions of Transnational Field Governance Discussant(s): Liesbet Heyse, Aurora Krogh and Nina Hansen Liesbet Heyse, Aurora Krogh and Nina Hansen Governing the labor market integration of refugees in the Netherlands through cooperation networks of local governments and civil society Discussant(s): Reinhard Millner and Michael Meyer Session V: Friday, July 05, 14:00 to 15:30, FH - 1.B31 Round-table Panel on Nonprofit Governance

Chair: Marta Reuter Elisabeth S. Clemens At the boundaries of the political: Nonprofits and the possibilities for choice, mobilization, and arbitrage Discussant(s): Marta Reuter Session VI: Saturday, July 06, 09:00 to 10:30, FH - 1.B31 Governing Identities and Organizations

Chair: Philippe Eynaud Daniel King, Martyn Griffin and Simon Pek Governing the common good: The possibilities of sociocracy as a way of governing civil society organizations Discussant(s): Stefan Einarsson and Marta Reuter Pelle Åberg, Stefan Einarsson and Marta Reuter Organizational identity of think tank(er)s – A constant (re)negotiation Discussant(s): Devyani Mourya Devyani Mourya Agency and identity of a volunteer in teaching program formed in the context of larger social realities: A case of 'Vidhyadaan' volunteer program Discussant(s): Daniel King, Martyn Griffin and Simon Pek Session VII: Saturday, July 06, 11:00 to 12:30, FH - 1.B31 Governance Challenges

Chair: Stefan Einarsson Sergej Ljubownikow and Jo Crotty Achieving legitimacy in challenging institutional contexts: The case of Russian non-profits Discussant(s): Laura Aufrère Laura Aufrère Organizing of a cultural commons: The case of an artist-run space Discussant(s): Nathalie Lallemand-Stempak and Rémi Bourguignon Nathalie Lallemand-Stempak and Rémi Bourguignon Changing the rules of governance without breaking them: The case of youth and popular education associations (MJC) in France Discussant(s): Sergej Ljubownikow

Sub-theme 05: [SWG] Organization as Communication: Exploring the Communicative Incarnation of Organization

Convenors:

Dennis Schoeneborn, Copenhagen Business School, Denmark ds.msc@cbs.dk Boukje Cnossen, Leuphana University Lüneburg, Germany cnossen@leuphana.de Joep P. Cornelissen, Erasmus University Rotterdam, The Netherlands cornelissen@rsm.nl

Session I: Thursday, July 04, 11:00 to 12:30, DHT - LG.09 Constitution & Representation

Chair: Dennis Schoeneborn

Chantal Benoît-Barné and Daniel Robichaud Organizing through representation: Investigating how spokespersons stand for, act for, and speak for a collective Joel O. Iverson, Robert McPhee and Karen Myers Transtructions and modalities: Theorizing communication and constitution from a four flows (structurational) perspective Mark van Vuuren, Peter Knoers and Renata Verloop Translating a community's biography: The surprising incarnation of an online platform This session furthermore includes the welcome and introduction by the sub-theme convenors Session II: Thursday, July 04, 14:00 to 15:30, DHT - LG.09 Time, Process & Performativity

Chair: Boukje Cnossen

Nicolas Bencherki and Alaric Bourgoin

Reappropriating property: Putting possession at the heart of communication-based process theorizing

Mie Plotnikof and Dennis K. Mumby

Organizing time and timing organization: On temporality(s) in the communicative constitution of organization

Lars Thøger Christensen, Mette Morsing and Ole Thyssen

Timely Hypocrisy? Hypocrisy Temporalities in CSR Communication

David Hollis and Alex Wright

"Ella says..." The what, how and why of eponymous authoring and authority

Session III: Friday, July 05, 09:00 to 10:30, DHT - LG.09

Entrepreneurship, Communication & Failure

Chair: Joep P. Cornelissen

Marielle Allan, Andreas Paul Spee and Anna Jenkins *The legitimization process of a startup: An in-depth study of how pitches evolve* Jana Kollat, Sigrid Bekmeier-Feuerhahn, Christian Rudeloff, Jörg Sikkenga and Viola Reymers *Effectuation and causation in entrepreneurial processes: A communication-centered perspective* Leonhard Dobusch, Nils Koester, Erik Schäfer and Christoph Seckler *"The story of how I failed..." A communication perspective on entrepreneurial failure*

Irene Ingardi, Vincent Giolito, Camille Meyer and Paul Verdin

How leaders publicly acknowledge errors while recounting professional failure stories. A multimodal qualitative analysis of "FuckUp Nights Brussels" videos

Session IV: Friday, July 05, 11:00 to 12:30

- Parallel Stream -Parallel Stream A: Contingencies, Crises, and Ethical Issues - Room: DHT - LG.09 Chair: Mie Plotnikof Clara Letierce, Colleen Mills and Nicolas Arnaud Making sense of contradictory managerial innovations using a communication practice lens: An exploratory case study in the aerospace industry Jody Jahn and Rebecca Rice Contingency organizing: Rethinking high reliability organization theorizing from an agential realist orientation Alastair Buckle and Verena Girschik The construction and persistence of moral failure: Insights from a refugee camp Laura Dobusch, Leonhard Dobusch and Milena Leybold The Google Memo gate: Negotiating organizational exclusion under the banner of inclusion Parallel Stream B: Orality, Materiality & Non-human Agency - Room: DHT - LG.08 Chair: Mark van Vuuren Joanne Jojczyk, Christel Christophe and François Lambotte Revealing and questioning the selection and association of constitutive communication events through narratives Gerhard Schnyder and Aleksandar Stojanovic Informality as orality: Towards a communicative institutionalist understanding of non-Western contexts Ellen Nathues, Mark van Vuuren, Mireille D. Hubers and Maaike D. Endedijk Bridges or blocks: How objects cross or enact boundaries in interorganizational teams Monica Nadegger The role of non-human actors in the constitution of the collective identity of the #wirsindmehr protests in Germany Session V: Friday, July 05, 14:00 to 15:30, DHT - LG.09 (dis)Order, (dis)Organization, and (un)Learning Chair: Alex Wright Donoxti Baylon Communicative conventions as negotiated orders between occupations and organizations: The case of French diplomacy Irina Liuberte, Bernadeta Gostautaite, Zivile Stankeviciute, Trish Reay, Egle Staniskiene, Ilona Buciuniene and Antonio Brandão Moniz Robot as a 'co-worker', social order and communication: Pouring new wine into old wineskins Christoph Haug Unorganized decisions: The significance of consensus in organizing Steffen Blaschke and Tali Padan Organizational unlearning: A communicative perspective Session VI: Saturday, July 06, 09:00 to 10:30, DHT - LG.09 Ventriloguism, Values & Change Chair: Boukje Cnossen Anne M. Nicotera and Nicole Droney Communicative constitution of policy change as incarnation of organization Salla-Maaria Laaksonen and Anu Sivunen Ventriloguizing leadership and ideologies: Imbricated agency of Slackbots in organizational social media

Joëlle Basque, Nicolas Bencherki and Linda Rouleau

How people practically and communicatively constitute concerns as strategic over the years at a microbrewers' association

Jeffrey Loewenstein and Matthew S. Kraatz

Toward an account of the communicative construction of organizational values

Session VII: Saturday, July 06, 11:00 to 12:30, DHT - LG.09 Intuition & Social Bond

Chair: Nicolas Bencherki & Dennis Schoeneborn Nora Meziani Acting intuition into sense Ziyun Fan, Chris Grey and Dan Kärreman What is confidential gossip, why does it matter, and how can we study it? Plus: Final wrap-discussion, incl. reflections on the "afterlife" of the EGOS Standing Working Group 05 (post-2020)

Sub-theme 06: [SWG] Routine Dynamics: New Ways of Organizing

Convenors: Luciana D'Adderio, Strathclyde Business School, United Kingdom luciana.d-adderio@strath.ac.uk Brian T. Pentland, Michigan State University, USA pentland@broad.msu.edu Waldemar Kremser, Radboud University, The Netherlands w.kremser@fm.ru.nl

Session I: Thursday, July 04, 11:00 to 12:30, OC - G.159 Digitization and Design

Chair: Brian T. Pentland Rodrigo Valadao, Vern L. Glaser and Tim Hannigan Assembling Frankensteins: How Protean Tools and Provisional Artifacts Influence Routine Dynamics Carmen M. Diaz Alarming responses to routine disruption Joanna Kho, Andreas Paul Spee and Nicole Gillespie Routine disruption and integration: Enacting patterns of augmentation and adjustment through coordination Yunchen Sun and Fredrik Tell Designing routines in the digital age Frithjof E. Wegener and Frido E. Smulders On the need to study routine design and the potential role of design experiments Session II: Thursday, July 04, 14:00 to 15:30, OC - G.159 Transfer and Replication

Chair: Luciana D'Adderio Charlotte Blanche The role of corporality in the appropriation and replication of organizational routines - The case of remounting a ballet Maithily Milind Pendse and Abhoy Ojha Understanding the process of routine Transfer in managing multiple identities Suwen Chen and Richard Harrison Disentangle the double dilemma of social enterprise: From intra-organisation routine adaptation to cross-organisation routine transfer to multi-organisation network creation Yuanyuan Wu and Paola Perez-Aleman Re-configuring routines in new product development partnerships Session III: Friday, July 05, 09:00 to 10:30, OC - G.159 New Forms of Organizing

Chair: Waldemar Kremser Reza Mousavi Building the wall: Social media and the materialization of collective identity Meri Jalonen and Kathrin Sele Innovating through experiments: The epistemic nature of experimenting in practice Dariusz Osowski Affordance of new technologies in sales – Opportunities and challenges for new organizational work routines Farjam Eshraghian and Omid Omidvar A performative view on boundary spanning in platforms: The case study of cryptocurrencies on GitHub

Session IV: Friday, July 05, 11:00 to 12:30

- Parallel Stream -Parallel Stream A: Capabilities and Routine Dynamics - Room: OC - G.159 Chair: Brian T. Pentland Márcia Duarte Materiality of creativity: Organising a musical theatre show in São Paulo, Brazil Patrick Figge, Edward G. Anderson Jr. and Kyle Lewis A system dynamics model of top-down and bottom-up routine improvement Emre Karali, Jatinder Singh Sidhu and Henk W. Volberda A tale of two routine conversations on innovation: Would cross-fertilization of dynamic capabilities and routine dynamics research be a road to fertility? Marcos V.P. Correa and Adriana Roseli Wünsch Takahashi Routine dynamics and dynamic capabilities: Improvisation and trial-error-learning in product development Parallel Stream B: Truces - Room: OC - TR 03 Chair: Luciana D'Adderio Francis Berenger and Sandra Regina Rocha-Pinto Routinization in agile methods: Emergence and change of routines in Scrum teams Sriteja Wudaru, Gerardo Patriotta and Andrea Prencipe Routine dynamics in conflict-ridden organisational settings Sara Öhlin Materiality of resistance - Interaction and complexity among routines in the Swedish fire and rescue service Bui K. Petersen The multidimensional truce: Materiality, process and relationship in routine contract negotiations Session V: Friday, July 05, 14:00 to 15:30 - Parallel Stream -Parallel Stream A: Goal Balancing - Room: OC - G.159 Chair: Luciana D'Adderio Patrick Sailer How routinization enables agility: A case study on interdependent agile routines as new ways of organizing project work Sietske Waslander, Edith Hooge and Henno Theisens Dynamics in clusters of organisation routines and the logic of complementarity: the case of schedules of Dutch secondary schools Scott F. Turner, Eugenia Cacciatori, Jeffrey Savage and Laura B. Cardinal Balancing competing pressures in routines for scientific discovery and invention Rodrigo Assunção Rosa and Sergio Bulgacov Routine Dynamics and Resourcing: Changing multiple routines to handle resource constraints Anke Piepenbrink and Fabio Fonti Routines dynamics in multi-party alliances Parallel Stream B: Temporary Organizations - Room: OC - TR 03 Chair: Waldemar Kremser Susanna Hedborg, Per Erik Eriksson and Tina Karrbom Gustavsson Horizontal coordinating routines in multi-project contexts: characteristics of an urban development project ecology Simon Addyman The spatio-temporal nature of dialogic action in the patterning of organisational routines. Evelijn Martinius and Alfons Marrewijk "Sorting all this spaghetti". Boundary objects in inter-organizational collaboration in underground infrastructure projects Marilyn Poon Organizing practices of journalistic collaborations

Session VI: Saturday, July 06, 09:00 to 10:30, OC - G.159 Foundations

Chair: Brian T. Pentland Dehua Gao Simulating the role of leadership in artifacts-enabled formation of organizational routines Lisa Balzarin and Francesco Zirpoli Experience in organizational routines Jan Hoekzema, Waldemar Kremser and Daniel Geiger Granularity matters! Towards a methodological framework for routine studies Hagen Schaudt, Anja Danner-Schröder and Gordon Müller-Seitz Organizational routines and emotions – How routine participants thinking, feeling and caring influences the enactment of routines Jo Ann M. Brooks What can routine dynamics learn from research on technology and organizing? Reconsidering some units of analysis Session VII: Saturday, July 06, 11:00 to 12:30, OC - G.159 - Group Discussion -

Chair: Convenors

Sub-theme 07: [SWG] Networks, Goals and Organizational Effectiveness: The Idea of 'Network Management'

Convenors:

Julia Brennecke, University of Liverpool, United Kingdom julia.brennecke@liverpool.ac.uk Tiziana Casciaro, University of Toronto, Canada tiziana.casciaro@rotman.utoronto.ca Olaf N. Rank, University of Freiburg, Germany olaf.rank@vwl.uni-freiburg.de

Session I: Thursday, July 04, 11:00 to 12:30, 16-20 George Square - G.02 Interpersonal Brokerage

Chair: Julia Brennecke Massimo Maoret and Lucas Dufour Exploring the causal effect of network brokerage on newcomers' adjustment outcomes: Evidence from a randomized control trial Alessandro Iorio Brokers in disguise: The interplay of actual brokerage and socially perceived brokerage on individual performance Joobin Ordoobody Structure, agency, and creativity: The interplay of structural holes and focus in explaining creativity Stefano Tasselli and Martin Kilduff Motivated cognition and brokerage change Session II: Thursday, July 04, 14:00 to 15:30, 16-20 George Square - G.02 Interorganizational Networks

Chair: Tiziana Casciaro

Dimitri Cremers, Remco S. Mannak, Casper C. Groenink and John Goedee Goal setting of individual organizations in cross-sectoral networks: The effect of formalization and network orchestration Jonathan Feddersen A temporal view of tie formation: Exploring the role of the future through a situated view of events Jean-Sébastien Marchand, Dominique Tremblay and Jean-Louis Denis Governing hybrid networks: Contextual factors that influence the structuration of networks in public healthcare systems Galina van der Weert, Katarzyna Burzynska, Mark Van Houdenhoven and Joris Knoben An integrative perspective on inter-organizational multilevel healthcare networks Session III: Friday, July 05, 09:00 to 10:30, 16-20 George Square - G.02 Relationship Management Chair: Olaf N. Rank Yasaman Gorji, Michael Carney and Rajshree Prakash

Intra-profession marriage, managing a network of borrowed social capital, and career outcomes Zinaida Sianova Who are the targets of ambivalence in relationships in small groups? A social network perspective Evgenia Dolgova, Zuzana Sasovova and Michaela Schippers On getting ahead: The role of proactive personality in the co-evolution of perceptions of competence and friendship Song Wang, Kun Luan and Xin Qin He who would wear a crown bears its weight: An investigation of the benefits and costs of upward networking

Session IV: Friday, July 05, 11:00 to 12:30, 16-20 George Square - G.02 Organizational Performance

Chair: Julia Brennecke Demetrius Lewis and Anand Swaminathan Failing fast: How micro-level decisions affect macro-level network structure and outcomes Yonghoon Lee and Joon Nak Choi Robust or simply excluded: The tradeoff of structural isolation and performance of relative value and long-short hedge funds amid financial crisis of 2008 Ding Nan, Arjan Markus and Leon A.G. Oerlemans Tertius iungens behavior of inventor brokers and innovation quality: Evidence from the U.S. biotechnology context Bas Reus, Christine Moser and Peter Groenewegen Inter-group bridging dynamics affecting organizational connectivity Session V: Friday, July 05, 14:00 to 15:30, 16-20 George Square - G.02 Radical Change

Chair: Tiziana Casciaro Sükrü Özen and Çetin Önder Adaptation of corporate political ties to governmental change and its performance implications: The case of Turkish industrial enterprises, 1999-2010 Ambra Mazzelli and Robert Nason Stairway to tax haven: Network position and deactivation of family-owned offshore entities in the Panama Papers Azusa Nakamura Stand up or stand by: The effects of network positions on whistle-blowing Session VI: Saturday, July 06, 09:00 to 10:30, 16-20 George Square - G.02 Psychological Processes

Chair: Olaf N. Rank Olga Zarzecka and Florence Villesèche Contingencies in senior managers' tie use: The role of firm underperformance and identification with the corporate elite Alberto Monti Social identity and social network determinants of individual performance within the organization: Complementary or substitutes? Paul Ingram and Brian Silverman Friends in all the right places: The influence of slave-trading Quakers on network partners' participation in the Liverpool slave trade, 1750–1807 Tiziana Casciaro, Francesca Gino, Bill McEvily and Evelyn Zhang Network nudges: Piqued curiosity changes network structure and composition Session VII: Saturday, July 06, 11:00 to 12:30, 16-20 George Square - G.02 Organizational Change

Chair: Julia Brennecke Luca Giorgio, Daniele Mascia and Francesca Pallotti Organizational change and its effect on new and diverse tie formation: An examination of networks among physicians before and after the change Rick Aalbers and Alexander Smit Organizational uncertainty and the formation of hierarchical advice ties Matthew G. Cummins Spatial layout as organisational design: A large-scale networks approach

Sub-theme 08: [SWG] Occupational Membership, Careers and Resources in Flux

Convenors: Daniel Muzio, University of York, United Kingdom daniel.muzio@york.ac.uk Stefanie Gustafsson, University of Bath, United Kingdom s.gustafsson@bath.ac.uk Ruthanne Huising, emlyon business school, France huising@em-lyon.com

Session I: Thursday, July 04, 11:00 to 12:30, AT - 2.12 Occupational Membership, Careers and Resources in Flux

Chair: Daniel Muzio Gina Dokko and Vibha Gaba Stepping stones to career change: How experience and the context of work can facilitate entry to new occupations Discussant(s): Leonard Seabrooke Maura Soekijad and Natalja Laurey (Re)Negotiating Service Design: Discovering the Occupational Mandate in Intra-Occupational Struggles Discussant(s): Gina Dokko Brooke Harrington and Leonard Seabrooke Transnational professions Discussant(s): Maura Soekijad Session II: Thursday, July 04, 14:00 to 15:30 - Parallel Stream -

Parallel Stream A: Professional Careers in Flux I - Room: AT - 2.12 Chair: Stefanie Gustafsson Edwin Lee, Laura Empson and Paula Jarzabkowski Cross-disciplinary innovation and implications for career pathing within a professional service firm: A case study of collaboration among legal, management, and innovation professionals Discussant(s): Mayra Ruiz-Castro Nima Ali and Juani Swart The impact of organizational socialization on interns' intention to commit Discussant(s): Edwin Lee Mayra Ruiz-Castro, Beatrice van der Heijden and Emma Henderson In search of a sustainable career: The career transition of academics into data science Discussant(s): Nima Ali Parallel Stream B: Professional Resources in Flux I - Room: AT - 2.04 Chair: Ruthanne Huising Elizabeth Goodrick and Trish Reay Bolstering professional identity: Responing to threats to professional survival Discussant(s): Nikolaus J. Krachler Nikolaus J. Krachler Enabling regulatory intensity as a resource for occupational emergence Discussant(s): Elizabeth Goodrick

Session III: Friday, July 05, 09:00 to 10:30

- Parallel Stream -

Parallel Stream A: Professional Demographics in Flux I - Room: AT - 2.12 Chair: Sumati Ahuja Harsh Jha, Andreas Giazitzoglu and Robyn Wharton Social mobility through professional education? An inductive analysis of ethnicity, gender and class intersection in professional undergraduate programs Discussant(s): Sarah Ashwin Isabella Scheibmayr and Astrid Reichel HRM, gender demography and the professional project Discussant(s): Harsh Jha Sarah Ashwin, Irina Kozina and Roberto M. Fernandez Gendered engineering: Gender essentialist ideology or rational response? Discussant(s): Isabella Scheibmavr Parallel Stream B: Professional Careers In Flux II - Room: AT - 2.04 Chair: Juani Swart Maria Simosi, Maria Daskalaki and Denise M. Rousseau Career resilience among young professionals in a crisis economy Discussant(s): Nicole Bischof Sue H. Moon and H. Colleen Stuart The gold-plated escalator: Work-linked marriage, gender, and career progression Discussant(s): Maria Simosi Nicole Bischof, Sibylle Olbert-Bock and Lisa Giermindl Slow and steady wins the race? - Organizational Career Advancement for Women 45+ Discussant(s): Sue H. Moon Session IV: Friday, July 05, 11:00 to 12:30 - Parallel Stream -Parallel Stream A: Professional Resources in Flux II - Room: AT - 2.12 Chair: Stefan Heuskinveld Ian Kirkpatrick and Kim Hoque Professional certification and the professional influence: The case of human resource managers and the adoption of high performance work practices Discussant(s): Abigail Tazzyman Laura Empson and Johan Alvehus Reconciling the autonomy-control paradox: Collegiality and collective leadership among professional peers Discussant(s): Ian Kirkpatrick Abigail Tazzyman, Damian Hodgson and Claire Mitchell The disruption of professional identities and boundaries through the integration of health and social care Discussant(s): Laura Empson Parallel Stream B: Professional Demographics in Flux II - Room: AT - 2.04 Chair: Harsh Jha Joel Rudin Can an old theory explain the feminization of a new profession? The case of financial wellness coaches Discussant(s): Sumati Ahuja Maria Gribling and Mark J. Smith Riding the wave of diversity: the construction of occupational mandate for diversity professionals in France Discussant(s): Joel Rudin Sumati Ahuja and Natalia Nikolova 'This boys club world is finally getting to me': Gendered professional identity in elite architecture firms Discussant(s): Maria Gribling

Session V: Friday, July 05, 14:00 to 15:30

- Parallel Stream -

Parallel Stream A: Professional Resources in Flux III - Room: AT - 2.12 Chair: Lisa Cohen Maximilian Heimstädt and Malte Ziewitz Assembling expertise: Emerging governance of algorithmic systems in New York City Discussant(s): Holly Patrick Audrey Holm and Michel Anteby Expert-audience disconnects and the reshaping of expertise: U.S. puppeteers move from stage to screen Discussant(s): Maximilian Heimstädt Holly Patrick and Michael Kranert 'Don't work for free': Online discourses of professionalism in photography Discussant(s): Audrev Holm Parallel Stream B: Flux in Professional Services - Room: AT - 2.04 Chair: Laura Empson Pernilla Bolander and Andreas Werr Making star professionals – How high-potentials are negotiated in an IT consultancy Discussant(s): Bernadette Loacker Berker Koktener and Deniz Tuncalp A model of inter-professional organizational boundary work in professional service firms Discussant(s): Andreas Werr Bernadette Loacker Changes in lawyers' professional practices, self-understanding and ethos: The role and effects of the 'economics rules all'-maxim Discussant(s): Berker Koktener Session VI: Saturday, July 06, 09:00 to 10:30 - Parallel Stream -Parallel Stream A: Professional Careers in Flux III - Room: AT - 2.12 Chair: Damian Hodgson Maike Andresen, Petra M. Eggenhofer-Rehart, Martin Gubler and Wolfgang Mayrhofer Connecting vocational personalities and career success conceptualizations Discussant(s): Yvette Taminiau Yvette Taminiau, Stefan Heusinkveld and Lucie Noury Strategic HR policies of the Big Four auditing firms Discussant(s): Wolfgang Mayrhofer Parallel Stream B: Flux: Contradictions and Coexistence - Room: AT - 2.04 Chair: Elizabeth Goodrick Lisa E. Cohen and Sara Mahabadi At the crossroads: What happens at the intersections of hiring and job assembly processes Discussant(s): Tomi Koljonen Arvind Karunakaran Front-line professionals in the wake of social media scrutiny: Examining the paradox of public accountability Discussant(s): Lisa E. Cohen Tomi Kolionen Called upon: Schoolteachers, social control and the audiences of occupational identification Discussant(s): Arvind Karunakaran Session VII: Saturday, July 06, 11:00 to 12:30, AT - 2.12 - Group Discussion -

Chair: Co-convenors

Sub-theme 09: [SWG] Paradoxes of Enlightenment: Enlightenment of Paradoxes

Convenors:

Costas Andriopoulos, Cass Business School, City, University of London, United Kingdom <u>costas.andriopoulos.2@city.ac.uk</u>

Manto Gotsi, Westminster Business School, University of Westminster, United Kingdom m.gotsi@westminster.ac.uk

Garima Sharma, Anderson School of Business, University of New Mexico, USA <u>sharmag@unm.edu</u>

Session I: Thursday, July 04, 11:00 to 12:30, AT - 2.14 Opening Session

Chair: Costas Andriopoulos and Manto Gotsi Introduction Keynote by Ann Langley: "Paradox as process" Icebreaker activity Session II: Thursday, July 04, 14:00 to 15:30 - Parallel Stream -

Parallel Stream A: Ambidexterity and Paradox - Room: AT - 2.14

Chair: Costas Andriopoulos Nico Florian Klenner, Gerda Gemser and Ingo Oswald Karpen Exploring the emergence of an ambidextrous innovation strategy: On the management of nested paradoxical tensions Samila Wijesinghe Exploring the ambidextrous leadership of middle managers in the context of business continuity and change through paradox lens Angeliki Papachroni and Loizos Heracleous Ambidexterity failure: A paradox practice perspective Sébastien Brion, Vincent Chauvet, Barthélemy Chollet and Emilie Ruiz Do open and closed exploration projects exhibit the same paradoxes? A configurational approach Parallel Stream B: Paradox in Inter-Organizational Relations - Room: AT - 2.05 Chair: Jonathan Schad Stephanie Schrage and Andreas Rasche Inter-organizational paradox management: How National Business Systems influence the spillover of paradox management practices in global value chains Philippe Coulombel and Andrew Barron Exploring paradoxical tensions in non-market strategy Isidora Kourti, Lucia Garcia-Lorenzo and Ai Yu Between collaborative and non-collaborative identities: An investigation of the identity paradox Rafael Pedroza de França and Silvia Marcia Russi De Domenico Paradoxes of the public-private binomial in a mixed-ownership organisation in Brazil Session III: Friday, July 05, 09:00 to 10:30 - Parallel Stream -Parallel Stream A: Paradoxes of Leadership - Room: AT - 2.14 Chair: Camille Pradies

David W. Bickett, Jochen Schweitzer and Emmanuel Mastio *Curiosity and leadership: A strategic paradox* Chris Moos, Michael Smets and Pegram Harrison *Museums as paradoxical sites of enlightenment: How museum leaders engage culture, corporate and communities in pursuit of enlightened purpose* We start at 9:00 (until 9:30) at room AT - 2.14 with a Panel Discussion with Tobias Hahn, Miguel Pina e Cunha and Amy Ingram: "Multi-level Theory of Paradox"

Parallel Stream B: Paradoxes in New Ventures - Room: AT - 2.05

Chair: Costas Andriopoulos

Amy E. Ingram, Wayne Stewart and Jason Ridge

Seemingly contradictory but true: Paradox in entrepreneurship Yan Zhang

How do Chinese founding CEOs manage tension? A Yin-Yang view We start at 9:00 (until 9:30) at room AT - 2.14 with a Panel Discussion with Tobias Hahn, Miguel Pina e Cunha and Amy Ingram: "Multi-level Theory of Paradox"

Session IV: Friday, July 05, 11:00 to 12:30

- Parallel Stream -

Parallel Stream A: Professional/Occupational Paradoxes - Room: AT - 2.14

Chair: Manto Gotsi Barbara Müller and Karin Link Tensions within a multifaceted identity as trigger for organizational development **Camille Pradies** Balancing paradoxes demands Vontrese D. Pamphile Navigating occupational paradox Hanna Timonen Individual responses to paradoxical tensions: Practicing professional judgment in pluralistic organizations Parallel Stream B: Paradoxical Thinking - Room: AT - 2.05 Chair: Amy Ingram Joana Kuntz and Erlend Dehlin Enlightening the microfoundations of paradoxical thinking in organisations Stefan Häfliger, Martin Wallin, Georg von Krogh, Zeynep Erden and Sebastian Späth Excellence in management research: How universities support or destroy intellectual virtues Tobias Hahn, Stefan Gröschl and Patricia Gabaldon The role of paradoxical and intuitive thinking in successful women leadership careers Siarhei Manzhynski and Frank Figge Making paradoxical tensions salient: Changing information not people Session V: Friday, July 05, 14:00 to 15:30

- Parallel Stream -

Parallel Stream A: Paradox in Uncertainty and Crisis - Room: AT - 2.14

Chair: Catherine Tillev McKenzie Lloyd-Smith Responding to expected rare events: The case of the Civil Aviation Authority's handling of Monarch Airlines' collapse Virginia Rosales, Medhanie Gaim and Linda Rouleau The rubber band effect: How contradictions are managed in the emergency room Christina Langenbusch, Joep P. Cornelissen and Gabriele Jacobs Coping with ambivalent emotions: Making sense of the local manifestation of forced displacement Parallel Stream B: Theory of Paradox - Room: AT - 2.05 Chair: Miguel Pina e Cunha Xin Li The neither-and solution to paradox: Inspirations from Buddhism, Quantum Physics, and James March Marco Berti and Miguel Pina e Cunha For a plural view of tensions. Foundation of a metatheory of paradox Itziar Castelló, David Barbera and Charlene Zietsma

Latent paradoxes as strategic device

Session VI: Saturday, July 06, 09:00 to 10:30, AT - 2.14 Sustainability Paradoxes

Chair: Marco Berti Hyemi Shin and Mai Vu Dealing with paradoxes in CSR through religions: Narratives from Christians in South Korea and Buddhists in Vietnam Catherine Tilley and Steve Evans Organisational whack-a-mole: How the management of paradoxes can help drive system change Katrin Heucher Team (identity) work – An organizational ethnography on a corporate sustainability team navigating tensions Alina Baluch, Ian Cunningham and Phil James No longer having a cup of tea: Paradoxical tensions in front-line social care work Tracy Van Holt, Matt Statler and Ulrich Atz Widely shared cultural understandings of the drivers and benefits of sustainability-driven innovation, and strategies to embrace sustainability paradoxes in management Session VII: Saturday, July 06, 11:00 to 12:30, AT - 2.14 **Closing Session** Chair: Costas Andriopoulos, Manto Gotsi and Garima Sharma Closing remarks by Jean Bartunek Closing panel with Jonathan Schad, Costas Andriopoulos and Manto Gotsi: Paradox Research -Looking forward

Josh Keller on skype: Joining the virtual paradox scholar community Open Mic

Sub-theme 10: [SWG] Doing Process Research: Approaching Power as Productive and Relational in Organizing

Convenors:

Anniina Rantakari, University of Oulu, Finland anniina.rantakari@oulu.fi Peter Fleming, University of London, United Kingdom peter.fleming@uts.edu.au Anthony Hussenot, Université Côte d'Azur, France anthony.hussenot@unice.fr

Session I: Thursday, July 04, 11:00 to 12:30, LB - 1.9 Introduction to Power and Processuality

Chair: Peter Fleming

Jenni Myllykoski, Anthony Hussenot and Anniina Rantakari *The role of relational power in temporal work* Eric Knight, Jane K. Lê, Sarah Stanske and Matthias Wenzel *Exploring organizational processes: A tension-based view* **Session II: Thursday, July 04, 14:00 to 15:30, LB - 1.9 Space and Materiality**

Chair: Anniina Rantakari Andrea-Simone Barth Rethinking Power in New Workspaces: A Lefebvrian Perspective Ari Kuismin Doing Affective Ethnography in Organizational Space Research Hannelore Van den Abeele Two tales of producing a powerful artwork Session III: Friday, July 05, 09:00 to 10:30, LB - 1.9 Resistance as Processual and Relational

Chair: Anniina Rantakari Geneviève Renaud and Linda Rouleau Remaining the same after all this time: The role of resistance and power in the process of organizational identity endurance Xavier Philippe, Sébastien Picard and Véronique Steyer Power, productive resistance and clandestine organizing: Achieving internal legitimacy of the 2014 World Equestrian Games Julia Zielke "Little islands where we practice a different way of doing things": Microemancipatory and relational practices of wellbeing Session IV: Friday, July 05, 11:00 to 12:30, LB - 1.9 Power and Performativity

Chair: Peter Fleming Cecilia Cassinger and Mia Larson Performativity and power in sharing economy organising Katharin Miko-Schefzig, Mark Learmonth, Cornelia Reiter and Karin Sardadvar Performing power imbalances: Participative research in Austrian detention centres Damien Mourey and Géraldine Schmidt Developing power-with through creative performances. A study of the organizing process of the social struggle experienced by "Les Lejaby" Piera Morlacchi Power as performative regulation in entrepreneurial becoming: A pragmatist-interactionist perspective on entrepreneurship in accelerators

Session V: Friday, July 05, 14:00 to 15:30, LB - 1.9 Dialogical Dynamics and the Social

Chair: Anthony Hussenot Marie Kerveillant and Philippe Lorino Dialogical communities of inquiry to explore the social governance of risk – Methodological outcomes of field research about nuclear safety Margaux Langlois and Véronique Perret The becoming of openness and closedness: A dialogic perspective of open strategy Line Revsbæk Power, process and figuration during organisational socialisation: A process-figurational approach to trouble stereotype categories in organisational socialisation research Session VI: Saturday, July 06, 09:00 to 10:30, LB - 1.9 The Micro-dynamics of Power

Chair: Anthony Hussenot Jo Orsatti Becoming green: Power in the micropolitics of everyday citizening in organisations Hongbo Guo Power, subjectification and games: The labour process of international student workers in Australia Simeon Vidolov Examining power dynamics in distributed inter-organisational settings Session VII: Saturday, July 06, 11:00 to 12:30, LB - 1.9 Rethinking Power as Processual

Chair: Anniina Rantakari Donncha Kavanagh and Paul Ennis Bureaucracy, blockocracy and power Kate Harris and Karen Lee Ashcraft Doing power, deferring difference: Gendered-raced processes and the case of Karen Barad

Sub-theme 11: [SWG] Organizing in the Age of Digitalization and Datafication: Surveillance, Transparency and Power

Convenors: Cristina Alaimo, University of Surrey, United Kingdom c.alaimo@surrey.ac.uk Mikkel Flyverbom, Copenhagen Business School, Denmark mf.msc@cbs.dk Nanna Bonde Thylstrup, Aarhus University, Denmark nbt.msc@cbs.dk

Session I: Thursday, July 04, 11:00 to 12:30, LB - G.01 Plenary (introduction)

Chair: Cristina Alaimo, Mikkel Flyverborn & Nanna Bonde Thylstrup Isabel Kusche The old in the new: Organizing popular majorities and voter surveillance Discussant(s): Katharina Cepa Annick Ancelin-Bourguignon and Hanne Nørreklit Accounting for love – The construction of the digital(ized) lover Discussant(s): Ruowen Xu Ruowen Xu, Yuval Millo and Crawford Spence Big-data credit scoring: Risk management in Chinese social credit programmes Discussant(s): Annick Ancelin-Bourguignon Katharina Cepa Managing visibilities: Technology-induced transparency within and between organizations Discussant(s): Isabel Kusche The convenors will introduce the sub-theme and the four topics we will explore collectively Session II: Thursday, July 04, 14:00 to 15:30 - Parallel Stream -

Parallel Stream A: Resistance & Citizenship (I) - Room: LB - G.01

Chair: Mikkel Flyverbom Evronia Azer, Yingqin Zheng and G. Harindranath Trust under the panopticon: The unsustainability of contemporary social movements in high risk Discussant(s): Obaid Amjad and David Murillo **Obaid Amjad and David Murillo** Setting the expectations right: Reassessing the power of the GDPR to empower digital users – A critical analysis Discussant(s): Evronia Azer, Yingqin Zheng and G. Harindranath Parallel Stream B: Platform Governance (I) - Room: LB - 4.1 Chair: Cristina Alaimo, Co-chair: Nanna Bonde Thylstrup Sophia Galière Power in the age of digitalization: A Foucauldian analysis of food delivery platforms Discussant(s): Attila Bruni and Fabio Maria Esposito Julia Roloff and Anke Piepenbrink Seeking and exercising power? Google, Facebook and Twitter defining and defending their legitimacy in the media Discussant(s): Sophia Galière Attila Bruni and Fabio Maria Esposito "It puts pressure on me": AirBnB and the ubiquitous management of visible and invisible work Discussant(s): Julia Roloff and Anke Piepenbrink

Session III: Friday, July 05, 09:00 to 10:30

- Parallel Stream -

Parallel Stream A: Metrics (I) - Room: LB - G.01

Chair: Cristina Alaimo Eliane Bucher and Peter Schou The emergence of self-disciplinary practices in the face of algorithmic governance Discussant(s): Richard Weiskopf Joeri Mol, Graham Sewell and Laurent Taskin The state(s) of organizational surveillance Discussant(s): Eliane Bucher and Peter Schou Richard Weiskopf and Hans Krause Hansen From universalizing transparency to the interplay of transparency matrices. The example of the Chinese Social Credit System Discussant(s): Joeri Mol, Graham Sewell and Laurent Taskin Parallel Stream B: Re-Thinking Concepts (I) - Room: LB - 4.1 Chair: Nanna Bonde Thylstrup Robin Holt and Mike Zundel The poverty of strategy Discussant(s): Polina Nikolaou Ryan Hagen, Lyel Resner and Matt Statler Techno-utopianism in crisis Discussant(s): Robin Holt and Mike Zundel Polina Nikolaou Organising with Spatiality: a conceptual lens for the Online Space Discussant(s): Ryan Hagen, Lyel Resner and Matt Statler Session IV: Friday, July 05, 11:00 to 12:30 - Parallel Stream -Parallel Stream A: Platform Governance (II) - Room: LB - G.01 Chair: Cristina Alaimo Kseniya Navazhylava Digital transparency: How affordances for gaze directions impact learning and control Discussant(s): Paola Tubaro, Antonio Casilli, Marion Coville and Clément Le Ludec Karolina Mikołajewska-Zając and Attila Marton Legitimacy in the platform economy: an ecosystemic perspective Discussant(s): Kseniya Navazhylava Paola Tubaro, Antonio Casilli, Marion Coville and Clément Le Ludec Into the data workhouse: Digital platforms, invisible labor, and automation Discussant(s): Karolina Mikołajewska-Zając and Attila Marton Parallel Stream B: Resistance & Citizenship (II) - Room: LB - 4.1 Chair: Mikkel Flyverbom Hussein Fadlallah Governance of digital platforms: A citizenship perspective Discussant(s): Adam Badger and Gillian Symon Afshin Mehrpouva In praise of shadows – A research agenda to explore technologies and processes aimed at hiding from the institutional gaze Discussant(s): Hussein Fadlallah Adam Badger and Gillian Symon Exploring the lived experience of datafication processes as opportunities for resistance and control Discussant(s): Afshin Mehrpouya

Session V: Friday, July 05, 14:00 to 15:30 - Parallel Stream -

Parallel Stream A: Re-Thinking Concepts (II) - Room: LB - G.01

Chair: Nanna Bonde Thylstrup Anette Hallin, Chris Ivory and Anna Uhlin Digital tools and work practices in virtual teams: Sociomaterial processes of visibility, invisibility and surveillance Discussant(s): Amirhossein Zohrehvand Irina Popova Digital Transformation: Accomplishing Transparency through Digitally Rescripting Business Processes Discussant(s): Anette Hallin, Chris Ivory and Anna Uhlin Amirhossein Zohrehvand 15 million followers can't be wrong, or can they? Influence of social on decision makers Discussant(s): Irina Popova Parallel Stream B: Metrics (II) - Room: LB - 4.1 Chair: Cristina Alaimo Elise Berlinski Metrics surging: the Imaginary Process of Meaning Closure Discussant(s): Armin Beverungen Aleksi Aaltonen and Marta Stelmaszak Working in the analytical cage: big data analytics and organisational change Discussant(s): Elise Berlinski Armin Beverungen Surveillance or capture? Data, algorithms and control in organizations Discussant(s): Aleksi Aaltonen and Marta Stelmaszak Session VI: Saturday, July 06, 09:00 to 10:30 - Parallel Stream -Parallel Stream A: Resistance & Citizenship (III) - Room: LB - G.01

Chair: Mikkel Flyverbom Ariane Ollier-Malaterre Technology and boundaries between work and life: Connectivity, privacy, and self-presentation challenges in Western countries and China Discussant(s): Silvia Masiero and Atta Addo Jeannie Holstein and Mike Zundel Holding Twitter to account? Attempting a media-theoretical critique of the role of social media in democracv Discussant(s): Ariane Ollier-Malaterre Silvia Masiero and Atta Addo Data-driven social protection: A taxonomy of mechanisms Discussant(s): Jeannie Holstein and Mike Zundel Parallel Stream B: Platform Governance (III) - Room: LB - 4.1 Chair: Cristina Alaimo, co-chair: Nanna Bonde Thylstrup Claire Le Breton When bodies have to deliver: corporeality and autonomy in food-delivery platform work Discussant(s): Bo Hee H. Min Renée Ridgway Subjectivities of Search vs. Agencies of Anonymity Discussant(s): Claire Le Breton Bo Hee Min Unleveling the playing field: How data infrastructure creates structural (dis)advantages in financial markets Discussant(s): Renée Ridgway

Session VII: Saturday, July 06, 11:00 to 12:30

- Parallel Stream -

Parallel Stream A: Metrics (III) - Room: LB - G.01

Chair: Cristina Alaimo

Lia Tirabeni and Francesco Miele

Reducing or reinforcing power asymmetries in the organization? Smart devices, control, and the "recoil effect"

Discussant(s): Mayya Konovalova, Penelope Tuck and Rodrigo Ormeño-Pérez Ursula Plesner and Lise Justesen

Visibility and new managerial work in digitalized organizations

Discussant(s): Lia Tirabeni and Francesco Miele

Mayya Konovalova, Penelope Tuck and Rodrigo Ormeño-Pérez

Transparency of beneficial ownership: managed by visibility

Discussant(s): Ursula Plesner and Lise Justesen

Parallel Stream B: Re-Thinking Concepts (III) - Room: LB - 4.1

Chair: Nanna Bonde Thylstrup

Rohan Sukumaran, Rahul Sukumaran and Abhishek Totawar The hyperreal discourse: A surveilled society of pejorative techne, distorted ideologues and (non)discursive actions

Discussant(s): Robert M. Bauer and Thomas Gegenhuber

Kate Kenny

Censorship and speaking out in the age of digitalization and datafication Discussant(s): Rohan Sukumaran, Rahul Sukumaran and Abhishek Totawar Robert M. Bauer and Thomas Gegenhuber

On platform-enabled crowds - Towards a general conceptual language Discussant(s): Kate Kenny

Sub-theme 12: [SWG] Institutions, Innovation, Impact: Technology, Materiality and Networks of Interaction

Convenors:

Joel Gehman, University of Alberta School of Business, Canada jgehman@ualberta.ca Candace Jones, University of Edinburgh Business School, United Kingdom candace.jones@ed.ac.uk Bernard Leca, ESSEC Business School, France bernard.leca@essec.edu

Session I: Thursday, July 04, 11:00 to 12:30, UEBS - LT 3 Open Plenary

Chair: Joel Gehman, Candace Jones & Bernard Leca Marian Konstantin Gatzweiler, Matteo Ronzani, Marcel Lukas and Corinna Frey-Heger The elusive link between digital technologies and social innovation: Exploring the emergence of novel institutional arrangements Presenter(s): Marian Konstantin Gatzweiler Kamila Nigmatulina The role of analogy and the process of collective analogising in the emergence of new organisational forms in a highly regulated context: the process of emergence of loan-based crowdfunding in the UK. Presenter(s): Kamila Nigmatulina Session II: Thursday, July 04, 14:00 to 15:30 - Parallel Stream -

Parallel Stream A: Cities and Spaces - Room: UEBS - LT 3

Chair: Candace Jones David Larkin and Krsto Pandza Innovating at the boundaries of the public and the private: Regulatory categorization in Google's smart citv Presenter(s): David Larkin Josiane Fernandes and Katy Mason (Re)Producing the favela space as a market through socio-technical assemblages: The use of digital technologies in the Rocinha favela Presenter(s): Josiane Fernandes Alexandra Gaidos and Florence Palpacuer A performative approach to social innovation incubation practices Presenter(s): Alexandra Gaidos Parallel Stream B: Financial and Accounting Institutions - Room: UEBS - LT 5 Chair: Bernard Leca Moritz Kleinaltenkamp and Shahzad (Shaz) Ansari "What we created is a hybrid solution": Blockchain and the Relationalist-Essentialist Dilemma of Affordance Theory Presenter(s): Moritz Kleinaltenkamp Guillermo Casasnovas, Lisa Hehenberger and Kyriaki Papageorgiou The co-emergence of impact investing and social impact bonds: Creating new relationships, practices, and roles Presenter(s): Guillermo Casasnovas Kathrin Oberwallner, Christoph Pelger and Thorsten Sellhorn Voluntary change in corporate reporting: A case study

Session III: Friday, July 05, 09:00 to 10:30 - Parallel Stream -

Parallel Stream A: Materiality and Institutions - Room: UEBS - LT 3 Chair: Candace Jones

Stoyan V. Sgourev

Materiality and making in innovation and evaluation: Reconsidering Impressionism Presenter(s): Stoyan V. Sgourev

Herman Stål

The material affordances of a health care innovation - Impacts on normative legitimacy Presenter(s): Herman Ivar Stål

Stephanie Decker, Elena Giovannoni, Emmanuella Plakoyiannaki, Effie Kesidou and Janja Tardios

When buildings speak for themselves: Exploring architecture and space for inventing and organising

Presenter(s): Elena Giovannoni

Parallel Stream B: Grand Challenges and Institutions - Room: UEBS - LT 5 Chair: Joel Gehman Lori Divito, Jakomijn van Wijk and Ingrid Wakkee Governing collaborative value creation in the context of "grand challenges": A case study of a cross-sectoral collaboration in the apparel industry Presenter(s): Jakomijn van Wijk

Gonzalo Valdés

The innovation economy as an institution: UNESCO's effect on the expansion of innovation Presenter(s): Gonzalo Valdés

Jennifer Goodman, Jouni Juntunen and Minna Halme

Grand societal challenges and responsible innovation: Achieving systemic change with stakeholders

Presenter(s): Jennifer Goodman

Session IV: Friday, July 05, 11:00 to 12:30

- Parallel Stream -

Parallel Stream A: Emerging Technologies - Room: UEBS - LT 3

Chair: Joel Gehman Yuni Wen Do regulations shape public discourse on a controversial innovation? A study of the ride-hailing regulation using twitter data Presenter(s): Yuni Wen Amber Geurts and Nina Grangvist Contested Futures: Framing the Future of Data-driven Materials Science Presenter(s): Amber Geurts L. Roman Duffner, Daniel Semper and Elke Schüßler Interstitial spaces as garbage cans of field transformation where problems and solutions meet: the case of blockchain and music cross-fertilization Presenter(s): Roman Duffner Parallel Stream B: Institutional Entrepreneurship - Room: UEBS - LT 5 Chair: Bernard Leca Stephan Manning and Stanislav Vavilov Promoting social ventures in institutional voids: The emergence of a transnational entrepreneurial ecosystem for East Africa Presenter(s): Stephan Manning Marleen Wierenga Institutional entrepreneurs: Support organizations for poverty alleviation Presenter(s): Marleen Wierenga Marjukka Klippi Designers as institutional entrepreneurs at the event of digitalization Presenter(s): Marjukka Klippi

Session V: Friday, July 05, 14:00 to 15:30

- Parallel Stream -

Parallel Stream A: Fields and Transitions - Room: UEBS - LT 3

Chair: Joel Gehman

Thomas Gegenhuber and Robert M. Bauer

On professional service platforms: Platform habitats as arenas for negotiating professional logics Presenter(s): Thomas Gegenhuber

Claudio Biscaro, Giuseppe Delmestri and Mia Raynard

Cruising past the scrutiny. Toward a general theory of social exchanges in issue settlements Presenter(s): Claudio Biscaro

Hami Yousefdehi, Rajshree Prakash and Raymond Paquin

Institutional change in transition pathway: A case survey approach

Presenter(s): Hami Yousefdehi

Parallel Stream B: Institutional Logics - Room: UEBS - LT 5

Chair: Candace Jones

Koen Frenken, Taneli Vaskelainen, Lea Fuenfschilling and Laura Piscicelli *The rise of the platform economy: An institutional logics perspective* Presenter(s): Koen Frenken Gerold L. de Gooijer, Paul C. van Fenema, Nuno Oliveira and Joseph Soeters *The role of hybrid logics in changing interorganizational collaboration* Presenter(s): Gerold L. de Gooijer Marine Colon and Eva Boxenbaum *Materiality in disruptive institutional work: a case from the Ugandan water supply sector.* Presenter(s): Marine Colon **Session VI: Saturday, July 06, 09:00 to 10:30** - Parallel Stream -

Parallel Stream A: Cultural Goods - Room: UEBS - LT 3

Chair: Candace Jones Christi Lockwood Cultural Scaffolding: Constructing Distinction in U.S. Luxury Hotels Presenter(s): Christi Lockwood Harry Sminia, Jörg Sydow and Stephan Bohn Path creation as contestation, competition, and collaboration: How digital distribution of music came about Presenter(s): Harry Sminia Tristan May Out of the wood: Legitimizing the electric guitar Presenter(s): Tristan May Parallel Stream B: Relational Approaches - Room: UEBS - LT 5 Chair: Bernard Leca Lize-Lotte Meijer, Anneleen Van Boxstael, Boukje Huijben and Georges Romme The role of the intermediary in facilitating the sustainability transition, considering institutional regime influences of the national context Presenter(s): Anneleen van Boxstael Stefano Ghinoi, Francesco Silvestri and Bodo Steiner Inter-organizational multiplex relations between local stakeholders: Innovation in food waste management Presenter(s): Stefano Ghinoi Dennis West Organising relevance: From reporting non-financial issues to institutional change across organizational networks Presenter(s): Dennis West Session VII: Saturday, July 06, 11:00 to 12:30, UEBS - LT 3 **Closing Plenary**

Chair: Joel Gehman, Candace Jones & Bernard Leca

Sub-theme 13: [SWG] Close to Heart: The Emotional Underpinnings of Institutions and Organizations

Convenors:

Tammar B. Zilber, Hebrew University, IsraelTZilber@huji.ac.ilMadeline Toubiana, University of Alberta, Canadatoubiana@ualberta.caMaxim Voronov, York University, Canadamvoronov@schulich.yorku.ca

Session I: Thursday, July 04, 11:00 to 12:30, LB - 4.3 Emotions and Institutional Work

Chair: Tammar B. Zilber

Laure Lelasseux and Roxana Barbulescu Legitimating a political role: the role of emotions in the institutional work of fertility doctors during the reform of assisted medical procreation in France Bjoern Mitzinneck Ending fossil energy: Micro-level dynamics of institutional disruption Session II: Thursday, July 04, 14:00 to 15:30 - Parallel Stream -

Parallel Stream A: Emotions and Identity - Room: LB - 4.3 Chair: Johanna Moisander

Farah Kodeih, Henri Schildt and Emma U. Sandström The role of positive and negative emotions in the formation of organizational identity Ioana Lupu, Mayra Ruiz-Castro and Bernard Leca Role distancing and the persistance of long working hours in professional service firms Tania Jain Are we welcome or not? Resilience despite reproduction of institutional inequality Parallel Stream B: Emotions and Institutional Logics - Room: LB - 3.1 Chair: Derin Kent Soo Hee Lee and Shawaaf M. Alshawaaf Cognitive mechanisms, psychological dynamics, and emotions: The emergence of institutional logics from a microfoundation perspective Marcela Murarova and Nicolas Berland Institutional logics and illogics analysis of bank responsibility for environmental harm and human rights violations Emma U. Sandström Aid worker responses to contradictory logics: The role of emotions in enabling flexible use of loaics Parallel Stream C: Emotions and Values - Room: LB - 5.1 Chair: Trish Ruebottom Sarah Bloomfield and Russ Vince Loyal traitors and successful failures: Values, emotions and paradox within Forestry England Janina Klein and John M. Amis Changing hybrid organisations: The role of emotions and values Hendra Wijaya, Madeline Toubiana and Pursey P.M.A.R. Heugens

Finding a place in heaven: Emotional energy and the enactment of pentecostal values in urban Java

Session III: Friday, July 05, 09:00 to 10:30, LB - 4.3 Compassion and Passion

Chair: Madeline Toubiana Wesley S. Helms, Liang Wang, Felipe Massa and Maxim Voronov Harnessing work passion as a source of advantage Yidi Guo, Quy Huy, Enlan Wang, Ankur Jain and Ravi Pandey Bounded compassion organizing to tackle societal grand challenges: Providing high-quality health care free of charge María Dolores Del Rio, Pablo Fernández, Alberto Willi and Ignasi Martí Lanuza Total care for total pain: Organizing for compassion towards the other Session IV: Friday, July 05, 11:00 to 12:30 - Parallel Stream -

Parallel Stream A: Emotions in Extreme Contexts - Room: LB - 4.3

Chair: Janina Klein

Nils Gustafsson, Noomi Weinryb, Cecilia Gullberg and Nils Holmberg Towards a Facebookization of civil society? Exploring the institutionalization of positive emotional vocabularv Francesca Di Pietro, Eero Vaara and Andrea Prencipe Making Sense of Ethical Controversy: Emotion regulation in Refugee Rescue Operations **Derin Kent and Nina Grangvist** Regulating group emotion in extreme contexts Parallel Stream B: Emotions and Interactions - Room: LB - 3.1 Chair: Bryant Hudson Mel Hua Elaborative Play as a Process of Nascent Idea Selection and Development: An Inductive Study of Circus R&D Groups Prue Burns, Graeme Currie and Ian McLoughlin How dare you! Breaching the institutional order to promote micro-institutional change in professional organizations Tea Lempiälä and Sanni Tiitinen Combatting the diversity deficit in technology – Supporting empowerment with interaction rituals Session V: Friday, July 05, 14:00 to 15:30 - Parallel Stream -

Parallel Stream A: Emotions and Contradictions - Room: LB - 4.3

Chair: Henri Schildt Chuqiao Zhou, Ying Zhang and Mirjam Werner Pride and prejudice in the context of the "belt and road initiative"? The role of collective emotions in face of institutional contradictions Anna E. Hartman Understanding institutional complexity through emotional interactions: the case of Commercial Egg Donors in the US Medical Market Emamdeen Fohim and Patrick Haack Destiny or fate? How values guide actors throughout their lives in becoming institutional entrepreneurs: The case of Swiss spatial planners' career paths Parallel Stream B: Emotions and Institutional Dynamics - Room: LB - 3.1 Chair: Nina Grangvist Camilla Fernandes, Mariane Lourenco, Samantha Fröhlich, Diogo da Silva and Flavia Kai Women in politics: Emotions and challenges in complex institutional dynamics Ella Lillqvist, Kathryn Fahy and Johanna Moisander Evaluating organizational legitimacy in social media: Emotion in discursive legitimacy judgments Giada Baldessarelli Rituals in between: How emotional energy and shared symbols shape emergent coordination Parallel Stream C: Emotions and Micro Dynamics - Room: LB - 5.1 Chair: Russ Vince Kiran Trehan and Jane Glover The conscious and unconscious emotional experience of collective decision-making in the family farm business

Felice Bisogni, Giulia Marchetti, Stefano Pirrotta, Fiorella Bucci, Francesca Dolcetti and Rosa Maria Paniccia The role of unconscious emotional dynamics in organisational contexts: A psychosociological perspective Henni Tenhunen Strongest clans clash least? The interplay between clan control and culture of anger Luna Ansari Emotional labor for creating social change Session VI: Saturday, July 06, 09:00 to 10:30 - Parallel Stream -

Parallel Stream A: The Dark Side of Emotions - Room: LB - 4.3

Chair: Felipe Massa Trish Ruebottom, Maxim Voronov, Sean Buchanan and Madeline Toubiana Voyeuristic businesses: The impact of transgression on value creation Nilufer Yapici Herrmann and Bryant A. Hudson Emotional dynamics of a scandal: Cross-border mergers and acquisition incompletion Beatriz Rodriguez Garcia and Emre Tarim When organisations prescribe emotions: A dark tourism perspective Parallel Stream B: Positive Emotions - Room: LB - 3.1 Chair: Farah Kodeih Annette Clancy Positivity as a social defence against reflexivity in organisations Emre Karali, Henri Slob and Harry Commandeur What's got love to do with it? A qualitative study of the manifestation of love in business Anne Birgitta Pessi and Anna M. Seppänen In search of copassion: Creating a novel concept of responding to the joy of a fellow human being Session VII: Saturday, July 06, 11:00 to 12:30, LB - 4.3 How to Study Emotions?

Chair: Maxim Voronov

Russ Vince, Annette Clancy, Indira Kjellstrand, Marwa Mohamed and Fangfeng Yang Research methods for studying unconscious emotions in organizations and institutions

Sub-theme 14: Missions of Present-Day Universities

Convenors: Lars Engwall, Uppsala University, Sweden lars.engwall@fek.uu.se Christine Musselin, SciencePo, France christine.musselin@sciencespo.fr Francisco O. Ramirez, Stanford University, USA ramirez@stanford.edu

Session I: Thursday, July 04, 11:00 to 12:30, CMB - SR 1 Introduction and Internationalization

Chair: Lars Engwall Mike Zapp and Julia Lerch World society and the university – Conceptions and determinants of the "world" in higher education curricula worldwide Discussant(s): Jia Jia and Yu Zheng Mitchell L. Stevens and Sonia Giebel The paradox of the global university Discussant(s): Federica Rossi Session II: Thursday, July 04, 14:00 to 15:30 - Parallel Stream -

Parallel Stream A: Internationalization - Room: CMB - SR 1 Chair: Lars Engwall Claudio Fassio, Aldo Geuna and Federica Rossi International knowledge flows between industrial inventors and universities: The role of multinational companies Discussant(s): Katarzyna Wolanik Boström and Helena Pettersson Jia Jia, Jos Gamble and Yu Zheng Making an "international education": New perspectives from a Sino-UK joint-venture university Discussant(s): Mitchell Stevens Katarzyna Wolanik Boström, Helena Pettersson and Magnus Öhlander Swedish humanities and the demands and challenges of "internationalization". A cultural analysis of incentives, obstacles, and learning processes Discussant(s): Mike Zapp Parallel Stream B: Missions of Universities - Room: CMB - SR 5 Chair: Francisco O. Ramirez Ravit Mizrahi-Shtelman and Gili S. Drori World-rank and/or locally relevant? Organizational identity in the mission statements of higher education institutions in Israel, 2000–2018 Discussant(s): Linda Wedlin and Josef Pallas Simon Oertel, Nicole Philippczyck and Matthias Söll The adoption of mission statements in European universities: The roles of founding conditions and institutional control Discussant(s): Hednrik Woiwode and Anna Froese Alexander Mitterle, Manfred Stock and Robert Reisz Mission and ambition – Tracing field stratification in German private higher education Discussant(s): Katharina Mojescik

Session III: Friday, July 05, 09:00 to 10:30

- Parallel Stream -

Parallel Stream A: University Governance - Room: CMB - SR 1 Chair: Christine Musselin Mikhail M. Sokolov Research universities in spite of themselves: Externally imposed missions and the organizational careers of Russian universities Discussant(s): Pedro Pineda Heather McCambly and Jeannette A. Colyvas Disrupting or preserving privilege? Analyzing the design and causal effects of frames for reducing inequality in U.S. higher education Discussant(s): Klarissa Lueg Tim Seidenschnur and Georg Krücken Consultocracy in academia? The role of external consultants at German universities Discussant(s): Anil Divarci Cakmali and Erdan Erdemir Parallel Stream B: Missions of Universities - Room: CMB - SR 5 Chair: Francisco O. Ramirez Katharina Mojescik, Jessica Pflüger and Caroline Richter Changing perceptions of teaching (and learning) at German universities. Or: how so-called 'research-based learning' fits with missions of the 'managerial university' Discussant(s): Simon Oertel Hendrik Woiwode and Anna Froese "Mission accomplished" or "mission impossible"? Research practices in between an interdisciplinary mission and logics of the academic profession Discussant(s): Ravit Mizrahi-Shtelman and Gili S. Drori Linda Wedlin and Josef Pallas The idea of a global market for universities Discussant(s): Alexander Mitterle Session IV: Friday, July 05, 11:00 to 12:30 - Parallel Stream -Parallel Stream A: University Governance - Room: CMB - SR 1 Chair: Christine Musselin Philipp Brandt Continuity and experimentation in modern universities: The data science case Discussant(s): Katharina Lemmens-Krug Peter Edlund and Kerstin Sahlin Ambiguous governance and the composition of boards in Swedish higher education organizations, 1998-2017 Discussant(s): Heather McCambly

Katharina Lemmens-Krug, Donald F. Westerheijden and René Torenvlied Steering capacity of university leadership in present-day societies regarding the mission of education enhancement

Discussant(s): Mikhail M. Sokolov

Parallel Stream B: Institutional Logics - Room: CMB - SR 5

Chair: Francisco O. Ramirez

Peter L. Freeman, Isobel Marr, Andrew Millar and Fumi Kitagawa Nurturing Project Organizations: A Mode 2 Mission for the University? Discussant(s): Tina Ladwig and Christiane Arndt Anna Stephens, Mats Alvesson and Jorgen Sandberg "They complain but they don't do anything": Complaining and complying in a university Discussant(s): Cris Shore

Session V: Friday, July 05, 14:00 to 15:30 - Parallel Stream -

Parallel Stream A: University Governance - Room: CMB - SR 1 Chair: Christine Musselin Anil Divarci Cakmakli and Erkan Erdemir The Walking Dead: How increasing density kills legitimacy in the higher education field Discussant(s): Tim Seidenschnur Klarissa Lueg, Angela Graf, David M. Boje and Marianne Wolff Lundholt How an organizational narrative creates a new doxa in higher education: A case study of sociomaterial construction of educational value in a Danish university Discussant(s): Philipp Brandt Pedro Pineda Rationalization or Diversity? The institutionalization of teaching evaluations in the United States, Germany and Colombia Discussant(s): Kerstin Sahlin and Peter Edlund Parallel Stream B: Institutional Logics - Room: CMB - SR 5 Chair: Francisco O. Ramirez Benedetto Lepori The heterogeneity of European higher education institutions. A configurational approach Discussant(s): Mats Alvesson Cris N. Shore 'Adding value' in the neoliberal university: New Public Management and the appropriation of academia Discussant(s): Peter Freeman, Isobel Marr and Fumi Kitigawa Tina Ladwig and Christiane Arndt German higher education institutions' strategies in the age of digitalization Discussant(s): Benedetto Lepori Session VI: Saturday, July 06, 09:00 to 10:30 - Parallel Stream -Parallel Stream A: Reputation Management - Room: CMB - SR 1 Chair: Lars Engwall Siri B. Borlaug, Silje Maria Tellmann and Agnete Vabø Mergers in higher education; the role of identity in integrating organizations Discussant(s): Simona Gabriela Gavrila Matthew Meyer and Vincent Mangematin Identifying audience and signaling quality: An exploration of fundraising strategies at middle-tier women's colleges Discussant(s): Giovanni Barbato Joshua T. Brown Framing the academy: The sense jving strategies of university presidents Discussant(s): Siri Borlaug and Agnete Vabø Parallel Stream B: The Entrepreneurial University - Room: CMB - SR 5

Chair: Christine Musselin Debabrata Chatteriee and Merin Jacob Indian universities at crossroads: Evidence from NIRF 2018 data Discussant(s): Marisol Velasco Montañez Virginia Hernandez, Belén Usero Sánchez and Sarah Cooper University entrepreneurship: The role of universities' research, teaching and social capital capabilities in faculty spin-offs and graduate start-ups Discussant(s): Debabrata Chatterjee Marisol Velasco Montañez, Madis Talmar and Miguel Bruns Alonso How can universities enable student-driven valorization? An evidence-based approach Discussant(s): Virgina Hernandez

Session VII: Saturday, July 06, 11:00 to 12:30, CMB - SR 1 Reputation Management & Concluding Discussion

Chair: Lars Engwall Giovanni Barbato and Matteo Turri The role of the organizational dimension in university strategic positioning: a case-study approach Discussant(s): Joshua T. Brown Simona Gabriela Gavrila and Francisco O. Ramirez The extent and importance of online "reputation management" in US higher education Discussant(s): Matthew Meyer

Sub-theme 15: 'Faking It': Identity Work in an Age of Exclusion

Convenors: Leanne Cutcher, University of Sydney, Australia leanne.cutcher@sydney.edu.au Christine Coupland, Loughborough University, United Kingdom c.coupland@lboro.ac.uk Andrew D. Brown, University of Bath, United Kingdom a.d.brown@bath.ac.uk

Session I: Thursday, July 04, 11:00 to 12:30, SH-KK - Auditorium Professional Identity

Chair: Andrew Brown Louise Ashley (Out-)classed or managing to cope? Stigma Management, Identity Work and Dealing with Lower Social Class for Aspirant Professionals Seeking an Investment Bank Role Sara Zaeemdar Exploring authenticity talks: Seeking authentic selves in everyday working life- A Sartrean analysis Caroline Micklewright, Caroline Clarke and Cinzia Priola Marching to the beat of a different drum; Feigning it and faking it among foul behaviours Session II: Thursday, July 04, 14:00 to 15:30 - Parallel Stream -

Parallel Stream A: Self-Identity - Room: SH-KK - Auditorium

Chair: Charlotte Croft Sven-Ove Horst, Rita Järventie-Thesleff and Pekka Pälli Becoming true to "yourself"?! Emotions and identity work in management training workshops Eline Jammaers Oddity as commodity? The narrative identity work of creatives with dwarfism Andrew K. Dean, Nick Ellis, Victoria Wells and Michael Humphreys Paradise Lost: Faking the scientist identity to survive cosmological chaos Parallel Stream B: Identity, Age and Seniority - Room: SH-KK - Alastair Duff Room Chair: Louise Ashley Belinda J. Steffan Liminality and the identity paradox of the older worker Leanne Cutcher, Kathleen Riach and Melissa Tyler The unplaceable subject: Recognition, older workers and mature organizational subjectives Maria Wishart, Anja Schaefer and Kristen Reid The loneliness of seniority: Moral identity work in senior business managers Anja Kirsch and Elgen Sauerborn Managing stigma: Women directors and the "Quotenfrau" label Session III: Friday, July 05, 09:00 to 10:30 - Parallel Stream -

Parallel Stream A: Cultural Identity - Room: SH-KK - Auditorium

Chair: Elham Moonesirut Hae-Jung Hong and Junko Takagi Culture work: How multicultural individuals negotiate their cultural identities and its impact on their work performing and well-being Asma Klai, Saouré Kouamé and David Oliver Strategic identity work: Managing identity in an Islamic bank in turbulent times Mai Vu and Irene Chu Reflexive Identity Construction: Interpretations from the Notions of the Relational Self and Nonself Mehdi Boussebaa Identity regulation in a globalizing organizational world Parallel Stream B: Identity Work in Universities - Room: SH-KK - Alastair Duff Room Chair: Anja Kirsch Carlos Azevedo and Caroline Clarke Students as consumers: Making or faking identities? Guy Huber and Richard Longman Underlying processes of identity work: Teaching critical management studies in a higher education business school Clare Mumford and Gail Hebson Worker identity constructions in the 'unreal' world of university catering – Intertwining logics of family care 'in here' versus 'real world' commercialism 'out there' Session IV: Friday, July 05, 11:00 to 12:30 - Parallel Stream -

Parallel Stream A: Dirty Work and Identity - Room: SH-KK - Auditorium

Chair: Kathleen Riach Charlotte Croft and Trish Reay Management is dirty work Vanessa Monties Dogs of the docks: Dirty work as inherited identity Harriet Shortt and Michal Izak Scarred objects and time marks as memory anchors: The significance of scuffs and stains in organizational life Parallel Stream B: Academic Identity Work - Room: SH-KK - Alastair Duff Room Chair: Caroline Clarke Trang Gardner and Hong Bui How to be appropriate? Early-career academics' identity work in the era of exclusion Hilary Collins, Hayley Glover and Fran Myers Winter is coming? Academic identity transitions for a digitized and precarious landscape Paul Hibbert, Lisa Callagher, Frank Siedlok, Stefan Korber and Ziad Elsahn What boat did you get off? Session V: Friday, July 05, 14:00 to 15:30 - Parallel Stream -

Parallel Stream A: Identity and Language - Room: SH-KK - Auditorium

Chair: Paul Hibbert Jane Kassis and Linda Cohen Overcoming exclusion: Rethinking language and identity – A road to empowerment Hamid Foroughi and Harry Hutson Redemptive narratives as a catalyser for social change: An American Muslim starts healing divisions after the Boston Marathon bombings Stacey Bushfield Vulnerable leader identities: The narrative strategies of transitioning clinicians Parallel Stream B: Organizing Identities - Room: SH-KK - Alastair Duff Room Chair: Michael Humphreys Avital Baikovich, Talia Pfefferman and Varda Wasserman Being an ultraorthodox female entrepreneur: Identity faking work as compliance-resistance dialectics Ye Liu "Rehabilitators', 'self-doubters' and 'imposters': Examining organizational recognition of diverse identities through an analysis of newcomers' identity work Thomas Sorreda, Xavier Philippe and Jean-Philippe Bouilloud "Born to be wild"? How illegal organization built new "moral identity". The case of drug dealing gangs

Session VI: Saturday, July 06, 09:00 to 10:30

- Parallel Stream -

Parallel Stream A: Identity Regulation - Room: SH-KK - Auditorium

Chair: Nick Ellis

Bridget Lockyer, Anna Einarsdottir, Karen Mumford and Melisa Sayli Absences and silences: Identity regulation within the LGBT+ employee network meeting Lucas Lauriano and Thiago Coacci Be gay, but not that much: identity work; organisational expectations; social networks and context collapse Dima Louis and Pauline Fatien Diochon (Un)Faking it: Identity dynamics within the (un)safe coaching space Peter Ghin 'It surprised me, they're all fat, they're really fat': The stigma of the 'fat body' in leadership Parallel Stream B: Identity at the Edges - Room: SH-KK - Alastair Duff Room Chair: Leanne Cutcher Christopher Klinghardt and John M. Amis The Role of Emotions in Extreme Identity Work: Positive Change through Football for the Marginalized Sinéad G. Ruane 'Fake it till you make it': Doing identity in precarious times Claire Deschner Towards a critical performativity of autonomy: Prefigurative performances in anarchist organising Session VII: Saturday, July 06, 11:00 to 12:30, SH-KK - Auditorium **Identity Regulation** Chair: Christine Coupland Hadar Elraz and David Knights

Hadar Elraz and David Knights Mental Health Conditions at Work: Intentional and reflexive identity management Renaud Defiebre-Muller and Sébastien Mainhagu Excluding identities through regulation with an ethical scope: A Levinasian analysis of managerial practices to combat ill-treatment Elham Moonesirust and Andrew D. Brown

Company towns and desired identities

Sub-theme 16: Discursive and Material Struggles over the Natural Environment

Convenors: Daniel Nyberg, University of Newcastle, Australia daniel.nyberg@newcastle.edu.au Christopher Wright, University of Sydney, Australia christopher.wright@sydney.edu.au

George Ferns, Cardiff University, United Kingdom fernsg@cardiff.ac.uk

Session I: Thursday, July 04, 11:00 to 12:30, LB - 2.14 Local Politics

Chair: George Ferns Daniel Nyberg and Christopher Wright Corporate constructions of climate adaptation: Coral bleaching, politics and hegemony Vanessa Bowden Climate change, deliberation and post-truth in Lake Macquarie, Australia These papers are discussing local politics based on qualitative data. Session II: Thursday, July 04, 14:00 to 15:30, LB - 2.14 The Anthropocene

Chair: Daniel Nyberg Géraldine Paring From politics of nature to politics with nature: Founding an ethical-political community with natural beings Marta B. Calás and Seray Ergene Re-claiming "the subject" for the Anthropocene: Necessary struggles over materiality and representation in organization theory Christina Johansen Organizing time and value in the Anthropocene: a methodological sketch for utopian explorations These papers discuss the changing concepts around subjects and materiality in the Anthropocene. Session III: Friday, July 05, 09:00 to 10:30, LB - 2.14 Institutional Work

Chair: Christopher Wright Lucie Baudoin and Daniel Arenas Forms of ecological embeddedness in a shared social-ecological system Silvia Pianta and Valentina Bosetti Deforestation: Framing processes in a fragmented transnational field John Murray and Anselm Schneider Competing discourses that surround climate change as institutional work This session engages with institutions and their work in relation to the environment. Session IV: Friday, July 05, 11:00 to 12:30, LB - 2.14 Activism and Social Movements

Chair: Daniel Nyberg George Ferns, Aliette Lambert and Maik Günther The language of stigma: The role of analogy and metaphor in the process of organizational stigma construction Jacqueline Kirk and Amanda Crompton Spatial political contestation in organising resistance: A discursive analysis of spatial scaling within High Speed Rail and Fracking resistance movements Todd Schifeling, Thomas Lyon and Ion Bogdan Vasi Inertia busters: Social movement influence on incumbents during technological ferment These three papers discuss activism and social movements in response to fossil fuel.

Session V: Friday, July 05, 14:00 to 15:30, LB - 2.14 Doing Ethnographic Work

Chair: George Ferns Marta Gasparin and Daniel Neyland Full petal jacket: Three scenes from an ethnography of Vietnamese sustainability Svenja Keele and Andrew Sturdy Setting policy agendas? Thought leadership, consulting and climate change Tarja Salmela, Anu Valtonen, Emily Höckert and Outi Rantala Engaging with more-than-human ethnography to envision tourism futures: a feminist new materialistic approach These three papers are based on ethnographic work to understand struggles. Session VI: Saturday, July 06, 09:00 to 10:30, LB - 2.14 Media Analysis

Chair: Christopher Wright Aaron T. Phillips The wolf and the cowboy in the anthropocene: Discursive dissonance in wildlife management Jacob D. Vakkayil The discursive legitimation of mining models Olga Rodak Why is glyphosate vital? The instrumental move and the move of providing a public good justification in the British farmers' social media campaign These papers analyze media to understand struggles. Session VII: Saturday, July 06, 11:00 to 12:30, LB - 2.14 Earth, Wind and ...

Chair: George Ferns Jan Kucic-Riker Community energy and a low-carbon imaginary Johanna Järvelä From oxymoron to policy tool - Sustainable mining initiatives and conflict dynamics Siddhartha Dabhi The materiality of renewable energy transition: The case of wind energy in Kutch, Gujarat The last session discusses the sites of mining and renewable energy.

Sub-theme 17: Enlightening the Future through Riskwork

Convenors: Steve Maguire, McGill University, Canada steven.maguire@sydney.edu.au Julie Mayer, Université Paris-Dauphine, France julie.mayer@dauphine.psl.eu Michael Power, London School of Economics, United Kingdom m.k.power@lse.ac.uk

Session I: Thursday, July 04, 11:00 to 12:30, LB - 1.3 Novelty & Riskwork

Chair: Steve Maguire Deborah A. Anderson Structural Collapse Through De-delegation: The interplay between cognitive and behavioral processes during adaptive change Nour Kanaan and Julie Mayer Organizing risk at the boundary of organizations: Enlightening roles reconfiguration in a situation of transboundary crisis Jarno Hoekman Same risks or same organizing processes? Constructing similarity in the risk profiles of innovative products Session II: Thursday, July 04, 14:00 to 15:30, LB - 1.3 Risk, Culture & Ethics

Chair: Julie Mayer Nicolas Berland and Wafa Ben Khaled In search for business ethics practice: A study of ethical risk integration through ethical tools' formalisation Tommaso Palermo Auditing risk culture Inês Peixoto Risk Organization and Moral Multiplexity in the EU Biofuels Market Session III: Friday, July 05, 09:00 to 10:30, LB - 1.3 Safety Risks

Chair: Michael Power Tom W. Reader and Alex Gillespie Using healthcare complaints to profile safety risks in hospitals Nicolas F. Dechy, Jan Hayes, Benoît Journé, Stéphanie Tillement, Alexandre Largier and Jean-Marie Rousseau Using the knowledge of accidents in the riskwork of experts in nuclear safety Natalia Jubault Krasnopevtseva, Catherine Thomas and Renata Kaminska The dynamics of safety risk perception in high reliability organizations Session IV: Friday, July 05, 11:00 to 12:30, LB - 1.3 Health Risks

Chair: Steve Maguire Vitor Hugo Klein Jr. Risk is not enough, benefits matter: Prying open a network of risk in controlling radiation exposures in medical procedures Nadine Gerhardt, Christian Huber and Jacob T. Reilley We've got a bad feeling about this: The micro-dynamics of riskwork in German hospitals Agnieszka Latuszynska, Eivor Oborn and Trish Reay Dynamic risk in mental health services

Session V: Friday, July 05, 14:00 to 15:30, LB - 1.3 Organizing Risk

Chair: Julie Mayer Markus Hällgren The risk society made visible: The case of commercial high altitude mountaineering Nichole K. Wissman-Weber and David Levy Constructing a blueprint for climate adaptation: A process view of taming and translating climate risks Steve Maguire, Michael Power, Cynthia Hardy and Haridimos Tsoukas Organizing risk: Temporalities, transitions and translations in the risk cycle Session VI: Saturday, July 06, 09:00 to 10:30, LB - 1.3

No Session VI Session VII: Saturday, July 06, 11:00 to 12:30, LB - 1.3 Operational Risks

Chair: Michael Power Kathleen Baker and Lianne M. Lefsrud Organizational myopia: How organizations create complexity, ambiguity, and uncertainty to blind their risk management efforts Ian Graham On exactitude in governance: The forensic aspect of mundane organisational routines Joon W. Sohn, Arkangel Cordero and Alexander Lewis Different sources, different responses? How local sociopolitical pressures affected coal-fired facilities' operational risk assessments, 2003–2008

Sub-theme 18: Enlightenment, Freedom and Work in the 21st Century

Convenors: Dirk Lindebaum, Cardiff University Business School, United Kingdom mail@dirklindebaum.eu Lynne Andersson, Fox School of Business, Temple University, USA landerss@temple.edu Frank den Hond, Hanken School of Economics, Finland frank.denhond@hanken.fi

Session I: Thursday, July 04, 11:00 to 12:30, MS - TR 9

Chair: Dirk Lindebaum Graeme Ridgeway Is enlightened two-person freedom paradoxical? The future of microethics in the workplace Discussant(s): Max Visser Peter Fleming, Carl Rhodes and Kyoung-Hee Yu On why Uber has not taken over the world: The Gig economy and the limits of neoliberal capitalism Discussant(s): Jean Clarke Session II: Thursday, July 04, 14:00 to 15:30, MS - TR 9

Chair: Lynne Andersson Wim Vandekerckhove Is it freedom? The coming about of the EU Directive on whistleblower protection Discussant(s): Reijo Miettinen Yuliya Shymko, Patricia Gabaldon and Puneet Malhotra Discovering a helpless entrepreneur: exhaustion of agency in the gig economy Discussant(s): Carl Rhodes Natasha Slutskaya and Annilee M. Gme Affective responses to neoliberalism in dirty work Discussant(s): Isla Kapasi Session III: Friday, July 05, 09:00 to 10:30, MS - TR 9

Chair: Frank den Hond Rebecca M. Campbell The cost of choice: Should we be free to choose when it comes to our pension? Discussant(s): Graeme Ridgeway Claudia Manca Crafting the collaborative workspace: Space for action between tensions Discussant(s): Marine Dragorn Marine Dagorn From new ways of working to new relationship with work: The corporate "slashers", a perception of freedom? Discussant(s): Claudia Manca Session IV: Friday, July 05, 11:00 to 12:30, MS - TR 9

Chair: Dirk Lindebaum Viviana Meschitti Learning the academic profession: Positioning the self across relational fields and contexts of action Discussant(s): Natasha Slutskaya Kenji Ogaï and Elen Riot The end of a beautiful era: On fishermen at work, seafaring, violence and freedom Discussant(s): Barbara Meyers Petya K. Burneva Freedom to act and the experience of career time in a changing(?) academy Discussant(s): Viviana Meschitti

Session V: Friday, July 05, 14:00 to 15:30, MS - TR 9

Chair: Lynne Andersson Isla Kapasi "Design your own destiny": neoliberal values and the idealised 'self' in the context of home-based business Discussant(s): Yuliya Shymko Jean Clarke and Robin Holt The entrepreneur in gothic form: John Ruskin and ethics of entrepreneurship Discussant(s): Wim Vandekerckhove Session VI: Saturday, July 06, 09:00 to 10:30, MS - TR 9

Chair: Frank den Hond Barbara Myers and Irene Ryan Women in later life: Displacing the centrality of work in their lives Discussant(s): Ogai Kenji Jared M. Poole and Harris Sondak From truth to usefulness: A pragmatist response to the evidence-based management debate Discussant(s): Rebecca Campbell Session VII: Saturday, July 06, 11:00 to 12:30, MS - TR 9

Chair: Lynne Andersson Max Visser Freedom, recognition and precarity in organizations: Master & slave in the 21st century Discussant(s): Ann Teglborg Ann Teglborg, Patrick Gilbert and Nathalie Raulet-Croset Philosophical roots of freedom and management Discussant(s): Petya Burneva

Sub-theme 19: Strategizing for Grand Challenges

Convenors:

Katharina Dittrich, The University of Warwick Business School, United Kingdom Katharina.Dittrich@wbs.ac.uk Paula Jarzabkowski, City, University of London, United Kingdom paula.jarzabkowski.1@city.ac.uk Jane K. Lê, WHU – Otto Beisheim School of Management, Germany jane.le@whu.edu

Session I: Thursday, July 04, 11:00 to 12:30, 50 George Square - G.04 Strategizing for Grand Challenges: An Introductory Panel

Chair: Paula Jarzabkowski

Panelists: Charlotte Cloutier, Jennifer Howard-Grenville and David Seidl Session II: Thursday, July 04, 14:00 to 15:30, 50 George Square - G.04 Inter-organizational Strategizing for Grand Challenges

Chair: Fannie Couture Gary Burke and Carola Wolf Collaborative strategizing and distributed complexity as response to grand challenges: The case of integrated healthcare systems Damla Diriker Sidar, Amanda J. Porter and Philipp Tuertscher Sustaining inclusion in open strategy for grand challenges Paula Jarzabkowski, Rebecca Bednarek, Konstantinos Chalkias and Eugenia Cacciatori Making the impossible possible: Paradoxical processes of (re)constructing a grand challenge Session III: Friday, July 05, 09:00 to 10:30, 50 George Square - G.04 SDGs and Sustainable Development

Chair: Jennifer Howard-Grenville Carolin Hoyer and Timo Busch Struggling with purpose: alignment and misalignment of practices in strategizing for grand challenges Maja Tampe The place of the material for organizational practices Seray Ergene Intentional engaging as a process of doing sustainability Session IV: Friday, July 05, 11:00 to 12:30 - Round Table -

Round Table A: Philantrophy and Social Enterprises - Room: 50 George Square - G.02 Chair: Jill Purdy Alison Gibson, Frank Mueller, Charles Harvey and Andrea Whittle Philanthropy and grand challenges in UK university strategy Pushpika Vishwanathan and Siri Boe-Lillegraven Unpacking stakeholder management as a practice Ignas Bruder Practice drift in social enterprises – A practice-based understanding beyond mission drift Round Table B: Strategizing Sustainable Development - Room: 50 George Square - 2.14 Chair: Lukas Löhlein Amanda N. Williams and Johannes Meuer Strategizing Corporate Contributions to the UN Sustainable Development Goals Vera Blazevic and Kristina Lauche Working the net: Creating momentum for sustainability through a common narrative Svenne Junker and Lars-Gunnar Mattsson Strategizing for Grand Challenges - the role of market representation in government efforts for

Strategizing for Grand Challenges – the role of market representation in government efforts for climate mitigation

Round Table C: (Grand) Challenges in Strategizing - Room: 50 George Square - 2.29

Chair: Alistair Bowden Saouré Kouamé and Quv Huv Challenges in strategizing for poverty reduction Benjamin N. Scher Achieving collective strategic agency in uncertainty Alessandro Bressan and Mattia Anesa Strategizing for less taxes when society asks for more Round Table D: Extreme Strategizing Contexts - Room: 50 George Square - 3.14 Chair: Jeannette Eberhard Krista Pettit and Adriana Nilsson Embedded within: What Brazilian caesarean section research reveals about professional work and strategizing for grand challenges John A. Healy and Jeffrey Hughes Making things great again - The practices of using historical myths in collective action to bring about social change Ankita Singh and Vinayak R. Tripathi Resolving the man-animal conflict: A case of forest officials Session V: Friday, July 05, 14:00 to 15:30 - Round Table -Round Table A: Addressing Social 'Crises' - Room: 50 George Square - G.02 Chair: Krista Pettit Jana Deisner, Carolin Auschra, Jörg Sydow and Anne Berghöfer Strategically Constructing a Grand Challenge: The Case of Health Care Undersupply in Rural Areas David Crvelin, Jane K. Lê and Lukas Löhlein Coordinating action in response to grand challenges: The role of existing structures in facilitating relational coordinating Annette M. Quavle, Grosvold Johanne and Larelle Chapple New modes of managing grand challenges and the refugee crisis of the Asia Pacific Round Table B: New Approaches to Understanding Grand Challenges - Room: 50 George Square - 2.14 Chair: Charlotte Cloutier Jeannette Eberhard, Ann Frost and Claus Rerup Building an ecology of routines to address the grand challenge of street level prostitution Oana Branzei and Marlene Janzen Le Ber Shifting grand challenges' (in)tractability by gendering innovation Silvia Dorado, Jill Purdy and Nino Antadze Tackling grand challenges: Barriers, resilience, and impact Round Table C: Strategizing, Planning, and Professional Work - Room: 50 George Square -2.29 Chair: Saouré Kouamé Alistair Bowden and Robert C.H. Chia The real challenge of grand challenges: (re)learning to dwell, before one builds Guy W. Bate, Elisabeth Krull and Peter Smith Revisiting building and dwelling: The 'things' of strategising and 'building-as-dwelling' Arielle Santé Planning strategy or strategizing a plan, a recursive pattern? The case of 2 academic research centres Round Table D: Interorganizational Strategizing for Grand Challenges - Room: 50 George Square - 3.14 Chair: David Seidl Laurens Vandeweghe From broadcaster to responsible cultural intermediary: How corporate social initiatives on grand challenges can change organizational identity Tamara J. Mulherin Integrating 'across the way' - The Performative Acts of Collaborative Public (b)odies Lena Bygballe, Anne Kokkonen and Ragnhild Kvålshaugen Institutional projects and collaborative strategizing in adapting to climate change

Round Table E: Strategizing, Sensemaking & Middle Managers - Room: 50 George Square - 3.29

Chair: Garv Burke Nathalie M. Carol, Benoît Grasser and Meriem Fournier The role of middle managers in managing change in a complex organization: the impact of sociomateriality on sensemaking & sensegiving activities Madalina Pop and David Seidl Shaping collaborative sensemaking through the design of discursive spaces Samir Vaz Middle managers strategizing practices and its effects on implementation: The moderating roles of relationship quality with top managers Session VI: Saturday, July 06, 09:00 to 10:30, 50 George Square - G.04 **Climate Change and the Price of Nature** Chair: Oana Branzei Fannie Couture and Jane K. Lê Can commensuration help in addressing grand challenges? Kirti Mishra and Cristina Neesham Strategizing for climate change: A practice view of organizational climate change responses Luc Brès How to price nature with respect? Towards a practice-based model of responsible commodification Session VII: Saturday, July 06, 11:00 to 12:30, 50 George Square - G.04 What SAP Teaches us about Managing Grand Challenges within and beyond **Organizations – Paper Discussion & Wrap-up**

Chair: Katharina Dittrich Charlotte Cloutier Business collective action in action: How trade associations set industry practice norms Stefanie Remmer and Dirk Ulrich Gilbert Responsible strategy-as-practice: A multidisciplinary review and research agenda

Sub-theme 20: Shedding Light on the Dark Sides of Creativity and Innovation

Convenors: Oliver Ibert, Leibniz Institute for Research on Society and Space, Germany oliver.ibert@leibniz-irs.de Birke Otto, European University Viadrina, Germany botto@europa-uni.de Elke Schüßler, Johannes Kepler University, Austria elke.schuessler@jku.at

Session I: Thursday, July 04, 11:00 to 12:30, UEBS - Conference Room Theorizing (Dark Sides of) Creativity and Innovation

Chair: Oliver Ibert Mariel N. Jurriens and Sierk Ybema The mythology of innovation Stefan Meisiek and Daved Barry Selling innovation in house: Creativity, innovation, and the struggle for organizational adoption Frédérique Chédotel, Cathy Krohmer, Justine Arnoud, Isabelle Vandangeon-Derumez, François Jaujard and Marie-Laure Buisson The dynamics of creativity dancing in bright- and darkness Session discussants: Alice Lam and Amalya Oliver Session II: Thursday, July 04, 14:00 to 15:30, UEBS - Conference Room (Mis-)Managing Innovation Processes

Chair: Birke Otto Rotem Rittblat and Amalya L. Oliver Ambiguity zones as the dark side for "innovation experts" Lukas Vogelgsang Tension with(out) spark: Approaching contradictions in relational creative processes of pharmaceutical development Izabelle Bäckström Power struggles in employee-driven innovation: Insights for research and management Session discussants: Jana Costas and Oliver Ibert Session III: Friday, July 05, 09:00 to 10:30, UEBS - Conference Room Constraints as Barriers and Enablers for Creativity

Chair: Birke Otto Raimund Hasse and Judith Nyfeler The unintended consequences of creativity: Between technological constraints and narrative creation Tobias Theel, Elke Schüßler and Benjamin Schiemer Organizing mutual awareness as a basis for collaborative creativity: A comparison of physical and virtual songwriting spaces Giovanni Formilan Erraticism and stability in early-career creative production. A sequence analytic study in underground electronic music Konstantin Hondros

Creativity, constraints, and copyright – Hired music guns and the case of soundalikes Session discussants: Verena Krause and Stefan Meisek

Session IV: Friday, July 05, 11:00 to 12:30, UEBS - Conference Room Feedback: On Rejected Ideas and Constructive Critique

Chair: Oliver Ibert Guy Parmentier and Séverine Le Loarne Opening the black box of idea Evaluation: Impact of the presentation during idea pitches Birke Otto and Jana Costas 'We did not pay any attention to them': Practices and implications of deliberate ignorance in creative processes in pharmaceutical innovation Maxime Mellard The dark side of organizational creativity: A QCA approach applied to the videogame industry Michael Hartmann and Jochen Koch Thank you, but... Responding to feedback in creative work Session discussants: Heather Round and Raimund Hasse/Judith Nyfeler Session V: Friday, July 05, 14:00 to 15:30, UEBS - Conference Room **Risks and Side-effects of Creativity** Chair: Elke Schüssler Rossella Salandra and Jan-Michael Ross Does rivalry influence selective reporting in scientific publications? The role of dyadic relationships and prior interactions in head-to-head clinical studies Verena Krause, Lynne Vincent and Jack Goncalo Fat, drunk, and lazy: How engaging in creative tasks can cause unhealthy choices Hye Jung Eun, Marko Pitesa and Roy Chua The Creativity Divide: A Social Sampling Account Explaining How and Why Coming From a Low Socioeconomic Background Hinders Creativity and Constrains Mobility Session discussants: Frédérique Chédotel and Guy Parmentier Session VI: Saturday, July 06, 09:00 to 10:30, UEBS - Conference Room Identity Struggles in Creative Processes Chair: Elke Schüßler Alice Lam Oganizational misfits as creative agents of change

Heather Round When supporting turns to threatening: Creative identity work in the face of ambiguity Brad Aeon and Joel Bothello Turn on, tune in, start up: A critical investigation of biological self-optimization Yasaman Sadeghi Understanding creative deviance through identity work as cleanse: Evidence from dogme95 filmmaking movement Session discussants: Cathy Krohmer and Michael Hartmann

Session VII: Saturday, July 06, 11:00 to 12:30, UEBS - Conference Room - deactivated -

Sub-theme 21: Heuristics & Simple Rules: Decision-making under Uncertainity in Dealing with the Unexpected

Convenors: Kathleen M. Eisenhardt, Stanford University, USA <u>kme@stanford.edu</u> Madeleine Rauch, Copenhagen Business School, Denmark <u>mra.si@cbs.dk</u> Gerd Gigerenzer, Max-Planck Institute for Human Development, Germany gigerenzer@mpib-berlin.mpg.de

Session I: Thursday, July 04, 11:00 to 12:30, CMB - SR 2 Welcome & Introduction

Chair: Madeleine Rauch (CBS) ... by the convenors of the sub-theme, incl. Keynote by Professor Kathleen Eisenhardt (Stanford) Session II: Thursday, July 04, 14:00 to 15:30 - Parallel Stream -

Parallel Stream A: Heuristics & Strategy I - Room: CMB - SR 2

Chair: Madeleine Rauch (CBS)

Mohit Mehta and Patrick Reinmoeller

Exploring the simple rule of team-level responsiveness

Fabrice Cavarretta

From buzz to heuristics: Epistemic properties of socially calculated managerial rules Marcel F. Volland

Developing the theory of heuristics chains: The simple rules that are fundamental to emergent strategies pursued by middle management

Parallel Stream B: Heuristics in Different Settings - Room: CMB - SR 6 Chair: Joana Geraldi (CBS)

David W. Versailles, Max Boisot, Valérie Mérindol, Evelyne Rouby and Catherine Thomas *Heedful interrelating in three modes: Reliability versus performance in French fighter pilot squadrons*

Yevgen Bogodistov and Jürgen Moormann

The role of individual action dispositions in heuristics interpretation and execution Stefano Pascucci, Domenico Dentoni, Alessia Lombardi, Valentina Materia and Luigi Cembalo Do angels have feelings? Decision-making under extreme uncertainty in the early stage of business venturing

Session III: Friday, July 05, 09:00 to 10:30 - Parallel Stream -

Parallel Stream A: Heuristics & Cognition - Room: CMB - SR 2

Chair: Eugene Sadler-Smith (Surrey)

Verena Stingl and Joana Geraldi Stäblein

Cognitive processes of risk and opportunity identification: A problem-solving perspective Andrew Sarta

Cognition, market velocity, and attentional shifts toward new technology: A multi-level study of FinTech's emergence

Malo Joncquemat and Pascal Aurégan

How can decision-makers elaborate simple selection rules based on their cognition? Evidence from a case study

Parallel Stream B: Heuristics & Resources - Room: CMB - SR 6

Chair: Wolfgang Guettel (JKU)

Russell Manfield, Martina Eberl, Lance Newey and Peter Eberl Navigating trouble: The emergence of heuristics with unstable resources Thomas Simnadis, Tim Coltman, Yvonne Mathews and Siggi Gudergan Unpacking the resource allocation decision under uncertainty Ntorina Antoni, Sharon Dolmans and Isabelle Revmen Strategic decision-making in public organizations: Balancing stability and change under uncertainty by flixing Session IV: Friday, July 05, 11:00 to 12:30 - Parallel Stream -Parallel Stream A: Heuristics & Strategy II - Room: CMB - SR 2 Chair: Patrick Reinmoeller (Cranfield) Shubha Patvardhan and J Ramachandran Exploring the microfoundations of shaping-oriented strategies Angelika Schmidt, Helmut Kasper and Herbert Pietschmann The silver bullet of strategic change management decisions in uncertainty and unexpected Johanna Gruenauer and Wolfgang H. Güttel Illuminating the core of capabilities – Strategically relevant information embedded in elementary heuristics Parallel Stream B: Decision-Making under Pressure and Uncertainity - Room: CMB - SR 6 Chair: Maud Pindard-Lejarraga (IE) Neringa Kalpokaite and Ivana Radivojevic Leading a country through change and uncertainty: An analysis of political leaders' decisionmaking strategies during a transition to democracy in Spain and Lithuania Monica Y. Naime S. Henkel Bridging Crisis Management and Policy Transfer: A cognitive approach Joanne Gardner Le Gars, Sophie le Bris and Dominique-Philippe Martin Decision-making under uncertainty in the context of time pressure and critical irreversibility: Bridging heuristics and meta rules Session V: Friday, July 05, 14:00 to 15:30 - Parallel Stream -Parallel Stream A: Voicing Heuristics - Room: CMB - SR 2 Chair: Tyler Wry (Wharton) Radu Atanasiu From insight to proverb, from proverb to policy. How managers generate, articulate, and share heuristics Marcus Lantz Do not try to argue... The affect heuristic and argument by example in uncertain decision-making Simone Guercini Heuristics as tales from the field: The problem of scope

Parallel Stream B: Heuristics & Different Theoretical Approaches - Room: CMB - SR 6 Chair: Gerd Gigerenzer

Aleksi Niittymies and Kalle Pajunen

The experience threshold: Non-linear development of usable heuristics in foreign market entry José Lejarraga and Maud Pindard-Lejarraga

Bounded rationality in management research: The poor cousin of full-rationality? A discussion of the implications of a misused concept

Glenn Kristiansen

Using a numerical benchmark to inhibit random anchoring

Session VI: Saturday, July 06, 09:00 to 10:30 - Parallel Stream -

Parallel Stream A: Heuristics & Categories - Room: CMB - SR 2

Chair: Kathleen Eisenhardt (Stanford)

Tyler Wry and Adam Castor Categories, search, and the influence of patented innovations

Lena J. Jaspersen and Sanaz Sigaroudi

Categorizing medical devices: How heuristics and routines drive categorization processes Johannes Schmalisch

The role of heuristics in category-based inference decisions

Parallel Stream B: Ignorance, Fraud & Organizational Failure - Room: CMB - SR 6 Chair: Fabrice Cavarretta (Essec)

Joris Berns and Tal Simons

Risky decision-making and the threat of organizational failure: Examining the role of formal versus psychological ownership

Louis Vuarin

A process perspective on functional ignorance: The initiation phase in secret organizations Maria Ilieva and Jin-Ichiro Yamada

Interactions on organizational, group and individual level for strategic decision making after a fraud

Session VII: Saturday, July 06, 11:00 to 12:30, CMB - SR 2 Paper Discussion – and Wrap-up

Chair: Madeleine Rauch (CBS)

Cinla Akinci and Eugene Sadler-Smith

'Intuition-based inquiry' and its implications for decision-making in organisations Open discussion, wrap-up and closing keynote by Professor Gerd Gigerenzer

Sub-theme 22: Evaluative Actions: Exploring Evaluation in Professional and Organizational Life

Convenors:

Iris Wallenburg, Erasmus University Rotterdam, The Netherlands wallenburg@eshpm.eur.nl Sarah de Rijcke, Leiden University, The Netherlands s.de.rijcke@cwts.leidenuniv.nl Peter Dahler-Larsen, University of Copenhagen, Denmark pdl@ifs.ku.dk

Session I: Thursday, July 04, 11:00 to 12:30, LB - G.09 Valuing Evaluation(s) / Evaluating Values

Chair: Iris Wallenburg

Maria Karaulova

Reflexive institutionalist evaluation approach to analyse the impact of Parliamentary Office for Science and Technology in the UK Parliament

Béatrice Cointe and Kristin Asdal

Writing good economics: How experimental economic papers perform their worlds and discipline Peter Dahler-Larsen

Lost and found, and lost again? Tracing moral-political values in understandings of the evaluation wave

We start with an introduction into the theme by Sarah de Rijcke. Session II: Thursday, July 04, 14:00 to 15:30, LB - G.09 Multiplying Evaluation: Understanding Different Goods

Chair: Tjitske Holtrop Katariina Mueller-Gastell Rewarding numbers: quantification premia in organizational evaluation Emmanuel Bonnet and Cécile Godé Valuation as a collective redirection: Insights from a Mars exploration simulation in the Utah Desert Roman Kislov Elicitation of programme theory and its effects in collaborative contexts Session III: Friday, July 05, 09:00 to 10:30, LB - G.09 Qualculating Professional Work: How Do Professionals Care?

Chair: Sarah de Rijcke James Faulconbridge and Daniel Muzio The cyclicality of a valuation device's legitimacy: The establishment, contestation and survival of PEP in the English legal profession Iris Wallenburg, Anna Essén and Roland Bal Caring for Numbers. Collaborative Quality Governance through Performance Metrics in Sweden and the Netherlands Thomas Franssen Valuation through extending attachment: the transnational trade of publishing rights as an economy of qualities Session IV: Friday, July 05, 11:00 to 12:30, LB - G.09 Evaluative Inquiry: Multiplying Economies of Worth

Chair: Peter Dahler-Larsen Tjitske Holtrop Research value distributed: diversifying models of research quality in research evaluation Scott M. Allan, James Faulconbridge and Pete Thomas Professional autonomy and evaluation: The hegemonic process of metrics in professional service firms

Jochem B. Zuijderwijk *The constitutive role of divergent regimes of valuation in biomedical research* **Session V: Friday, July 05, 14:00 to 15:30, LB - G.09 Value Machines: Value-producing Effects of Evaluation Metrics**

Chair: Tjitske Holtrop Shireen Kanji, Zsuzsanna Vargha and Angel Ellul Fenech Employee evaluations: Gender-based exclusionary practices in performance appraisal Roland Bessenay Investigating the notion of "job well done": a review on the plurality of work self-evaluative practices Kettil Nordesjö Constitutive effects in human service organizations – the case of social investment fund evaluation Session VI: Saturday, July 06, 09:00 to 10:30, LB - G.09 Datafying values: Shaping Evaluation through Data Infrastructures

Chair: Peter Dahler-Larsen

Laura Cruz-Castro and Luis Sanz-Menendez Academic perception of tenure and promotion evaluation: Factors associated to preference for bibliometric criteria Janet Vähämäki The results of results based management in development aid? Exploring the role of RBM evaluations and their findings Maarten Hillebrandt Keeping one's shiny Mercedes in the garage. Why higher education quantification never really took off in Germany Session VII: Saturday, July 06, 11:00 to 12:30, LB - G.09 Experimenting E/valuation

Chair: Sarah de Rijcke Vincenzo Luise The magic of venture capital: The financial evaluation practices of the start-ups Sam van Elk and Nina Pohler Familiar planners We end with a wrap-up by Peter Dahler-Larsen.

Sub-theme 23: Disruptive Technologies and Organizational Capability Needs for a Sustainable Future

Convenors:

Solmaz Filiz Karabag, Linköping University, Sweden solmaz.filiz.karabag@liu.se Christian Berggren, Linköping University, Sweden christian.berggren@liu.se Frank Schirmer, Technische Universität Dresden, Germany frank.schirmer@tu-dresden.de

Session I: Thursday, July 04, 11:00 to 12:30, LB - 3.2 Disruptive Technologies

Chair: Christian Berggren Jean-Paul H. Skeete The "AI Problem" Discussant(s): Ganqi Tang and Weiru Chen Andreas Alexiou, Maxime Lubbers and Spyros Angelopoulos Managing identity challenging technology: The case of distributed ledgers Discussant(s): Muhammad Imran Anika Stephan, Philipp Bubenzer and Benedict Schmitz Managing creative accumulation: Exploring the disruptive potential of blockchain technology in an automotive company Discussant(s): Arne Keller; Johann Fortwengel; Alexander Martin Session II: Thursday, July 04, 14:00 to 15:30, LB - 3.2 Dynamic Capabilities

Chair: Frank Schirmer Alice Rettig and Georg Schreyögg Dynamic capabilities and beyond: Towards a new perspective on dynamizing the resource-based view (RBV) Discussant(s): Mark D. Okraku Paula Apascaritei and Marta M. Elvira Dynamic capabilities and SHRM: A literature review and integration Discussant(s): Tahir M. Nisar Tega C. Akpobi Explicating the theoretical link between dynamic capabilities and firm performance: Insights from the information technology security consulting industry in the United Kingdom Discussant(s): Gaëlle Petit; Samira Rousselière; Emilie Korbel Session III: Friday, July 05, 09:00 to 10:30, LB - 3.2 Ambidexterity

Chair: Frank Schirmer Arne Keller, Johann Fortwengel and Alexander Martin Alternating and interlacing ambidexterity modes: The role of conflict sensing Discussant(s): Masanori Yasumoto; Shangke Wang; Jing-Ming Shiu; Tohru Yoshioka Ganqi Tang and Weiru Chen The temporal dynamics of multiple stakeholder value creation Discussant(s): Selen Kars-Unluoglu Selen Kars-Unluoglu Still changing: Mindfulness qualities as an ally of dynamic capabilities for disruptive environments Discussant(s): Tega C. Akpobi

Session IV: Friday, July 05, 11:00 to 12:30, LB - 3.2 Internet Marketing and Emerging Issues

Chair: Christian Berggren Anas A. Al Bakri The social e-commerce and the innovative entrepreneurial capabilities Discussant(s): Alice Rettig; Georg Schreyögg Julie-Maude Normandin and Marie-Christine Therrien Adaptive governance for incoming disruptive technology: Public pivotal actors building a strategy as agile foresight Discussant(s): Anas A. Al Bakri Nathalie Kerstens, Sharon Dolmans, Christina Giannopapa and Isabelle Reymen The role of governmental organizations in stimulating innovation for societal challenges: A case of space technology and applications to benefit the energy sector Discussant(s): Paula Apascaritei; Marta M. Elvira Session V: Friday, July 05, 14:00 to 15:30, LB - 3.2 - deactivated -Session VI: Saturday, July 06, 09:00 to 10:30, LB - 3.2

Change and Adaption

Chair: Solmaz Filiz Karabag

Tahir M. Nisar and Derek Eldridge

Cognitive dissonance and rationalization: Manipulating user lock-in mechanisms as platform business strategies

Discussant(s): Andreas Alexiou; Spyros Angelopoulos; Maxime Lubbers

Khoa Nguyen, Mirva Peltoniemi and Juha-Antti Lamberg

Strategic renewal: Very hard, nearly impossible

Discussant(s): Julie-Maude Normandin; Marie-Christine Therrien Muhammad Imran

Adopting a new business model and firm performance: An organizational capabilities perspective Discussant(s): Jean-Paul H. Skeete

Session VII: Saturday, July 06, 11:00 to 12:30, LB - 3.2 Emerging Issues and Closing

Chair: Georg-Christian-Frank-Filiz

Masanori Yasumoto, Tohru Yoshioka, Shangke Wang and Jing-Ming Shiu Investigating architectural control of complex systems under collaborative standardization: An analysis of networks of standard essential patents in the mobile telecommunication industry Discussant(s): Anika Stephan; Philipp Bubenzer; Benedict Schmitz Mark D. Okraku and Nils van Osten Organizational hybridity in the platform economy – Sacrificing social goals for transactional safety under conditions of uncertainties Discussant(s): Khoa Nguyen Gaëlle Petit, Samira Rousselière and Emilie Korbel

Undesirable effects of circular economy in food systems: Case study on spent grain in microbrewer industry

Discussant(s): Nathalie Kerstens, Sharon Dolmans, Christina Giannopapa and Isabelle Reymen

Sub-theme 24: Challenging Organizations from Within: Novel Management Practices and Unsanctioned Organizational Change

Convenors:

Robert Demir, Lancaster University Management School, United Kingdom robert.demir@lancaster.ac.uk Martin Friesl, Lancaster University Management School, United Kingdom m.friesl@lancaster.ac.uk Inger Stensaker, NHH Norwegian School of Economics, Norway inger.stensaker@nhh.no

Session I: Thursday, July 04, 11:00 to 12:30, LB - 1.1 Underground Strategizing

Chair: Robert Demir

Mélissa Alauze and Thomas Paris Initiating ambidexterity from within: Underground development of a creative activity leading to emergent strategy-making This session is introduced by a short presentation by co-convenor Robert Demir. Session II: Thursday, July 04, 14:00 to 15:30, LB - 1.1 Entrepreneurial and Intrapreneurial Actions

Chair: Sotirios Paroutis

Arron M. Fraser The mediating effect of entrepreneurial self-efficacy on independent subsidiary initiatives Morteza Sardari The comprehensive model of antecedents of effectual action Session III: Friday, July 05, 09:00 to 10:30, LB - 1.1 Autonomy in Organizing and Strategizing

Chair: Robert Demir

Jasper Walter Heeren, Vareska van de Vrande, Erik de Waard and Henk W. Volberda Management innovation processes revisited in the public sector: misfit as a trigger for practice adaptation and internal misalignment

He Shen and Oli Mihalache

The influence of acquisitive learning on management innovation: The role of organizational contingencies

Session IV: Friday, July 05, 11:00 to 12:30, LB - 1.1 Top-Down Dynamics in Innovation

Chair: Inger G. Stensaker

Bilge Ataoglu and Fatma Gulruh Gurbuz

An analysis of the factors having an impact on innovative work behaviour of employees in Turkey Nicole Flocco, Filomena Canterino and Raffaella Cagliano

Leading innovation through employees' participation: Plural leadership in employee-driven innovation practices

Maria Ballesteros-Sola, Pablo Muñoz and Rachida Justo

Maneuvering change: Understanding enlargement and micro-renewal in nonprofits

Session V: Friday, July 05, 14:00 to 15:30, LB - 1.1 Dynamics of Openness in Learning and Innovation

Chair: Jetta Frost Daniel J. Sage, Alberto Franco and Sotirios Paroutis On the potential of Actor-Network Theory to explore autonomous strategizing: Insights from a strategy making workshop Perttu Salovaara and David Collinson Exploring the contemporary emergence of self-managing organizations Damien Richard, Thibaud Brière, Didier Chabanet, Isabelle Corbett-Etchevers, Christian Defélix and Céline Péréa Freedom-form organization: The ambivalence of virtue Enlightenment of the firm or neoliberal alienation? Session VI: Saturday, July 06, 09:00 to 10:30, LB - 1.1 Agile Organizing Chair: Israel (Issy) Drori

Miriam Nadine Bachmann and Anne-Katrin Neyer The evolution of the agile organization – A paradox approach Friederike Redlbacher, Jetta Frost and Marcel F. Volland Initiating agile meeting landscapes as drivers of endogenous change: Towards team-centric control configurations Session VII: Saturday, July 06, 11:00 to 12:30, LB - 1.1 Understanding Crisis

Chair: Martin Friesl Conor Clune and Paul Andon Theorizing crisis management as maintenance work: The CPA Australia governance crisis Israel (Issy) Drori, Shmuel Ellis, Barak S. Aharonson, Tamar Sagiv and Kees Boersma Management mobilization of legacy rhetoric during a period of crisis and change This session contains a concluding presentation by co-convenor Martin Friesl.

Sub-theme 25: Institutional Theory and Problem-driven Research: The Challenge of Normativity

Convenors:

Florian Überbacher, University of Zurich, Switzerland florian.ueberbacher@uzh.ch Giuseppe Delmestri, WU – Vienna University of Economics and Business, Austria giuseppe.delmestri@wu.ac.at Emilio Marti, Erasmus University Rotterdam, The Netherlands marti@rsm.nl

Session I: Thursday, July 04, 11:00 to 12:30, LB - G.13 Introductory Session

Chair: Florian Überbacher

David Risi, Laurence Vigneau and Stephan Bohn How values promote action in institutions: A systematic review of new institutionalist research on

corporate social responsibility

Discussant(s): Mikołaj Pawlak, Adriana Mica and Jan Hermes

Mikołaj Pawlak, Adriana Mica and Jan Hermes

Normativity in and of institutional work: Making the case for Public Organizational Studies Discussant(s): David Risi, Laurence Vigneau and Stephan Bohn

Session II: Thursday, July 04, 14:00 to 15:30, LB - G.13 Inequality and Poverty 1

Chair: Giuseppe Delmestri

Ismail Abushaikha, Zhaohui Wu and Theodore Khoury

The Entanglement of humanitarian relief actors and the emergence of supply chain operations within Za'atari refugee camp

Discussant(s): Maggie Cascadden, Kylie M. Heales, Emily S. Block, Angelique Slade Shantz and P. Devereaux Jennings

Maggie Cascadden, Kylie Heales, Emily S. Block and P. Devereaux Jennings

Not without you: The impact of logics and power differentials among indigenous groups and Canadian mining firms on negotiations

Discussant(s): Hemalatha Venkataraman, Jana Vyrastekova, Jeroen Smits, Marieke van den Brink and Patrick A.M. Vermeulen

Hemalatha Venkataraman, Jana Vyrastekova, Jeroen Smits, Marieke van den Brink and Patrick A.M. Vermeulen

A boon or a bane? Rural women's entrepreneuring, social structures and gender norms in India Discussant(s): Ismail Abushaika, Zhaohui Wu and Theodore Khoury

Session III: Friday, July 05, 09:00 to 10:30, LB - G.13 Inequality and Poverty 2

Chair: Emilio Marti Gloria Kutscher Illustrating value-driven institutional research: Social mobility work – A multilevel perspective Discussant(s): Myrto Chliova Myrto Chliova and Farah Kodeih Inequality in context Discussant(s): Katy Gordon, Juliette Wilson, Eleanor Shaw and Andrea Tonner Katy Gordon, Juliette Wilson, Eleanor Shaw and Andrea Tonner Challenging the norms of tackling food poverty: The role of the community food sector Discussant(s): Gloria Kutscher

Session IV: Friday, July 05, 11:00 to 12:30, LB - G.13 Public Management and Public Policy

Chair: Florian Überbacher Helen Etchanchu, Guillaume Coqueret, Dror Etzion and Joel Gehman *Can modern bureaucracy effectively tackle environmental problems?* Discussant(s): Maria Laura Frigotto and Xavier Castañer Maria Laura Frigotto and Xavier Castañer *Organizational reception of and resistance to New Public Management: Attempts at institutional change and structuring dynamics across territorial levels in the case of the Italian opera field* Discussant(s): Magnus Gulbrandsen Gry Cecilie Høiland and Magnus Gulbrandsen *An easy match? Evidence-based policy meets science-based impact* Discussant(s): Helen Etchanchu, Guillaume Coqueret, Dror Etzion and Joel Gehman **Session V: Friday, July 05, 14:00 to 15:30, LB - G.13 Responsible Finance, Banking, and Investment**

Chair: Emilio Marti

Stephanie Giamporcaro, Jean-Pascal Gond and Céline Louche *Mobilizing financial markets to tackle societal grand challenges in Europe: How competing normativities shape collective institutional work* Discussant(s): Salome Zimmermann Salome Zimmermann *Setting the norm for a better world: Banking for or against the climate* Discussant(s): Timo L. Fiorito and Michel L. Ehrenhard Timo L. Fiorito, Michel L. Ehrenhard and Richard Hoff *Settle down or the struggle within? On organizational character in the Dutch financial services industry* Discussant(s): Stephanie Giamporcaro, Jean-Pascal Gond and Céline Louche **Session VI: Saturday, July 06, 09:00 to 10:30, LB - G.13 Finance (continued), Misconduct, Irresponsible Behavior**

Chair: Florian Überbacher

Yifan Wei and Milo Shaoqing Wang Generational imprint: How does corruption affect entrepreneurial firm performance differently Discussant(s): Rachelle Belinga and Jean-Pascal Gond Rachelle Belinga and Jean-Pascal Gond On the performativity of contested theories: Exploring the boundaries conditions of performative entrepreneurship through the 'Shareholder Rights Project' Discussant(s): Lee C. Jarvis Lee C. Jarvis Lying and institutional hegemony Discussant(s): Yifan Wei and Milo Shaoqing Wang Session VII: Saturday, July 06, 11:00 to 12:30, LB - G.13 Social Innovation and Social Entrepreneurship

Chair: Giuseppe Delmestri Ali Aslan Gümüsay New hybrid organizational forms and their liability of novelty Discussant(s): Shivaang Sharma, Rajshree Prakash, Raymond Paquin and Winston Kwon Shivaang Sharma, Rajshree Prakash, Raymond Paquin and Winston Kwon Institutions, innovation and impact: A study of social innovators Discussant(s): Ali Aslan Gümüsay

Sub-theme 26: The Unsettled Humanities: (Anti-)Humanism, Fictionalization and Organizational Speculation [merged with sub-theme 68]

Convenors:

Annika Skoglund, Uppsala University, Sweden annika.skoglund@angstrom.uu.se Rasmus Johnsen, Copenhagen Business School, Denmark rj.mpp@cbs.dk Christian De Cock, Copenhagen Business School, Denmark cdc.ioa@cbs.dk

Session I: Thursday, July 04, 11:00 to 12:30, LB - 2.3 Narrative Non-fiction

Chair: Christian De Cock Chloe Vitry and Katie Beavan "A day in the (work)life": Looking for hopeful feminist utopia in our heres and nows Discussant(s): Thomas Burø Thomas Burø Dominant fictions: The Collective Enunciation of the Local Discussant(s): Chloe Vitry Session II: Thursday, July 04, 14:00 to 15:30, LB - 2.3 Fairy Tale

Chair: Rasmus Johnsen Ghislain Deslandes Digital humanities and organisational stupidity: A pharmacological perspective Discussant(s): Sari S.A. Mattila and Ishan Jalan Louise Wallenberg and Torkild Thanem From concepts to affects in organization studies Discussant(s): Ghislain Deslandes Sari S.A. Mattila and Ishan Jalan Vasudhaiva Kutumbakam: Unsettling the settled Discussant(s): Louise Wallenberg Session III: Friday, July 05, 09:00 to 10:30, LB - 2.3 Poetry

Chair: Annika Skoglund Stephen Linstead Filming the organised human Discussant(s): Martin Wood Martin Wood Affecting the humanities and social sciences using practice-based creative arts Discussant(s): Jenny Helin Jenny Helin, Matilda Dahl and Pierre Guillet de Monthoux Caravan Poetry: An inquiry on four wheels Discussant(s): Stephen Andrew Linstead

Session IV: Friday, July 05, 11:00 to 12:30, LB - 2.3 Mystery

Chair: Annika Skoglund Sara Louise Muhr and Sine Nørholm Just Machine guns, swords and shields: Masculinity and femininity revised through powerful fictional heroines Discussant(s): Manon Vignaud Manon Vignaud and Mar Pérezts Is fictionalisation of organisations utopia? Exploring two levels of speculation in A. Bertina's novel Castles Burning (2017) Discussant(s): Stephen Dunne Stephen Dunne and Michael Pedersen Literary seeming or literary seaming? The appeal from 'Infinite Jest' Discussant(s): Sara Louise Muhr Session V: Friday, July 05, 14:00 to 15:30, LB - 2.3 Horror

Chair: Thomas Burø Victoria Pagan (Anti-)humanity and (im-)morality: Vicarious schadenfreude through Dante's Inferno Discussant(s): Christian Huber Christian Huber Fictional accountability: Bolaño's 2666 read as an attempt to make accountability ethical Discussant(s): Bogdan Costea Bogdan Costea and Kostas Amiridis Confronting the theme of finitude in management pedagogy: Questions from the humanities Discussant(s): Victoria Pagan Session VI: Saturday, July 06, 09:00 to 10:30, LB - 2.3 Science Fiction

Chair: Christian De Cock Lara Pecis and Karin Berglund Fictional imagination for creating alternative innovation futures Discussant(s): Christopher Hugh Francis Baird Christopher Baird and Thomas Calvard Inspirational relationships between science fiction and organization studies: Thinking organization through the "Seven Beauties of Science Fiction" Discussant(s): Mireille Mercier-Roy Mireille Mercier-Roy 'Becoming-with' in organizations: the articulation of human-worlds and animal-worlds Discussant(s): Lara Pecis Session VII: Saturday, July 06, 11:00 to 12:30, LB - 2.3 Bildungsroman

Chair: Rasmus Johsen Maximilian Schellmann Spaces of learning Discussant(s): Robert Richardson Rowland Curtis Writing the self: Reflexive narrative practice in undergraduate teaching and learning Discussant(s): Maximilian Schellmann Robert Richardson and Matt Statler Personal space: Being with others in public Discussant(s): Rowland Curtis

Sub-theme 27: Rediscovering Craft and Craftsmanship in Organizations

Convenors: Innan Sasaki, Lancaster University Management School, United Kingdom i.sasaki@lancaster.ac.uk Davide Ravasi, UCL School of Management, United Kingdom d.ravasi@ucl.ac.uk M. Tina Dacin, Queen's University, Smith School of Business, Canada tdacin@queensu.ca

Session I: Thursday, July 04, 11:00 to 12:30, LB - 2.2 Craft and Place

Chair: Davide Ravasi Robin Canniford, M. Tina Dacin and Peter A. Dacin Crafting tweed, crofting place: The institutional custodianship of land and cloth in the Outer Hebrides Discussant(s): Yu et al. Haitao Yu, Tima Bansal and Diane-Laure Arjaliès Sensemaking of a changing place: The case of a luxury enterprise on the Tibetan Plateau Discussant(s): Canniford et al. Introduction and Roundtable Presentation Session II: Thursday, July 04, 14:00 to 15:30, LB - 2.2 Craft, Culture and Institutions

Chair: M. Tina Dacin Hovig Tchalian and Maxim Voronov Generous spirits: Sacred economies, category consecration and the upscaling of Canadian whisky Discussant(s): Żebrowska & Kroezen Monika Zebrowska and Jochem Kroezen Hooked on a thread: Investigating the interplay between stability and change in institutional maintenance Discussant(s): Land Christopher Land Craft imaginaries: Paradoxes and possible futures of work Discussant(s): Tchalian & Voronov Session III: Friday, July 05, 09:00 to 10:30 - Parallel Stream -

Parallel Stream A: Craft and the Performance of Authenticity - Room: LB - 2.2 Chair: Jochem Kroezen Kai Lamertz and William Foster Claiming authentic craft identity: Rhetorical history in the website communications of Canadian craft breweries Discussant(s): Soares Diego Moreira Soares Craft performances: How farmers and crafts vendors engage external audiences Discussant(s): Blundel Richard K. Blundel, Philip Koomen and Emma Bell Examining craft work from a practitioner perspective: Methodological challenges and choices Discussant(s): Lamertz & Foster

Parallel Stream B: Craft and Identities - Room: LB - 2.1

Chair: Davide Ravasi Nada Endrissat and Richard E. Ocejo Enchanting times: Craft and the culturalization of service work Discussant(s): Pozner & Woolley Jo-Ellen Pozner and Jennifer Woolley Juggling hats: How female entrepreneurs navigate role incongruity in nascent craft ventures Discussant(s): Demetry & Doern Daphne Demetry and Rachel Doern Mentorship and Entrepreneurship in a Craft-based Industry Discussant(s): Endrissat et al. Session IV: Friday, July 05, 11:00 to 12:30 - Parallel Stream -

Parallel Stream A: Careers in Craft - Room: LB - 2.2

Chair: Innan Sasaki Greg Fetzer and Michael Pratt In search of lost time: Tradition as a source of meaningfulness in craftwork Discussant(s): England Lauren England Balancing passion and sustainability: Logics and legitimisation in sole trader craft enterprise Discussant(s): Louisgrand & Chudzikowski Nathalie Louisgrand and Katharina Chudzikowski Crafting cooking careers around the world: Career management of Chefs Discussant(s): Fetzer & Pratt Parallel Stream B: Craft Revival and Resurgence - Room: LB - 2.1 Chair: Davide Ravasi Andrew Nelson, Callen Anthony and Mary Tripsas Back to the future: Innovation, cultural disruption and the resurgence of analog synthesizers Discussant(s): Sun Hui Sun and Lantian Li From material reproduction to cultural elaboration: Revival of classical Chinese furniture making Discussant(s): Bozkurt Ödül Bozkurt The emotional rewards of craft work and the collective labour of valorising craft skills: Observations from the UK classic motoring sector Discussant(s): Nelson et al. Session V: Friday, July 05, 14:00 to 15:30, LB - 2.2 The New Practice of Craft: Machines, Skills and Technique Chair: Emma Bell

Chair: Emma Bell Rory Tracey In Daedalus' workshop: Craft work and the dimensions of technique in organization studies Discussant(s): Willems Thijs Willems Craftwork or machine operator? Exploring diverging notions of knowledge and skill of technicians in a digitalizing sector Discussant(s): Nguyen et al. Hung M. Nguyen, Marcos Barros, Sandrine Caroly and Marie-Line Martinaud Craft 2.0: collective collaboration around machines in Fablabs Discussant(s): Tracey

Session VI: Saturday, July 06, 09:00 to 10:30, LB - 2.2 Craft between Tradition and Innovation

Chair: Innan Sasaki Max Ganzin Future oriented sensemaking in craft-based firms: Resilience through authenticity Discussant(s): Kishi et al. Yasuyuki Kishi, Takahiro Endo, Shinpei Miyagawa, Yuki Tsuboyama and Nidhi Srinivas Organizational ambidexterity and rhetorical history in the traditional craft sector: Examination of hybrid model Discussant(s): Beverland et al. Michael B. Beverland, Pinar Cankurtaran and Francis Farrelly The paradox of craft innovation: Authenticity challenges in blending continuity and change in new product design and launch Discussant(s): Ganzin Session VII: Saturday, July 06, 11:00 to 12:30, LB - 2.2 Concluding Panel & Discussion

Chair: M. Tina Dacin Concluding Panel: Emma Bell, Robin Holt, Richard Ocejo, and Jochem Kroezen

Sub-theme 28: Leadership Development for a Post-truth, Post-human and Postorganizational World

Convenors:

Brigid Carroll, University of Auckland, New Zealand b.carroll@auckland.ac.nz Jackie Ford, Durham University, United Kingdom jacqueline.ford@durham.ac.uk Owain Smolović Jones, The Open University, United Kingdom owain.smolovic-jones@open.ac.uk

Session I: Thursday, July 04, 11:00 to 12:30, 50 George Square - G.05 Philosophical and Theoretical Complexities

Chair: Brigid Carroll David Knights A neo-humanist enlightenment approach to leadership and its development Nancy Harding, Suze Wilson, Hugh Lee and Jackie Ford A play for today: Philosophers go on a leadership development course Discussants: Amanda Hay and Nicole Ferry Session II: Thursday, July 04, 14:00 to 15:30, 50 George Square - G.05 Leadership Development (1)

Chair: Jackie Ford Johan Alvehus and Gareth Edwards Leadership as a performatively co-constructed romantic stupor: Implications for leadership development Pisitta Vongswasdi, Hannes Leroy and Johannes Claeys Leadership development beyond developing leaders: Toward a multi-narrative understanding of program effectiveness Sylvia Schweiger, Barbara Müller and Wolfgang H. Güttel Leader identity development: Promoting and hindering dynamics Discussants: Frank Meier and Marian Iszatt-White Session III: Friday, July 05, 09:00 to 10:30, 50 George Square - G.05 Authenticity and Self

Chair: Owain Smolović Jones Marian Iszatt-White and Steven Kempster Authentic leadership: 'Root construct' to marginal 'technique' and back again? Mats Alvesson and Katja Einola Warning for excessive positivity. Authentic leadership and other traps Tuukka Kostamo, Reima Launonen and Nick Ahleskog Self-management and leadership – An enlightenment towards "a man's emergence from his selfincurred immaturity"? Discussants: David Knights and Johan Alvehus

Session IV: Friday, July 05, 11:00 to 12:30, 50 George Square - G.05 Leadership Development (2)

Chair: Jackie Ford Amanda Hay Rethinking ignorance for leadership development Feng Yue Ways to develop leadership base on the classical Chinese conception of reality – Base on Francois Jullien's work Lucia Crevani and Anna Uhlin Is e-leadership development enlightening? Handling sensuous fragmentations by making leadership algorithmic Discussants: Barbara Muller and Liji James Session V: Friday, July 05, 14:00 to 15:30, 50 George Square - G.05 Leadership in the Plural

Chair: Brigid Carroll Diansha Wang Follower role crafting: Setting the front stage and back stage in hybrid contexts Amir Keshtiban and Martin Harris The multimodality of leadership in leaderless groups. The case of London Occupy Movement Nicole C. Ferry and Eric Guthey Student leadership development in the therapeutic university Discussants: Melita Balas Rant and Amir Keshtiban Session VI: Saturday, July 06, 09:00 to 10:30, 50 George Square - G.05 Contexts and Sites of Leadership

Chair: Owain Smolović Jones Mona Toft Madsen and Kasper Elmholdt Unlocking the Iron Cage: An inquiry into new leadership practices in a public service organization Liji James and Priya Nair Rajeev "Working together, winning together": Exploring shared leadership in a community based enterprise Josée Lortie, Laure Cabantous and Cyrille Sardais Leadership in haute-cuisine restaurant kitchens: A material-aesthetics experience Discussants: Hugh Lee and Diansha Wang Session VII: Saturday, July 06, 11:00 to 12:30, 50 George Square - G.05 Leadership Development (3) Chair: Jackie Ford

Loua Khalil, John Benington and Jean Hartley Leadership development in the context of post-conflict peacebuilding Frank Meier and Brigid Carroll Talking practice in leadership development – A ventriloquial analysis Melita Rant Constructive leadership development for 5th order of consciousness Discussants: Nancy Harding and Pisitta Vongwasdi

Sub-theme 29: Social Evaluations: Antecedents, Outcomes and the Process of Social Construction

Convenors: Alexandre B. Bitektine, Concordia University, Canada alex.bitektine@concordia.ca Patrick Haack, HEC Lausanne, Switzerland patrick.haack@unil.ch Anastasiya Zavyalova, Rice University, USA anastasiya.zavyalova@rice.edu

Session I: Thursday, July 04, 11:00 to 12:30, 50 George Square - G.06 Introduction & Kick-off

Chair: Alex Bitektine Riccardo Fini, Julien Jourdan, Markus Perkmann and Laura Toschi *Who gets admitted? The gatekeeper effect in peer accreditation* Discussant(s): Brian Reschke Brian P. Reschke and Taeya M. Howell *Who gets 'to guru'? The valuation of multiple audience engagement as bids for brokerage* Discussant(s): Julien Jourdan **Session II: Thursday, July 04, 14:00 to 15:30** - Parallel Stream -

Parallel Stream A: Legitimacy 1 - Room: 50 George Square - G.06 Chair: Patrick Haack Melanie Eichhorn, Johannes Jahn and Rolf Brühl Attributed motives, institutional pressure and their effects on organizational legitimacy judgments Discussant(s): David J. Langley, Chee-Wee Tan & Jan-Willem Tel Xiaoyu Zhou and Xiyi Yang The parable of the prodigal son: How category taken-for-grantedness affects audiences' evaluation of organizational nonconformity Discussant(s): Melanie Eichhorn, Johannes Jahn & Rolf Brühl David J. Langley, Chee-Wee Tan and Jan-Willem Tel Unraveling the effects of organizations' response strategies on online social disapproval Discussant(s): Xiaoyu Zhou & Xiyi Yang Parallel Stream B: Stigma 1 - Room: 50 George Square - G.01 Chair: Annie Zavyalova Tiffany D. Johnson and Kisha Lashley Moral crusades: A theory of how audiences stigmatize organizational categories Discussant(s): Eric Patton Jan Lodge and Jennifer Howard-Grenville From paralysis to cutting out the bad apple: Navigating organizational stigma in the aftermath of the Grenfell Tower tragedy Discussant(s): Kisha Lashley & Tiffany Johnson Eric Patton The social construction of illness: Judging behaviors in the workplace Discussant(s): Jan Lodge & Jennifer Howard-Grenville

Session III: Friday, July 05, 09:00 to 10:30 - Parallel Stream -

Parallel Stream A: Framing - Room: 50 George Square - G.06

Chair: Patrick Haack Gerry McNamara Irrational exuberance? Investor evaluations in response to CEO positive framing of acquisition announcements Discussant(s): Cyrus Dioun Halil Sabanci The Authentic Appeal of the Corrupt Political Leader: Extrinsic Rewards, Authenticity, and Populist Rhetoric Discussant(s): Wei Shi & Gerry McNamara Cyrus Dioun When it's good to be bad: Rewarding deviance in marijuana markets Discussant(s): Halil Ibrahim Sabanci Parallel Stream B: Status 1 - Room: 50 George Square - G.01 Chair: Alex Bltektine Leonard Schmidt and Thijs A. Velema How mobility of individuals shapes organizational status Discussant(s): Fabrizio Castellucci, Aneesh Datar & Azusa Nakamura Déborah Philippe, David Zajtmann, François Collet and Alain Debenedetti The emergence, institutionalization, and evolution of a status order: A study of the French highend fashion field Discussant(s): Leonard Schmidt & Thijs Velema Azusa Nakamura, Aneesh Datar and Fabrizio Castellucci Walking on a tight rope: How social actors balance creativity and familiarity when they become high-status? Discussant(s): Déborah Philippe, David Zajtmann, François Collet & Alain Debenedetti Session IV: Friday, July 05, 11:00 to 12:30 - Parallel Stream -

Parallel Stream A: Stigma 2 - Room: 50 George Square - G.06

Chair: Annie Zavyalova Helena Pinto de Sousa, Martina Montauti and Luis Diestre Hypocrite or first among equals? Performance effects of impression management tactics in stigmatized categories Discussant(s): Karen D.W. Patterson & Jo-Ellen Pozner Kim Clark and Yuan Li A theory of organizational event-stigma Discussant(s): Helena Pinto de Sousa Karen Patterson and Jo-Ellen Pozner Evaluating the Teflon Actor: The Role of Audience Cognition on the Process of Stigmatization Discussant(s): Kim Clark & Yuan Li Parallel Stream B: Reputation - Room: 50 George Square - G.01 Chair: Alex Bitektine Jaegoo Lim, E. Geoffrey Love and Michael Bednar Changing of the guards: The impact of CEO succession on corporate reputation Discussant(s): Joel B. Carnevale & Lei Huang Simone Mariconda, Patrick Haack and Michael Etter Gone viral: How prior exposure and perceived support influence the effects of fake news on reputation judgments about organizations Discussant(s): Jaegoo Lim, E. Geoffrey Love & Michael K. Bednar

Session V: Friday, July 05, 14:00 to 15:30

- Parallel Stream -

Parallel Stream A: Experiment - Room: 50 George Square - G.06 Chair: Patrick Haack Anna Jasinenko, Fabian Christandl and Timo Meynhardt In fair markets, there is no unfair business! And no responsible consumption? Discussant(s): Wiley Wakeman, Philip Yang & Celia Moore Alexandre B. Bitektine and Fei Song Exploring antecedents of social evaluations: The effects of pricing on legitimacy, reputation and status Discussant(s): Anna Jasinenko, Fabian Christandl & Timo Meynhardt Wiley Wakeman, Philip Yang and Celia Moore Selecting deviants: Rule breaking as a signal of one's communal value Discussant(s): Alex Bitektine & Fei Song Parallel Stream B: Investor Reactions - Room: 50 George Square - G.01 Chair: Annie Zavyalova Orit Shamai, Itzhak Harpaz and Raphael Snir Heavy work investors' perceptions of their affective states Discussant(s): Derek J. Harmon & Eunice Rhee Matt C. Hersel and Ashley Gangloff Mixed messages in the aftermath of misconduct: Investor reactions to response sequences following fraud Discussant(s): Orit Shamai, Itzhak Harpaz & Raphael Snir Derek J. Harmon and Eunice Rhee Constructing new valuation metrics: Entrepreneurial arguments and stock market reactions in nascent markets Discussant(s): Matt C. Hersel & Ashley Gangloff Session VI: Saturday, July 06, 09:00 to 10:30 - Parallel Stream -Parallel Stream A: Status 2 - Room: 50 George Square - G.06 Chair: Annie Zavyalova Andrea Cavicchini The external influences on organizational culture: CEO awards and biased perceptions of organizational culture Discussant(s): Ben W. Lewis & W. Chad Carlos Ben W. Lewis and W. Chad Carlos Does marginal inclusion on a ranking enhance firm value? Discussant(s): Emmanuel Kypraios

Parallel Stream B: Legitimacy 2 - Room: 50 George Square - G.01

Chair: Patrick Haack

Ali Ghods, Antonin Ricard and Bénédicte Aldebert Reconceptualizing the measurement of legitimacy: An approach and empirical validation Discussant(s): Keyan Lai Julita Majczyk Enhancing a leader's legitimacy in press Discussant(s): Ali Ghods Keyan Lai Organizational Stigma and Legitimacy: Evaluating a Chinese Firm in the UK's Hinkley Nuclear Project, 2012-2016 Discussant(s): Julita Majczyk

Session VII: Saturday, July 06, 11:00 to 12:30 - Parallel Stream -

Parallel Stream A: Evaluations and Attention - Room: 50 George Square - G.06 Chair: Alex Bitektine Daniel B. Sands Competition and evaluation: How perceptions of competition affect evaluations in markets Discussant(s): Matt D. Dallas Johan Chu and Sungchul Noh Weapons of mass attention direction: Durable dominance in the Korean popular music industry Discussant(s): Daniel B. Sands Kevin Curran, Mike Pfarrer, Scott Graffin and Eric Lee Sharing the spotlight: The positive effects of celebrity spillover Discussant(s): Johan S. G. Chu & Sung-Chul Noh Matt D. Dallas, Peter Sheldon and Tracy Wilcox Awards as meso-level phenomena in social evaluation processes Discussant(s): Kevin J. Curran, Michael D. Pfarrer, Scott D. Graffin, Eric Y. Lee Parallel Stream B: Evaluations and Social Responsibility - Room: 50 George Square - G.01 Chair: Patrick Haack 'Alim J. Beveridge and Naidan Zhang How corporate social responsibility (CSR) attribution is formed and modified: The roles of relational models and CSR cues Discussant(s): Francois Neville Felix Ostertag, Aline Pündrich and Alicia Prochotta How digital identity and legitimation strategies affect social ventures' legitimacy: Insights from two online experiments Discussant(s): Alim Beveridge & Naidan Zhang Donald Lange and Helen Hu Expectations and social evaluations: The subjective meaning of corporate philanthropy Discussant(s): Felix Ostertag, Aline Pereira Pündrich & Alicia Prochotta Francois Neville The fuzzy logic of social activists: A configurational examination of the corporate opportunity structure for social activism Discussant(s): Donald Lange & Helen Hu

Sub-theme 30: Realizing the Potential of Historical Organization Studies

Convenors: Stewart Clegg, University of Technology, Sydney, Australia stewart.clegg@uts.edu.au Mairi Maclean, University of Bath, United Kingdom kmm57@bath.ac.uk Roy Suddaby, University of Victoria, Canada rsuddaby@uvic.ca

Session I: Thursday, July 04, 11:00 to 12:30 - Parallel Stream -

Parallel Stream A: Theory 1 - Room: UEBS - LT 1A

Chair: Roy Suddaby Gabrielle Durepos and Russ Vince Toward (an) historical reflexivity: Potential and practice François Bastien, William Foster and Diego M. Coraiola Historicizing strategy: Exploring differences in three Indigenous communities across Canada Parallel Stream B: Theory 2 - Room: UEBS - Auditorium Chair: Mairi Maclean Alistair Mutch Historical explorations of practices Richard J. Badham, Todd Bridgman and Stephen Cummings The organisation-as-iceberg metaphor: A strong defence for historical re-surfacing Session II: Thursday, July 04, 14:00 to 15:30 - Parallel Stream -

Parallel Stream A: Institutional Entrepreneurship - Room: UEBS - LT 1A

Chair: Stewart Clegg Parisa I. Baig and Andrew Godley A new perspective on the paradox of embedded agency: Legitimacy and its acquisition in institutional entrepreneurship Micki Eisenman and Tal Simons A rising tide lifts all boats: The origins of institutionalized aesthetic innovation Mairi Maclean, Charles Harvey and Roy Suddaby Entrepreneurial agency and institutional change in the co-creation of the global hotel industry Parallel Stream B: Rhetorical History 1 - Room: UEBS - Auditorium Chair: Roy Suddaby Henrik Koll and Kim Esmark Rhetorical history as practical coping: Investigating middle managers' use of history in the context of organizational transformation Eugene Choi, Ikujiro Nonaka and R. Daniel Wadhwani Selfless quest for corporate-level oneness: Application of rhetorical history as an essential organizational praxis of wise leadership

Çetin Önder, Meltem Özge Özcanli and Sükrü Özen

When competitors are co-narrators: Contested rhetorical organizational history

Session III: Friday, July 05, 09:00 to 10:30

- Parallel Stream -

Parallel Stream A: Institutions - Room: UEBS - LT 1A

Chair: Charles Harvey Pamela A. Popielarz

Organizational legacy and normativity in organizations Natalia Korchagina Disrupting oppressive institutions through memory: Interstitial events as catalysts of the official commemoration of alternative memories

Grégoire Croidieu, Birthe Soppe and Walter W. Powell

How contestation buttresses legitimacy: A historical analysis of the 1855 Bordeaux wine classification

Parallel Stream B: Rhetorical History 2 - Room: UEBS - Auditorium

Chair: Bill Foster

Franziska Hein and Simon Oertel

Organizational identity crafting in new ventures: The role of rhetorical history Stefanie Ruel, Linda Dyer and Albert J. Mills

Gendered rhetorical histories and antenarratives: The women of the Canadian Alouette I and II satellites

John G.L. Millar

Rhetorical history and the competitive advantage of the Edinburgh fund management cluster Session IV: Friday, July 05, 11:00 to 12:30

- Parallel Stream -

Parallel Stream A: Sources and Methods - Room: UEBS - LT 1A

Chair: Charles Harvey Adam Nix and Stephanie Decker Between sources and stuff: Using digital historical sources Guy Huber, Andrea Bernardi and Ioanna Iordanou Critical discourse analysis: At the intersection of sociology and historiography Andrew Smith, Wim van Lent and Ian Jones Corporate archives, history as sensemaking, and strategic decision-making at a multinational bank Parallel Stream B: Applied Theory - Room: UEBS - Auditorium Chair: Mairi Maclean **Thomas Davis** Remembering Liverpool in a twice entrepreneurial space Garance Marechal and Stephen Linstead Kitchen magic! Early media chefs' reconfiguration of the field of cooking Sonia Coman and Andrea Casey The Enduring Presence of the Founder: A Historical and Interdisciplinary Perspective on the Organizational Identity of Collection Museums Session V: Friday, July 05, 14:00 to 15:30 - Parallel Stream -

Parallel Stream A: Politics and Parliaments - Room: UEBS - LT 1A

Chair: Diego Coraiola Sabina Siebert 'The Churchill effect': Parliaments and their history Sarah Robinson and Ron Kerr 'Remember Mackintosh!' Structural and historical homology in the design of the Scottish parliament building Priscila Almeida and Eduardo Davel Connecting cultural history to organizational studies: Contributions from the political festivity of Dois de Julho in Salvador (Bahia, Brazil)

Parallel Stream B: Memory - Room: UEBS - Auditorium

Chair: Gabrielle Durepos

Federica Pazzaglia, Matthew Lyle, Karan Sonpar and Ian J. Walsh Role Repair by Regulatory Authorities in Wake of Perceived Role Violations: The Public Inquiry on the Banking Crisis in Ireland

Michel W. Lander, Thomas Roulet, Marc van Essen and Pursey P.M.A.R. Heugens Tainting memories: The impact of stigmatization and institutional legacies on the founding of Scotch Whisky distilleries, 1680–1914

Rohny Saylors

Using microstoria to study (re)membering in the context of (dis)enchantment: Empirical insights from the history of Sears and Walmart

Session VI: Saturday, July 06, 09:00 to 10:30

- Parallel Stream -

Parallel Stream A: Processes and Boundaries - Room: UEBS - LT 1A

Chair: Anna Soulsby

Liv Egholm

Drawing the boundaries of the needy. Boundary objects and translation practices Audrey-Anne Cyr

Deep rootedness: Constitution of relationships and social capital in Family firms Vittoria Magrelli, Josip Kotlar, Alfredo De Massis and Emanuela Rondi

Wave after wave: the rhythm-making model of generational intermediation

Parallel Stream B: Entrepreneurship - Room: UEBS - Auditorium

Chair: Charles Harvey

Nicholas D. Wong and Tom McGovern

Entrepreneurial history and firm growth: A case study of Rushworths Music House Roy Suddaby, Trevor Israelsen, J. Robert Mitchell and Dominic Lim

Collective temporal emotions and stakeholder enrollment: How entrepreneurs use rhetorical history in resource acquisition

Ken Sakai

Confluence of histories in institutional change: A case study on the management of surgical needles in Japanese hospitals

Session VII: Saturday, July 06, 11:00 to 12:30 Business and Public Sector Interface

A: Business and Public Sector Interface - Room: UEBS - Auditorium

Chair: Stewart Clegg

Pilar Acosta and Julio Zuluaga

Rethinking the role of businesses in the provision of public goods: A historical perspective Christiane Chihadeh

Critical Grounded theory and an imagined history: Thatcherism, privatisation and the creation of energy markets

Anna Soulsby

Studying the processes of managerial legitimacy and the control of former state-owned enterprises in post-communist societies: A longitudinal study

B: Religion - Room: UEBS - LT 1A

Chair: Alistair Mutch

Lauri J. Laine and Ewald Kibler

Nested interpretative schemes, allegory and the organizational structuring of an Eastern Orthodox monastery 1781-1917

Jose Bento da Silva and Paolo Quattrone

Inscribing ambiguity into procedural logics: Insights from the diffusion of the Jesuit Spiritual Exercises (1522–1992)

Sub-theme 31: The Agency-ing of Agency: Linking Actors and Institutions

Convenors: Hans Hasselbladh, Örebro University, Sweden hans.hasselbladh@oru.se Jannis Kallinikos, London School of Economics, United Kingdom i.kallinikos@lse.ac.uk Samer Abdelnour, University College London, United Kingdom s.abdelnour@ucl.ac.uk

Session I: Thursday, July 04, 11:00 to 12:30, DSB - 3.11 Institutions and Affordances

Chair: Jannis Kallinikos Maya Mitre and Hamid R. Ekbia Agency in the age of AI: a comparison between different approaches to governing autonomous systems Annmarie Ryan, Gillian C. Hopkinson, Ingrid Stigzelius, Olfa Bardet and Fairouz Hussein Agencing the digital marketer: Digital marketing analytics as a device for constituting marketerconsumer agencements Mahmood Shafeie Zargar Agency and its smartphone: Technology affordances as material structure Session II: Thursday, July 04, 14:00 to 15:30, DSB - 3.11 Agency Forms and Institutional Change

Chair: Hans Hasselbladh

Pouya Seifzadeh and Maria Carolina Saffie Robertson

Disruptive institutional change and the 'agentic turn'

Andrea Fried, Diana Karadzhova-Beyer, Sarah Langer and Agnieta Pretorius

The nexus between standards and innovation – an explanation of conflicting results through the concept of social agency

Rasmus Nykvist

Unbundling the agency of discontinuous platform emergence: The role of context, materiality and temporality

Session III: Friday, July 05, 09:00 to 10:30, DSB - 3.11 A Discussion with Trish Reay – Roles, Actors and Institutions

Chair: Jannis Kallinikos

In this curated Q&A-style session, special guest Trish Reay will speak to the concepts of roles, actors and institutions. Session IV: Friday, July 05, 11:00 to 12:30, DSB - 3.11

Roles and Interactions in Context

Chair: Samer Abdelnour Arina Tsirkuleva What's in a role? Intentions for Change in the Context of the Economic and Monetary Union Mike Rowe, Patricia Murtaugh and Liz Turner An ethnographic study of the interplay between police officer discretion and the police force institution Rose Hiquet From the field to the individual and back: The role of community building in the transmission of agency

Session V: Friday, July 05, 14:00 to 15:30, DSB - 3.11 Fields and Agency Forms

Chair: Hans Hasselbladh Paul C. van Fenema and Harry Sminia Agency-ing in interorganizational collaboration Tim Kröber The dynamic construction of agency as a legitimacy-conveying mechanism across ambiguous institutional fields of corporate- and start-up ecosystems Kutay Günestepe and Deniz Tunçalp Institutional change and organizational practices: Sociomaterial ramifications of the Healthcare reform in the Turkish healthcare field Session VI: Saturday, July 06, 09:00 to 10:30, DSB - 3.11 Interventions to Create and Transform Agency

Chair: Hans Hasselbladh Russ McBride Deontnic binding: Imposed, voluntary, and autogenic Njod Aljabr, Petros Chamakiotis, Dimitra Petrakaki and Sue Newell Rethinking connectivity management practices: The role of sociomateriality within institutions Theodore Khoury and Samer Abdelnour Beyond the bazaar: Projected institutions in the ideas of prospective entrepreneurs in Morocco Session VII: Saturday, July 06, 11:00 to 12:30, DSB - 3.11 Emotions and Micro Agency-ing

Chair: Samer Abdelnour Firdevs Oktay Institutionalization of attachment parenting practices in Turkey, formation of an institutional field Ida Okkonen and Tuomo Takala "You should be able to trust that no one is sent to die" - Moral emotions and agency in the context of immigration Anna Dziuba Experiencing life in an institutional complexity setting: case in the higher education sector

Sub-theme 32: Technological Innovation in Healthcare Organizations: Panacea or Pandora's Box?

Convenors:

Daniele Mascia, University of Bologna, Italy d.mascia@unibo.it Federica Angeli, Tilburg University, The Netherlands f.angeli@tilburguniversity.edu James Barlow, Imperial College Business School, United Kingdom j.barlow@imperial.ac.uk

Session I: Thursday, July 04, 11:00 to 12:30, MS - G.15

Technology Adoption and Use in Health Care – Journeys, Processes and Stories Chair: James Barlow Brenda Benaglia, Americo Cicchetti, Gianni Lorenzoni and Daniele Mascia The long tail of big science: Collaborative innovation and organizational mechanisms in the formation of an hadrontherapy center Discussant(s): Gary Kerridge Gary Kerridge and Graeme Currie Exploring multi-stakeholder experiences of open innovation in public services: The case of healthcare Discussant(s): René Unteregger René Unteregger, Annelies Bobelyn, Johanna Höffken and Isabelle Reymen Tackling innovation challenges in personalised healthcare: Exploring the search process in innovation contests Discussant(s): Daniele Mascia Session II: Thursday, July 04, 14:00 to 15:30, MS - G.15 New Technology Adoption – Organizational Realities Chair: Daniele Mascia Paola Roberta Boscolo Chio Bisto, Nelson Phillips and James Barlow How overlapping innovations challenge organizations Discussant(s): Stefanie Steinhauser Stefanie Steinhauser, Claudia Doblinger and Stefan Huesig Can incumbents' complementary assets outbalance the impact of the regulatory framework of discontinuous digital innovations? An empirical analysis of telemedicine adoption in European hospitals Discussant(s): Ashley Metz Federica Angeli and Ashley Metz Learning from Heterogeneous Failures: Examining Experiential Learning Rates in the Presence of High- and Low-severity Medical Device Recalls Discussant(s): Paola Roberta Boscolo Chio Bisto Session III: Friday, July 05, 09:00 to 10:30, MS - G.15 Health Care Data Futures – An Emerging Dark Side? Chair: Federica Angeli Julien Cloarec and Nour Alrabie Electronic medical records: For good or ill? Data breaches in the US healthcare ecosystem Discussant(s): Paraskevas Vezyridis Paraskevas Vezvridis and Stephen Timmons Big data databases for healthcare research: Frictions, uncertainties and the quest for sustainability Discussant(s): Cristina Trocin Cristina Trocin, Giovanni Vaia, Gwanhoo Lee and Claudio Saccavini Can mobile health application usability empower the patient? A case study Discussant(s): Julien Cloarec

Session IV: Friday, July 05, 11:00 to 12:30, MS - G.15 Patients and Professionals – The Sociomateriality of Health Care Technology Chair: James Barlow Élizabeth Côté-Boileau, Linda Rouleau, Jean-Louis Denis and Mylaine Breton Appropriating tools in healthcare as legitimate sociomaterial work Discussant(s): Wenyao (Will) Zhao Wenyao (Will) Zhao and Jing Tang From the screen, with love. An imbricationist reading of telemedicine practices Discussant(s): Raffella Valsecchi Raffaella Valsecchi, Maria Balta, Thanos Papadopoulos and Dorota Bourne The case of occupational health delivery service for small business: Empowerment and other unintended consequences Discussant(s): Élizabeth Côté-Boileau Session V: Friday, July 05, 14:00 to 15:30, MS - G.15 New Technology Adoption – Individual and Team Realities Chair: Federica Angeli Yiannis Kyratsis, Raheelah Ahmad, Alexandra Ziemann and Harry Scarbrough Beyond barriers: The role of the implementation process in shaping technology innovation outcomes in healthcare Discussant(s): Valentina Iacopino Valentina Iacopino, Daniele Mascia and Marco Tonellato The 'dark side' of technology adoption: Exploring collaborative structures and learning dynamics among surgeons in an Italian healthcare organization Discussant(s): Kristina M. Leppälä Kristina M. Leppälä It seemed like a good idea at the time: A case of failed disruptive innovation in a cardiac telemetry unit Discussant(s): Yiannis Kyratsis Session VI: Saturday, July 06, 09:00 to 10:30, MS - G.15 No Session VI Session VII: Saturday, July 06, 11:00 to 12:30, MS - G.15

No Session VII

Sub-theme 33: Disrupting Organizing Practices in Healthcare

Convenors: Bjørn Erik Mørk, BI Norwegian Business School, Norway bjorn.e.mork@bi.no Wendelin M. Küpers, ICN Business School, France wendelin.kuepers@icn-artem.com Davide Nicolini, Warwick University Business School, United Kingdom davide.nicolini@wbs.ac.uk

Session I: Thursday, July 04, 11:00 to 12:30, MS - G.16 Boundaries and Peripheries

Chair: Bjørn Erik Mørk Yves Habran and Klaus-Peter Schulz From adaptive to transformative peripherality through legitimization, reflection and practicing Nina K. Lunkka, Noora Jansson, Tuija Mainela, Marjo Suhonen, Merja Meriläinen, Vesa Puhakka and Heikki Wiik Professional boundaries in-action: Extending the notion of work in professional boundary work Mara Gorli, Giuseppe Scaratti, Antonella Cifalinò and Irene Lisi Strategy mapping for boundary management in pluralistic contexts Session II: Thursday, July 04, 14:00 to 15:30, MS - G.16 Objects

Chair: Davide Nicolini Lars Walter and Kajsa Lindberg Disobedient objects: The role of boundary Infrastructures in emerging medical practices Betina Riis Asplin and Debbie Harrison Patient representations as epistemic objects disrupting mental health care practices: The case of Feedback-Informed Treatment Adeline Hvidsten and Thomas Hoholm Mandated coordination and collaboration. The role and unintended effects of boundary objects Session III: Friday, July 05, 09:00 to 10:30, MS - G.16 Cultural Approaches

Chair: Wendelin M. Küpers Takaya Kawamura Disrupting organizing practices in healthcare through arts-mediated critical management learning Minjie Gao The Narrative Construction of Managerial Incompetence: A Case of National Health Service Céleste Fournier and Elise Goiseau The hidden costs of cultural safety for healthcare practitioners. The case of the nurses in Great North Canada Session IV: Friday, July 05, 11:00 to 12:30 - Round Table -

Round Table A: - Room: MS - G.203

Viviana A. Gutiérrez Rincón, José Javier Aguilar Zambrano and Javier Medina Vásquez Telemedicine: Disrupting, maintaining and creating organizational practices in a public health organization of Cali, Colombia

Alexis Pokrovsky, Sandra Charreire Petit and Damien Talbot Disrupting interactions patterns in the patient-doctor bond: How telemedicine unveils the role of perceived proximity in healthcare organizing

Round Table B: - Room: MS - G.204

Keith H. Peavy and Thomas Hoholm Solidarity and the transformation of practices of care Marlène Barreda, Irène Georgescu and François Grima "Trust me, it will be better for us": The role of financial forces and its effects on institutional work Round Table C: - Room: MS - G.205 Sophia Gavault and Jimmy Vallejo Medical clusters in French public hospitals: A disruptive organizational innovation increasing identity dilemmas Elisa Chelle and Didier Vinot Innovating at the margins: Adaptive coordination to achieve person-centeredness within the French healthcare system Yuichi Matsumoto Boundary crossing and collaborative learning in communities of practise: Using SAIDO Learning in Japanese nursing homes Session V: Friday, July 05, 14:00 to 15:30, MS - G.16 **Digital Work**

Chair: Davide Nicolini

Terrie Lynn Thompson, Grant Gibson and Ann J. Reich Assembling digital and datafied care: Considerations for dementia care Matthew Jones Examining materialisation work in data reuse in critical care Mhorag Goff, Damian Hodgson, Michael Bresnen and Simon Bailey The ambiguous workaround: Exploring the tensions between stability and change in healthcare innovation Session VI: Saturday, July 06, 09:00 to 10:30, MS - G.16 Practice and Adoption

Chair: Bjørn Erik Mørk

Cécile Petitgand, Jean-Louis Denis and Catherine Régis

Investigating the interconnections between human, technology and context in the implementation of an AI-based health information technology: A dynamic technological frame perspective Konstanze Krüger and Claus D. Jacobs

How professionals make sense of a new practice: Implementing pediatric palliative care in a Swiss university hospital

Ila Bharatan, Rachel Manning and Jacky Swan Bringing patient values to clinical decision making Session VII: Saturday, July 06, 11:00 to 12:30, MS - G.16 Zooming-out

Chair: Davide Nicolini

Dimitra Petrakaki, Niki Panteli and Petros Chamakiotis

Creating social value in online health communities: Digital activism in MedicineAfrica' Carolin Auschra and Elke Schüßler

Three steps forward, two steps backward: How distributed field governance causes incremental practice change in the case of integrated health care in Germany

Christian P. Kortkamp, Clarissa E. Weber and Indre Maurer

Micro-strategies to enforce competing demands in interprofessional collaboration: The case of geriatric nurses and general practitioners in German nursing homes

Sub-theme 34: Organizing the Generalisation of Distributed and Decentralized Technological Innovations

Convenors:

Douglas K.R. Robinson, Université Paris-Est Marne-la-Vallée, France contact@douglas-robinson.com Wouter P.C. Boon, Utrecht University, The Netherlands w.p.c.boon@uu.nl Neil Pollock, University of Edinburgh, United Kingdom Neil.Pollock@ed.ac.uk

Session I: Thursday, July 04, 11:00 to 12:30, OC - G.158 Generalisation Opening Session

Chair: Douglas K.R. Robinson Douglas K.R. Robinson Generalisation processes for diverse innovation types and contexts Susana Borras and Lasse Bundgaard The Scale Up of Smart City Projects: City-wide Diffusion of Transformative Public Private Innovation Marc Barbier, Marianne Cerf and Aurelie Cardona Distributed and decentralised out-novation. The critical phase of desinstitutionalisation of pesticide uses in France and the organized deficit of intermediation Session II: Thursday, July 04, 14:00 to 15:30, OC - G.158 User-driven Innovation and Generalisation

Chair: Neil Pollock Morgan Meyer Formations and formactions: Reassembling user-based innovation Wouter P.C. Boon and Ellen Moors Demand-initiated distributed drug manufacturing Varun Bhardwaj Clean milk: On understanding the white revolution Session III: Friday, July 05, 09:00 to 10:30, OC - G.158 Firm-driven Innovation and Generalisation

Chair: Douglas K.R. Robinson Katy Mason and Teea Palo Holding RRI in place in a 5G Rural Economy Project through the consumption and production of multiple forms of distributed knowledge Angela Greco, Thomas Long and Gjalt de Jong Experimentation for sustainability through design thinking: The case of the sustainable innovation challenge Session IV: Friday, July 05, 11:00 to 12:30, OC - G.158 Platforms and Generalisation

Chair: Wouter P.C. Boon Fabio Neves da Rocha and Neil Pollock Organizing innovation in digital platforms Ying-Ying Hsieh Reconceptualizing organizational governance: Evidence from cryptocurrencies as blockchainbased decentralized autonomous organizations Eduard Mueller Prosumers in the platform economy: Between distinction and surveillance

Session V: Friday, July 05, 14:00 to 15:30, OC - G.158 Generalisation, Crowdsourcing and Citizen-driven Innovation

Chair: Wouter P.C. Boon Jacintha Odonye, Joe Nandhakumar and Aleksi Aaltonen From idea generation to the inception of an innovation project: Understanding the development of value narratives through crowdsourcing Maria J. Galeano Galvan, Eefje Cuppen and Mattijs Taanman Institutional work by grid operators in decentralized energy innovations: unlikely institutional entrepreneurs? Hallur Tor Sigurdarson *Citizen science and digital gaming: A playful collaboration?* Session VI: Saturday, July 06, 09:00 to 10:30, OC - G.158 Generalisation: Legitimation and Collective Becoming

Chair: Douglas K.R. Robinson

Mathias Hetzel

Technological frames and the standardization of novel technologies: The case of microgrids Mikael Andéhn, Joel Hietanen and Alice Wickström Reading the hive: Online communities as associated milieus and the loss of individuation Session VII: Saturday, July 06, 11:00 to 12:30, OC - G.158 Digital Generalisation: Illustrated by Block Chain and 3D Printing Technology

Chair: Neil Pollock Antonios Kaniadakis and Paige Foster Blockchain as a 'trust machine': From organising vision to techno-organisational reality Ludmila Striukova and Thierry Rayna

3D printing and entrepreneurship: Fostering social change

Sub-theme 35: Digitalization of Work and Organizations: Artificial Intelligence and Virtual Identity [merged with sub-theme 42]

Convenors: Achim Oberg, WU – Vienna University of Economics and Business, Austria achim.oberg@wu.ac.at Ingrid Erickson, Syracuse University, USA imericks@syr.edu Margunn Aanestad, University of Oslo, Norway margunn@ifi.uio.no

Session I: Thursday, July 04, 11:00 to 12:30, FH - 1.B32 New Contexts of Work and Organization

Chair: Margunn Aanestad & Achim Oberg Stefanie Buechner The Other Black Box – Exploring Organizations as Active Contexts for Datafication Greetje "Gretta" Corporaal and Vili Lehdonvirta Platform sourcing as a new organizational model for high-skilled knowledge work insights from a comparative case study Session II: Thursday, July 04, 14:00 to 15:30, FH - 1.B32 Organizational Self-Representation in a Digital Age

Chair: Valeska Korff Paul F. Skilton 'About us': Digital expressed identity and optimal distinctiveness within market categories Daniela Defazio, Chiara Franzoni and Cristina Rossi-Lamastra How Pro-social Framing Affects the Success of Crowdfunding Projects: The Role of Emphasis and Information Crowdedness Florian Scheiber, Dominika Wruk and Michael Woywode Antecedents of symbolic adoption: Popular management concepts on the internet selfrepresentation of the 500 largest firms in Germany Session III: Friday, July 05, 09:00 to 10:30, FH - 1.B32 Al in Practice

Chair: Ingrid Erickson Ann-Christina Lange, Marc Lenglet and Robert Seyfert Automating financial work: A multi-sited ethnography of computerized markets Matthew Willis What are people doing on those computers? Information work and automation in NHS Primary Care Sladjana Nørskov, Malene Flensborg Damholdt, John Ulhøi, Morten Jensen, Mia Krogager Mathiasen, Charles Ess and Johanna Seibt Fairness perceptions in job interviews: Using a teleoperated robot as a fair proxy Session IV: Friday, July 05, 11:00 to 12:30, FH - 1.B32 **Building Identities** Chair: Achim Oberg Stefano Di Lauro, Aizhan Tursunbayeva, Gilda Antonelli and Marcello Martinez Understanding organizations' digital identities on social media: A review of literature Tino Schöllhorn Theorization and legitimation of technologies: The Blockchain example Thorsten Koch

Digitizing soap operas: The disassembly and reassembly of the "TV-production field"

Session V: Friday, July 05, 14:00 to 15:30, FH - 1.B32 Al for Good

Ingrid Erickson and Carsten Østerlund

Al predictions: Algorithmic cuts with an apparatus

Chair: Margunn Aanestad Ace Volkmann Simpson, Marco Berti and Ben Farr-Wharton Organizational compassion mediated through Artificial Intelligence: An exploratory model Mohammad Hosein Rezazade Mehrizi How do senior radiologists learn against, with, through, and beside learning algorithms? Donald Hislop Don't believe the hype? Caring, emotionally sensitive robots for undertaking healthcare and customer service work? Session VI: Saturday, July 06, 09:00 to 10:30, FH - 1.B32 **Analyzing Social Media** Chair: Valeska Korff Kalliopi Platanou and Maria Sdraka The transformation of the human resource management professional field in the digital age: A study of the social interactions on Twitter Session VII: Saturday, July 06, 11:00 to 12:30, FH - 1.B32 **Theorizing Data & Al** Chair: Ingrid Erickson & Carsten Østerlund

Sub-theme 36: Societies and Organizations to the Test of Migration and Multiculturalism

Convenors:

Koen Van Laer, Hasselt University, Belgium koen.vanlaer@uhasselt.be Laurence Romani, Stockholm School of Economics, Sweden laurence.romani@hhs.se Minna Paunova, Copenhagen Business School, Denmark mp.msc@cbs.dk

Session I: Thursday, July 04, 11:00 to 12:30, DSB - 1.17 Multiple Approaches to the Study of Migration and Integration

Chair: Koen Van Laer

Christoph Barmeyer, Sylvie Chevrier, Sina Grosskopf, Peter Lugosi, Henriett Primecz, Laurence Romani and Mette Zølner Integrating migrants in European workplaces: Multi-paradigm perspectives on narrative approaches Discussant(s): Milda Zilinskaite & Asma Naimi Milda Zilinskaite Multidisciplinary study of migration: contributing without 'reinventing the wheel' Discussant(s): Christoph Barmeyer & Constantine Manolchev Session II: Thursday, July 04, 14:00 to 15:30, DSB - 1.17 Migration, Refugees and Entrepreneurship

Chair: Laurence Romani

Asma Naimi, Lisa Hehenberger, Sophie Bacq and Jill Kickul In the face of a "migrant crisis": How social entrepreneurs with a migrant background bridge institutional contexts and engage in social value creation processes Discussant(s): Hans van Dijk & Marco Distinto Hans van Dijk and Sophie Alkhaled Refugee entrepreneurship over time: A qualitative study on the utility of different social networks Discussant(s): Asma Naimi & Laura Kangas-Müller Session III: Friday, July 05, 09:00 to 10:30, DSB - 1.17 Organizations, Organizing, and Managing Migrants and Refugees

Chair: Minna Paunova Constantine Manolchev and Celal Cahit Agar Co-producing migrant space: A rhythmanalysis of the agri-food industry Discussant(s): Kristina Humonen & Philipp Arnold Kristina Humonen 'They didn't take me seriously, they said I needed to speak Finnish fluently.' Language discourses and migrant employment at a Finnish food corporation Discussant(s): Renate Ortlieb & Aloysius Newenham-Kahindi Renate Ortlieb, Elena Glauninger and Silvana Weiss Inclusion with strings attached: Good, glorious and grateful refugees at work Discussant(s): Constantine Manolchev & Jelle Mampaey

Session IV: Friday, July 05, 11:00 to 12:30, DSB - 1.17 Power and Identity in the Process of Integration

Chair: Koen Van Laer Marco Distinto and Cinzia Priola 'Integration will tear us apart'. Exploring micro-practices of integration within italian refugee reception centres Discussant(s): Laura Kangas-Müller & Pratima Sambajee Laura Kangas-Müller Imagining and shifting boundaries of belonging: inclusion work in migrant and refugee support organizations Discussant(s): Marco Distinto & Marie Lachapelle Session V: Friday, July 05, 14:00 to 15:30, DSB - 1.17 (Symbolic) Violence and Othering when Differences Meet

Chair: Laurence Romani Philipp Arnold Violent (dis)order in the refugee camp Discussant(s): Aloysius Newenham-Kahindi & Kamila Moulaï Aloysius Newenham-Kahindi Hierarchy, status, kinship and forbidden ties: An ethnographic study of refugee camps Discussant(s): Jelle Mampaey & Ling Zhang Jelle Mampaey, Joost Luyckx and Jeroen Huisman The Reproduction of the Racioethnic Order in Majority-Dominated Organizational Fields: Towards an Alternative Critical Realist Ontology Discussant(s): Philipp Arnold & Christoph Barmeyer Session VI: Saturday, July 06, 09:00 to 10:30, DSB - 1.17 (Overcoming) Obstacles to Employment and Well-being

Chair: Minna Paunova Pratima Sambajee, Dora Scholarios, Imteaz Mohamadhosen and Naila Maherally Health and well-being of south-south migrants Discussant(s): Marie Lachapelle & Milda Zilinskaite Marie Lachapelle How immigrants overcome obstacles to satisfaction in regional employment Discussant(s): Andrew Argue & Kristina Humonen Andrew J. Argue and Thijs A. Velema Unpacking the heterogeneity of foreign education credentials: How university prestige and cultural similarity signal value to employers Discussant(s): Pratima Sambajee & Renate Ortlieb Session VII: Saturday, July 06, 11:00 to 12:30, DSB - 1.17 Expatriates as Temporary Migrants

Chair: Koen Van Laer Kamila Moulaï And now, may I give my opinion on my experience? An empirical investigation of the expatriate failure concept within highly-qualified mobile workers Discussant(s): Ling Zhang & Hans van Dijk Ling Zhang and Martin Fougère I am a manager, and I manage! Tensions in identity work of Northern European expatriate managers in China Discussant(s): Kamila Moulaï & Andrew Argue

Sub-theme 37: The Intricacies of Meta-Organizations

Convenors: Nils Brunsson, Uppsala University, Sweden nils.brunsson@fek.uu.se Héloïse Berkowitz, CNRS, France heloise.berkowitz@tsm-education.fr Sanne Bor, Hanken School of Economics, Finland bor@hanken.fi

Session I: Thursday, July 04, 11:00 to 12:30, Geography - 2.05

The Dynamics of Meta-organization: Formation and Evolution Processes Chair: Nils Brunsson Emilie Bargues, Xavier Hollandts and Bertrand Valiorgue Boundary work and formation of meta-organization to mitigate power asymmetries in French dairy food systems, the MilkyWay experience Discussant(s): Eric Michael Laviolette Nima Farajpour Bakhtiari Evolution of (meta) meta-organisations: A processual examination of the journey towards governance failure Discussant(s): Martina Vukasovic Jennifer Saniossian, Xavier Lecocq and Christel Beaucourt Understanding multi-stakeholders meta-organizations. Lessons from extreme cases Discussant(s): Jean-Baptiste Litrico Session II: Thursday, July 04, 14:00 to 15:30, Geography - 2.05 Meta-organizations and their Members: Similarities, Dissimilarities and Tensions Chair: Valentina Carbone Sébastien Arcand, Eric Michael Laviolette, L. Martin Cloutier and Laurent Renard Meta organization and collective identity transformation in a regional cider industry Discussant(s): Tao Wang Renaud Defiebre-Muller, Sophie Michel and Cyril Villet Individual interests and disinterestedness in MO dynamics: Creating a food system with and against others Discussant(s): Cecilia Fredriksson Martina Vukasovic Exploring the isomorphic effects of meta-organizations on its members: The case of student unions Discussant(s): Corentin Curchod Session III: Friday, July 05, 09:00 to 10:30, Geography - 2.05 **Governance through Meta-organizations** Chair: Héloïse Berkowitz Cecilia Fredriksson The expansion or extinction of a meta-organisation? The transition to a mandatory membership and the effects on the autonomy of the members in a European accreditation audit setting Discussant(s): Jane Zhao Corentin Curchod Formal governance by meta-organizations and the challenge of relational network alternatives: The case of a wholesale fish market in France Discussant(s): Eva Karlberg Jean-Baptiste Litrico, José Carlos Margues and Jakomijn van Wijk Coach or referee (or both)? The multifaceted role of business-interest meta-organizations in the governance of organizational fields Discussant(s): Alessandro Giudici José Carlos Marques Creating versus commodifying the market for standards: An analysis of meta-governance models Discussant(s): Steve Cropper

Session IV: Friday, July 05, 11:00 to 12:30, Geography - 2.05
Decision and Organization [joint session with sub-theme 60]
Chair: Cristina Besio
Michael Grothe-Hammer and Héloïse Berkowitz
A theory of organization as decision
Nils Brunsson, Kristina Tamm Hallström and Ingrid Gustafsson Macro-organizations – a form for organizing organizations
Héloïse Berkowitz and Sanne Bor
The partial organization of meta-organizations
This is a joint session of the sub-themes 37 and 60.
Session V: Friday, July 05, 14:00 to 15:30, Geography - 2.05
Resources and Functions of Meta-organizations
Chair: Jelena Brankovic
Jane Zhao and Tao Wang
Resource orchestration in meta-organizations: A study of innovation networks in Chinese
automotive industry
Discussant(s): Rieneke Slager
Eva Karlberg
(Meta-)organizing women's movement organizations – The role of resources
Discussant(s): Isabelle Bouty
Steve Cropper and Sanne Bor
On (re-)defining a type: The mixed character of a meta-organisation Discussant(s): Dylan Nelson
Session VI: Saturday, July 06, 09:00 to 10:30, Geography - 2.05
Orchestrating Meta-organizations and their Members
Chair: Sanne Bor
Rieneke Slager, Jean-Pascal Gond and Santi Furnari
Orchestrating collective action in meta-organisation: The UN Principles for Responsible
Investment
Discussant(s): Nima Farajpour Bakhtiari
Liliane Carmagnac, Valentina Carbone and Anne Touboulic
Unpacking the multifaceted identity of the meta-organisation: The case of the RSPO
Discussant(s): Sophie Michel
Martin Löwstedt and Jane Webb
"Everyone has felt it's their project": Strategically enacting 'equality' in the tug-of-war of meta-
organizing
Discussant(s): Marie-Léandre Gomez Session VII: Saturday, July 06, 11:00 to 12:30, Geography - 2.05
Meta-organizations in their Broader Environments
Chair: José Carlos Marqués
Dylan Nelson, Benjamin Huybrechts and Teresa Nelson
Meta-organizations and strategic quantification
Discussant(s): Bertrand Valiorgue
Isabelle Bouty, Marie-Léandre Gomez and Chrystelle Richard
A dynamic perspective on the development of meta-organizations in their fields: The case of
Ecole du Ski Français (ESF)
Discussant(s): Jennifer Saniossian
Jelena Brankovic
The global coalition against corruption and the greatest sport on earth: Meta-organizations and
global fields
Discussant(s): Liliane Carmagnac
Riccardo Maiolini and Alessandro Giudici
Orchestrating institutional rejuvenation in meta-organizations: Evidence from a national cooperative league
Discussant(s): Jane Webb

Sub-theme 38: Organizing across the Supply Chain: Enlightening Responsible Forms of Organizing

Convenors:

Juliane Reinecke, King's College London, United Kingdom juliane.reinecke@kcl.ac.uk Jette Steen Knudsen, Tufts University, USA jette.knudsen@tufts.edu Julia Grimm, Vrije Universiteit Amsterdam, The Netherlands julia.grimm@vu.nl

Session I: Thursday, July 04, 11:00 to 12:30, HY - G.02 Better Factories, Better Work: ILO-led Approaches to Labour Regulation

Chair: Jette Steen Knudsen

Mahreen Khan

Are worker management committees improving factory conditions? A study of participation committees in ILO's Better Work Factories Julie Bastianutti and Guillaume Delalieux How to develop an efficient apparatus for CSR regulation? A reflection on the BFC program in Cambodia Discussant: Sarah Ashwin

Session II: Thursday, July 04, 14:00 to 15:30, HY - G.02 Similar Goals, Competing Approaches: Understanding the Differing Logics of Supply

Chain Governance Institutions

Chair: Juliane Reinecke Rachel Alexander Understanding the emergence of supply chain governance institutions in liberal market economies and coordinated market economies Anthony Alexander and Izabela Delabre Deforestation and development: Community supplier and multinational buyer perspectives on sustainable supply chain management and the UN SDGs Patricia Prado, Tony Heron and Bob Doherty Sustainability governance across global supply chains: The case of 'organic soy' in Brazil Discussant: Erin Leitheiser Session III: Friday, July 05, 09:00 to 10:30, HY - G.02

Is Private Regulation the Answer? Institutional Transformation and Forgotten Actors

Chair: Julia Grimm

Judith Schrempf-Stirling and Florian Wettstein

Public and private governance in business and human rights: Shades of transformation Vivek Soundararajan, Andrew Crane, Michael Bloomfield, Laura J. Spence and Genevieve LeBaron

Informal labour value chains and worker exploitation: The case of a South Indian garment cluster Andrew W. Martin and Marc D. Dixon

Private certification efforts and the increasing importance of new forms of market regulation Discussant: Matthew Amengual

Session IV: Friday, July 05, 11:00 to 12:30, HY - G.02 Enlightened Buyers: MNC Strategies and Paradoxes

Chair: Jette Steen Knudsen Jonathan Morris and Lisa Koep Organizing for social supply chain management in the textile industry – A longitudinal exploration Alessandro Guasti Displacing labour abuses? An analysis on the effectiveness of private regulation Erin Leitheiser Why buy the cow when you can get the milk for free? The transparency paradox of private governance Discussant: Andrew Crane Session V: Friday, July 05, 14:00 to 15:30, HY - G.02 Enlightened Suppliers I: Responses to CSR Compliance

Chair: Julia Grimm Matthew Amengual and Greg Distelhorst Making Private Regulation Work: Causal Evidence from Labor Standards in Global Supply Chains Enrico Fontana and Viviana Pilato The common truths that people won't tell you: The influence of institutional logics on apparel suppliers' labor-oriented corporate social responsibility (CSR) in Bangladesh Sarah Castaldi, Miriam Wilhelm, Sjoerd Beugelsdijk and Taco van der Vaart Business-related human rights in global supply chains: An empirical analysis of the global apparel and footwear industry Discussant: Vivek Soundararajan Session VI: Saturday, July 06, 09:00 to 10:30, HY - G.02 Enlightened Suppliers II: Strategies of Engagement Chair: Jette Steen Knudsen Simon Oldham and Laura J. Spence Errom homogeneity to beterogeneity: Enlightening the role of socially suppliers

From homogeneity to heterogeneity: Enlightening the role of socially suppliers Tommaso Ferretti Coffee culture, creativity and sustainable supply. Uncovering the co-evolution of SMEs and locations at the upper-end of global supply chains Sameer Azizi Inclusion of developing country supplier firms in Global Value chain – A study of the Kenyan floriculture industry Discussant: Patricia Prado Session VII: Saturday, July 06, 11:00 to 12:30, HY - G.02 Deliberative Democracy: Dialogue and Beyond

Chair: Juliane Reinecke Julia Grimm From competition to cooperation: Conceptualising on the perception of what is seen as 'possible' Cedric E. Dawkins Modes of deliberative oversight for global supply chains Juliane Reinecke and Jimmy Donaghey Political CSR at the coalface – The role of MNCs in developing workplace dialogue Discussant: Judith Schrempf-Stirling

Sub-theme 41: Activity Theory and Formative Interventions in Organizing

Convenors: Yrjö Engeström, University of Helsinki, Finland yrjo.engestrom@helsinki.fi David K. Allen, Leeds University Business School, United Kingdom D.Allen@lubs.leeds.ac.uk Annalisa Sannino, University of Tampere, Finland annalisa.sannino@uta.fi

Session I: Thursday, July 04, 11:00 to 12:30, HY - G.01 Opening Session

Chair: Yrjö Engeström Carmen S. Diniz and Denise Niy A Change Lab for maternity care in Brazil: Gender, evidence and rights in times of uncertainty Presenter(s): Carmen S. Diniz The session includes introductions and a keynote by Carmen S. Diniz. Session II: Thursday, July 04, 14:00 to 15:30, HY - G.01 Change Laboratory and Formative Interventions

Chair: David K. Allen Aydin Bal, Kemal Afacan and Halil Ibrahim Cakir A multi-site formative intervention study for inclusive organizational design in the United States Presenter(s): Aydin Bal, Kemal Afacan & Halil Ibrahim Cakir Yrjö Engeström and Annalisa Sannino The change laboratory as a research instrument: Frommethodology to methods and back Presenter(s): Yrjö Engeström & Annalisa Sannino Daniel Pugh The Change Laboratory Methodology: A guide for Information Systems Evaluation Presenter(s): Daniel Pugh Session III: Friday, July 05, 09:00 to 10:30, HY - G.01 Formative Interventions and Expansive Learning

Chair: Annalisa Sannino

Rikke B. Bøje, Peter Musaeus, Dorthe Sørensen and Mette Spliid Ludvigsen Expansive learning and change of practice for nurses collaborating in transitional care of older adults Presenter(s): Rikke B. Bøje & Peter Musaeus Maria Spante Change laboratories for all schools in a Swedish municipality – A systemic approach Presenter(s): Maria Spante Juhana Rantavuori and Yrjö Engeström Modeling degrowth: Long cycle of expansive learning in a food cooperative

Presenter(s): Juhana Rantavuori & Yrjö Engeström

Session IV: Friday, July 05, 11:00 to 12:30, HY - G.01 Agency and Expansive Learning

Chair: Aydin Bal

Nick Hopwood, Johanna Dahlberg, Marie Blomberg and Madeleine Abrandt Dahlgren Fostering transformative agency through collective volitional action at work: The history of sustained change in responding to emergencies during birth Presenter(s): Nick Hopwood & Johanna Dahlberg Annalisa Sannino Expansive learning for the enactment of a Utopia? The case of the homelessness strategy in Finland Presenter(s): Annalisa Sannino Katsuhiro Yamazumi Education as a collaborative intervention: Toward building a community of agency in disaster prevention learning Presenter(s): Katsuhiro Yamazumi Session V: Friday, July 05, 14:00 to 15:30, HY - G.01 Contradictions and Tensions

Chair: Katsuhiro Yamazumi

Silvia Ivaldi, Annalisa Sannino and Giuseppe Scaratti *"CO" in coworking as a short of contradictions?* Presenter(s): Silvia Ivaldi, Annalisa Sannino & Giuseppe Scaratti Yannick Lémonie, Vincent Grosstephan and Jean-Luc Tomás *Supporting a policy of success for disadvantaged schools: Identification of contradictions around hierarchical power issues between activity systems* Presenter(s): Yannick Lémonie William Dugdale, Päivikki Lahtinen and Anu Kajamaa *Activity theory as a framework for analysing interprofessional collaboration in the Norwegian prison system and the models of integration* Presenter(s): William Dugdale, Päivikki Lahtinen & Anu Kajamaa **Session VI: Saturday, July 06, 09:00 to 10:30, HY - G.01 Digital Tools and Technologies**

Chair: Sami Paavola

Sharon Wagg, Boyka Simeonova and Louise Cooke An activity theory perspective on digital inclusion Presenter(s): Sharon Wagg, Boyka Simeonova & Louise Cooke Marie-Laure Weber, Florence Rodhain and Bernard Fallery Enlightening the pre-implementation of a digital tool and anticipate individual change by analyzing the activity. An illustration through the activity of French teachers-researchers Presenter(s): Marie-Laure Weber Hannele Kerosuo BIM visualizations promoting multi-party discussion of a future building in a knotworking session Presenter(s): Hannele Kerosuo Session VII: Saturday, July 06, 11:00 to 12:30, HY - G.01 Collaboration and Materiality

Chair: Giuseppe Scaratti Fatema Zaghloul, Alistair Norman and David K. Allen Inter-organisational collaboration in the public sector: An activity theory approach Presenter(s): Fatema Zaghloul, Alistair Norman & David K. Allen Gabriel Yamamoto and Marcio Cassandre What does organizational learning have to learn from material things? Presenter(s): Gabriel Yamamoto & Marcio Cassandre Sami Paavola, Juhana Rantavuori and Yrjö Engeström Social movement learning in a food cooperative: Opening up sociomateriality with activity theory Presenter(s): Sami Paavola, Juhana Rantavuori & Yrjö Engeström

Sub-theme 43: Cities as Sites and Drivers of Organizational Action

Convenors: Christof Brandtner, Stanford University, USA cbrandtner@stanford.edu Renate E. Meyer, WU – Vienna University of Economics and Busines, Austria renate.meyer@wu.ac.at Silviya Svejenova, Copenhagen Business School, Denmark ssve.ioa@cbs.dk

Session I: Thursday, July 04, 11:00 to 12:30, MS - Sydney Smith LT Cities and Strategies

Chair: Christof Brandtner, Renate Meyer and Silviya Svejenova (Welcome and introductions) W. E. Douglas Creed, Dennis Jancsary, Renate E. Meyer and Markus A. Höllerer Inequality, political opportunity structures, and the challenges of robust action: An analysis of city resilience strategies Sara Brorström, Maria Grafström and Kristina Tamm Hallström Power of the vague – How strategic documents mobilise change in two Swedish cities Session II: Thursday, July 04, 14:00 to 15:30 - Parallel Stream -Parallel Stream A: Cities in Action - Room: MS - Sydney Smith LT Chair: Doug Creed Sharone April and Amalya L. Oliver Collaborative innovation at city level- Lessons from 144 innovation projects in 25 international large cities Christof Brandtner The distribution of city climate action: How civic capacity enables green building certifications in U.S. cities Kari Jalonen and Ville-Pekka Sorsa Strategy work from the outside? External influence on strategy work in Finnish cities Parallel Stream B: Urban Development and Regeneration - Room: MS - G.14 Chair: Eva Boxenbaum Sara Bonini Baraldi, Francesca Governa and Carlo Salone "They tried to make me go to rehab. I said, no, no, no." Representations of 'deprived' urban spaces and urban regeneration in Turin, Italy Aurélie Toivonen Justice and justification in the organization of the urban common- The case of Yaoundé City Plan 2020, in Cameroon George Kuk, Stephanie Giamporcaro and Nicole Chang Meta-organizing preservation and regeneration at the crossroads of heritage and street art in the art city of Malaysia Session III: Friday, July 05, 09:00 to 10:30, MS - Sydney Smith LT Visit to Waverly Court (only for sub-theme participants) Discussion with Edinburgh's CEO at City Hall Session IV: Friday, July 05, 11:00 to 12:30 - Parallel Stream -Parallel Stream A: Heritage and City Identity - Room: MS - Sydney Smith LT Chair: Sara Brorström Amélie Boutinot The role of a cultural heritage to shape a city identity: Cultural identity work by the city of Nancy (France) Candace Jones, Ju Young Lee and Taehyun Lee

City Identity: Remembering and Forgetting

Eva Boxenbaum and Sylvain Colombero

Authentic city identity: Institutional architectural heritage

Parallel Stream B: Urban Governance and Infrastructure - Room: MS - G.14

Chair: Christof Brandtner

Filipe Mello Rose, Gernot Grabher and Joachim Thiel

Elegant visions, messy realities. How interorganizational networks shape the smart city ecology of Amsterdam

Monika Grubbauer and Venetsiya Dimitrova

Organizing the city through architectural projects: Non-standard solutions, multi-sited cooperation, and stable networks in the construction of the "Elbphilharmonie", Hamburg Morgan Currie

Data as performance - How cities represent themselves through data analytics Session V: Friday, July 05, 14:00 to 15:30

- Parallel Stream -

Parallel Stream A: Cities and Enterprises - Room: MS - Sydney Smith LT

Chair: Alessandra Zamparini

Grant A. Murray

Taking its place within a city: the spatial creation of an entrepreneurship ecosystem Lívia Pagotto

In the name of progress: Revisiting company towns from a public sphere perspective Perttu O. Kähäri, Iiris Saittakari, Paulina Junni, Rebecca Piekkari and Tiina Ritvala *Cities competing for headquarters: Extending the concept of location from physical to social* **Parallel Stream B: Cities, Neighborhoods and Careers - Room: MS - G.14**

Chair: Noomi Weinryb

Janaina Macke, João Alberto Sarate and Suane A. Moschen

"Good fences make good neighbours": Liveability and sense of community in a developing country context

Mahesh Somashekhar, Jason Orne, Giacomo Negro and Fabrizio Perretti *Where goes the gayborhood?*

Fabrizio Montanari, Damiano Razzoli, Lorenzo Mizzau and Stefano Rodighiero

Being 'In the right place at the right time': Urban features shaping creative workers' career Session VI: Saturday, July 06, 09:00 to 10:30

- Round Table -

Round Table A: Creative Cities - Room: MS - Sydney Smith LT

Chair: Amélie Boutinot

Julia Parigot

Can artistic organizations renew the contemporaneous city?

Amelie Notais and Julie Tixier

Entrepreneurship in the City: Why gender matters

Miikka Lehtonen and J. Tuomas Harviainen

We built this city: a visual exploration on Helsinki, video games, and materiality Ruey-Lin Hsiao and Yun Su

City as strategic resources: How Hoshino Hotel transformed Asahikawa into an urban resort **Round Table B: Governing, Mobilization and Solidarity - Room: MS - G.14**

Chair: Dennis Jancsary

Sinaida Hackmack

Janus-faced urban governance: How cities are navigating through the policy-making process with the third sector

Morgan Chelihi, Joris Arnaud, Julie-Maude Normandin, Marie-Christine Therrien and Geneviève Baril

Governing social capital for urban resilience: lessons from three action research projects Noomi Weinryb and Livia Johannesson

Political mobilization in a digital age – Exploring the role of city space before and after the rise of social media

Lucie Cortambert

Organizing solidarity in the city for the homeless: abstracting space, creating boundaries and enacting mobility

Nici Zimmermann, Catalina Turcu and Melanie Crane

Transforming thinking to address climate change in cities: The missing organisational perspective

Session VII: Saturday, July 06, 11:00 to 12:30, MS - Sydney Smith LT Cities, Social Positioning, and Identity

Chair: Christofer Brandtner, Renate Meyer and Silviya Svejenova Alessandra Zamparini and Francesco Lurati Are we our festival? When the project of a festival house makes a city think about its identity Tobias Heuer and Jochen Runde The Hamburg Effect: On the social positioning, identities and system functions of a technological object Conclusions

Sub-theme 44: Valuation, Strategy and Organization

Convenors:

Laure Cabantous, Cass Business School, City, University of London, United Kingdom laure.cabantous.1@city.ac.uk Liliana Doganova, MINES ParisTech, France liliana.doganova@mines-paristech.fr Martin Kornberger, emlyon business school, France kornberger@em-lyon.com

Session I: Thursday, July 04, 11:00 to 12:30, CMB - SR 4 Valuation, Expertise, Labour

Chair: Martin Kornberger Sylvia Marlene Wilz and Christopher Dorn "So test therefore, who join forever, if heart to heart be found together!" Decision, evaluation, and strategy in organizational processes of personnel selection Ulises Navarro Aguiar The politics of strategy practice and the (non-)valuation of expertise: The case of designers Bernadette Bullinger, Anna Schneider and Jean-Pascal Gond Placing the displaced: The valuation of forced migrants on the labor market Olga Lelebina Defining the value of expertise in organizations: From the evaluation of expert knowledge to the valuation of expertise relations Session II: Thursday, July 04, 14:00 to 15:30, CMB - SR 4 Valuation, Strategy and Collective Action

Chair: Laure Cabantous

Evan A. Fisher Strategy practice in a humanitarian NGO. Calculating Value and Finding a Way Forward for MSF's TB Activities in Kenya Thomas Jalili Tanha, Katy Mason and Teea Palo Bringing competition down-to-earth: Strategic valuation practices in the making of a circular economy for power Claudia Mendes Smarter together? Making sense of the encounter between urban planners and business model innovation Session III: Friday, July 05, 09:00 to 10:30, CMB - SR 4 Valuation, Judgment, Devices

Chair: Liliana Doganova Erica Coslor, Joel Barnes and Yuval Millo Indexical judgment: The construction of valuation devices for art and antiques Maude Paré Plante Before the hammer falls: Price, account and evaluation in everyday life Liisa Kurunmäki, Andrea Mennicken and Peter Miller Territorializing and re-territorializing: Entity choices and adjudicating performance in the NHS England

Session IV: Friday, July 05, 11:00 to 12:30, CMB - SR 4 Valuation, Platforms, Designs

Chair: Martin Kornberger Katharina Zangerle Barracudas, Piranhas and Crowds: The Genesis of Value of Early Pharmaceutical Ideas in Physical and Digital Strategizing Sites Anne-Sophie Barbe and Caroline Hussler "Putting stars in their eyes": Platform providers' faces and forms of micro-power games in platform capitalism Jacob T. Reilley, Christoph Bendzulla, Christian Huber and Tobias Scheytt Valuing professional services through online platforms: Ratings, rankings, and a market for visibility in healthcare Session V: Friday, July 05, 14:00 to 15:30, CMB - SR 4 Valuation, Capital, Politics

Chair: Laure Cabantous Sarah Maire, Maude Paré Plante and Richard Pucci Voices of fair value producers: Valuators managing discomfort with sensemaking Arnaud Cudennec and Rodolphe Durand "Some like it odd": Organizational atypicality, audience expertise and valuation in venture capital Mathilde Pellizzari Valuation dissonance in Social Impact Bonds: a reconfiguration of the social and finance Session VI: Saturday, July 06, 09:00 to 10:30, CMB - SR 4 Valuation and Governance (I)

Chair: Liliana Doganova Justyna Bandola-Gill, Matteo Ronzani and Sotiria Grek Valuation practices in transnational governance: a case study on the production of childhood poverty indicators Annmarie Ryan and Teea Palo Mobility of valuation practices: The case of bidding for European Capital of Culture Vivien Blanchet Framing uncertain value(s) through marketplace mythology: The romanticization of fair trade Session VII: Saturday, July 06, 11:00 to 12:30, CMB - SR 4 Valuation and Governance (II) / Valuation and Consumption

Chair: Martin Kornberger Stephanos Anastasiadis and Christel Dumas Playing the game or gaming the system? Interaction between firms' instrumental CSR and the normative genesis of ESG ratings Yutaka Yamauchi, Takeshi Hiramoto and Nao Sato Reflexive valuation: An ethnomethodological study of wine tasting Viviane Sergi, Sophie Del Fa and Consuelo Vásquez Branding as valuation, or valuation practices as the beating heart of branding

Sub-theme 45: Formal Organization Today: Reconnecting with the Classics

Convenors: Pedro Monteiro, emlyon business school, France monteiro.research@gmail.com Paul L. du Gay, Royal Holloway, University of London, United Kingdom, and Copenhagen Business School, Denmark pdg.ioa@cbs.dk Signe Vikkelsø, Copenhagen Business School, Denmark ssv.ioa@cbs.dk

Session I: Thursday, July 04, 11:00 to 12:30, ECCI - POD Welcome + Formal and Informal

Simon Bailey, Gemma Lord and Dean Pierides Anti-bureaucratic schisms between the formal and the informal in public and non-profit organisations Sven Kette Dynamics of meta-formality. Organizational de-differentiation and personalization in the context of organizational compliance management Session II: Thursday, July 04, 14:00 to 15:30, ECCI - POD Formal Organization and its Consequences

Claire Champenois and Michel Devigne Formal organization and routinization of charisma: Organization-creation by entrepreneurs Wolfgang H. Güttel, Stefan W. Konlechner, Markus Latzke and Caroline Paparella Performing in a straightjacket – How organizations deal effectively with publicly demanded safety rules tightening Pedro Monteiro The Bureaucratic Infrastructure of Knowledge: How Formal Organization Shapes Expertise in Aeronautical Product Development Session III: Friday, July 05, 09:00 to 10:30, ECCI - POD Classics and Their Stance Kazuhito Isomura Barnard's method of creating theory from experience

Catherine Casler "Old Men Plant Trees": Reappraising Chester I. Barnard David Musson Reconnecting with the Classics: The Work of Edith Penrose, Tom Burns, and Isabel Menzies-Lyth Session IV: Friday, July 05, 11:00 to 12:30, ECCI - POD Classics and Organizations

Roman Gibel Selznick revisited: Leadership and value infusion in obscure organizations Patrik Aspers Organizations and the fashioning of grown and decided institutions Thomas Lopdrup-Hjorth and Paul L. du Gay Anti-bureaucratic romanticism from critical organizational theorizing to The White House Session V: Friday, July 05, 14:00 to 15:30, ECCI - POD Organization Structure and Design

Bastian Wurm, Saimir Bala, Waldemar Kremser, Jan Mendling, Reinald Minnaar and Erik Strauss Patterns of bureaucratic growth in New Forms of Organizing: Investigating Holacracy at Springest Nicolay Worren

Axiomatic Design theory: Linking the organization's purpose and structure

Session VI: Saturday, July 06, 09:00 to 10:30, ECCI - POD Formality Across Organizations

Isabelle Ruelland and Jean-Louis Denis Formalizing organizational collaboration in public mental health network(s): Revisiting human relations theories Aurélien Acquier and Aurélien Rouquet The rise of 'indicatocracy' and the demise of strategic and operational autonomy in professional organizations Signe Vikkelsø, Mikkel Stokholm Skaarup and Julie Sommerlund The organizational tensions of innovation partnerships Session VII: Saturday, July 06, 11:00 to 12:30, ECCI - POD Formalization and its Mechanisms

Hannah Mormann

How SAP formalizes the world of organizations. On the complementarity of formal organization concepts in new institutionalism and Luhmann's organizational sociology Barbara Fryzel Emergent mechanisms of managing ethical conduct under the formal regulatory conditions

Sub-theme 46: Politics of Equality, Diversity and Inclusion at Work

Convenors: Bärbel S. Traunsteiner, WU – Vienna University of Economics and Business, Austria baerbel.traunsteiner@post.at Ahu Tatli, Queen Mary, University of London, United Kingdom a.tatli@qmul.ac.uk Eddy S. Ng, Dalhousie University, Canada edng@dal.ca

Session I: Thursday, July 04, 11:00 to 12:30, Geography - 2.13 Organizational Policies I

Chair: Ahu Tatli Savita Kumra, Nicholas Rumens and Marie-France Waxin Gender equality in a global bank: A discursive political perspective Discussant(s): Shani Kuna, Ronit Nadiv Tair Karazi-Presler The voice of conscience in a hyper-violent organization: Discursive remedial work among women career officers in Israel Discussant(s): Savita Kumra, Marie-France Waxin, Nicholas Rumens Shani Kuna and Ronit Nadiv Human resource practitioners as sexual harassment commissioners: Sisyphus in the midst of the politics of (in)equality Discussant(s): Tair Karazi Presler Session II: Thursday, July 04, 14:00 to 15:30, Geography - 2.13 Country Perspectives I

Chair: Bärbel S. Traunsteiner Wendy Cukier, Suzanne Gagnon and Ruby A. Latif Evidence-based advocacy for diversity on boards: Translating research into political action for Canada's Bill C-25: An act to amend the Canada Corporations Act Discussant(s): Sabruna Dorceus, Ahu Tatli Sabruna Dorceus and Ahu Tatli A critical review of the literature on Canadian organizations practices through Acker's (2006) inequality regimes perspective Discussant(s): Wendy Cukier, Suzanne Gagnon, Ruby A. Latif Camilla Quental and Guilherme Azevedo Brazil is not for beginners: The complications of a semi-Western case of racial inclusion Discussant(s): Zinabu Shaibu, Chidozie Umeh, Asmahan Alsalman Zinabu Shaibu, Chidozie Umeh and Asmahan Alsalman Crying more than the bereaved? Researching gender in under-researched contexts - A gender research agenda Discussant(s): Camilla Quental, Guilherme Azevedo Session III: Friday, July 05, 09:00 to 10:30, Geography - 2.13 **Sexualities**

Chair: Bärbel S. Traunsteiner Thomas Calvard and Michelle O'Toole Encountering the invisible 'B' in LGBT: Bisexual identities and politics in the workplace Discussant(s): Yael Brender-Ilan Yael Brender-Ilan and Avi A. Kay Individual and situational predictors of intention to hire gay male and ultra-Orthodox male job applicants Discussant(s): Thomas Calvard, Michelle O'Toole Anna Einarsdottir, Bridget Lockyer, Karen Mumford and Melisa Sayli Materialising diversity: LGBT+ staff networks and rainbow material Discussant(s): Andrew Carton, Karren Knowlton Karren Knowlton and Andrew Carton When and why allyship backfires in the pursuit of workplace equality Discussant(s): Anna Einarsdottir, Bridget Lockyer, Karen Mumford, Melisa Sayli Session IV: Friday, July 05, 11:00 to 12:30, Geography - 2.13 Country Perspectives II

Chair: Ahu Tatli

Shreyashi Chakraborty Inequalities continued: Discourse on business case for gender diversity in India Discussant(s): Angela Kornau, Lena Knappert, Duygu Acar Erdur Angela Kornau, Lena Knappert and Duygu Acar Erdur The Advertised, the Deceived, the Silenced, and the Avoided: Organizational discourses on equality, diversity and inclusion in the Turkish context Discussant(s): Zeynep Özsoy, Beyza Oba, Mustafa Senyücel Zeynep Özsoy, Beyza Oba and Mustafa Senyücel Gender diversity practices, in search of equality or window dressing? Discussant(s): Shreyashi Chakraborty Session V: Friday, July 05, 14:00 to 15:30, Geography - 2.13 Organizational policies II

Chair: Ahu Tatli

Afroditi Dalakoura and Saadia Mahmood Reasonable adjustments for employees with disabilities: Implications and action areas Discussant(s): Amit Jain, Ravishankar Venkata Kommu, Divya Sharma Amit Jain, Ravishankar Venkata Kommu and Divya Sharma 'Kafkaesque' experiences of visually impaired bankers in India Discussant(s): Afroditi Dalakoura, Saadia Mahmood Katharina Kreissl and Fabian Karsch Workplace health promotion as a strategy towards organizational equality? Discussant(s): Sophie Hennekam Session VI: Saturday, July 06, 09:00 to 10:30, Geography - 2.13 Conceptual insights

Chair: Bärbel S. Traunsteiner Irene Ryan Challenges and beginnings for the future! Only 125 years on Discussant(s): Andrea Wessendorf, Kamal A. Munir Andrea Wessendorf and Kamal A. Munir How organizations perpetuate social inequality - The simultaneity of advantage and disadvantage Discussant(s): Irene Ryan Patrizia Zanoni Theorizing diversity through Marx's Critique of Political Economy: On identity, value and the social reproduction of the labor class Discussant(s): Ira Parnerkar, Ahu Tatli, Mustafa Bilgehan Ozturk Ira Parnerkar, Ahu Tatli and Mustafa Bilgehan Ozturk Gender inequality and professional closure: An analytical framework Discussant(s): Patrizia Zanoni Session VII: Saturday, July 06, 11:00 to 12:30, Geography - 2.13 Sectoral insights

Chair: Bärbel S. Traunsteiner Inge L. Bleijenbergh, Monic Lansu, Marloes van Engen and Pleun van Arensbergen Understanding and addressing the intersection of gender and ethnicity in higher education; A system dynamics perspective Discussant(s): Samantha Warren, Marjana Johansson Samantha K. Warren and Marjana Johansson Sisters are doing it for themselves: Grassroots organising of gender diversity in the UK electronic dance music industry Discussant(s): Inge L. Bleijenbergh, Monic Lansu , Marloes van Engen Doris Ruth Eikhof From diversity policy to practice: The case of UK film & TV Discussant(s): Janet Johansson Janet Johansson Performing equality on, in front of and behind the stage: A study of the implementation of equality strategies in the Swedish National Theatre Touring Company Discussant(s): Doris Ruth Eikhof

Sub-theme 48: Historical-Evolutionary Organization Studies: Understanding the Past to Shape the Future

Convenors:

Zlatko Bodrožić, Leeds University Business School, United Kingdom Z.Bodrozic@leeds.ac.uk Paul S. Adler, University of Southern California, USA PAdler@marshall.usc.edu Thomas G. Cummings, University of Southern California, USA TCummings@marshall.usc.edu

Session I: Thursday, July 04, 11:00 to 12:30, MS - TR 12 A Neo-Schumpeterian Perspective on the Evolution of Organizations

Chair: Zlatko Bodrožić Zlatko Bodrožić and Paul S. Adler A neo-Schumpeterian model of digital transformation Keynote: Carlota Perez, University College London, UK Session II: Thursday, July 04, 14:00 to 15:30, MS - TR 12 Historical Perspectives on the Evolution of Organizations

Chair: Paul S. Adler David A. Kirsch and Brent Goldfarb Time to commercial viability in nascent industries: A historical study Keynote: Mauro Guillén, Wharton, USA Session III: Friday, July 05, 09:00 to 10:30, MS - TR 12 OD Perspectives on the Evolution of Organizations

Chair: Thomas G. Cummings Thomas G. Cummings Bringing organization development back In Keynote: Jean Bartunek, Boston College, USA Commentator: Zlatko Bodrožić Session IV: Friday, July 05, 11:00 to 12:30, MS - TR 12 OD and Community Perspectives on the Evolution of Organizations

Chair: Anu Kajamaa Anu Kajamaa and Pia Hurmelinna-Laukkanen Collaborative community as a precondition for innovation and efficiency? Organizational arrangements in the evolution of a Finnish hospital David Coghlan The synergy between organization development and action research in organizations: A historical perspective Adi Sapir The costs of "free listening": Negotiating the moral economy of the university Yuki Yamauchi Entrepreneurship as the management of multiple strategic action fields Session V: Friday, July 05, 14:00 to 15:30, MS - TR 12 Longer-term Historical Perspectives on the Evolution of Organizations

Chair: Filippo Carlo Wezel Filippo Carlo Wezel and Martin Ruef Cracking the deck: National diversity, promotions and absenteeism on the ships of the Dutch East India Company, 1700–1796 Ying Li and Olga Khessina Before the birth of an organizational form: The role of proto-forms in the emergence of historic movie theaters in Chicago communities, 1896–1963 Michael Borggräfe Historicizing the organizational chart David Weir and Pierpaolo Andriani Exaptative response in societal context Session VI: Saturday, July 06, 09:00 to 10:30, MS - TR 12 Critical Perspectives on the Evolution of Organizations

Chair: David Murillo Steen Vallentin and David Murillo Ideologies of corporate responsibility Mia Raynard, Yuhuan Liu and Royston Greenwood For love of country, money, or morals? The enduring effects of past political regimes on CSR in China Moshe Farjoun The ecology of the unexpected Tom Forbes and Robin Fincham Institutional maintenance as secrecy: The dirty work of doping in professional cycling Session VII: Saturday, July 06, 11:00 to 12:30, MS - TR 12 Present Perspectives on the Evolution of Organizations

Chair: Zlatko Bodrožić Tobias Werron and Stefan Wilbers Where do rankings come from? A historical-sociological perspective on the history of modern rankings Assaf Amit, Amalya L. Oliver and Gili S. Drori Inter-industry imprinting: How IT technological changes were imprinted on organizational features of education technology firms Bilal Ahmed Jathol, Charles-Clemens Rüling and Eva Boxenbaum Understanding the process of early imprint formation: The historical case of the BBC Tuomas Henrik Pakarinen Vae victis: The history of Nokia's ICT capabilities 1968–1998 Convenors: Concluding remarks

Sub-theme 49: Dreams, Fictions and Calculations: Imagined Futures in Organizational Life

Convenors: Klaus Weber, Northwestern University, USA klausweber@northwestern.edu Jens Beckert, Max-Planck Institute for the Study of Societies, Germany beckert@mpifg.de Brooke Harrington, Copenhagen Business School, Denmark bh.dbp@cbs.dk

Session I: Thursday, July 04, 11:00 to 12:30, DSB - 3.10 Imaginaries of the Self

Chair: Klaus Weber Gabriel Chiu Me & Co. in China: A project of self towards an imagined future Michael Smets, Andromachi Athanasopoulou, Sue Dopson, Joana Probert and Sarah Lavelle 'I dreamed a dream...': Imagined futures as catalysts of female leadership journeys Session II: Thursday, July 04, 14:00 to 15:30, DSB - 3.10 Imagined Futures in the Creation and Evolution of Markets

Chair: Jens Beckert Christi Lockwood, Mary Ann Glynn and Simona Giorgi Market status distinctions: The cultural coding of luxury in U.S. hotels, 1790–2015 Ming Wang and Klaus Weber Science, fiction, and opportunity: Emergence of a market for dairy products in China Maki Umemura Managing expectations and the shaping of Japan's photovoltaics sector, 1954–2016 Session III: Friday, July 05, 09:00 to 10:30, DSB - 3.10 Fictions, Calculation and Valuation

Chair: Brooke Harrington Diane-Laure Arjaliès "At the very beginning, there's this dream." The role of utopia in the workings of local and cryptocurrencies Daniel Beunza Persuading the market: Economic models and financial communication in the Eurozone sovereign debt crisis of 2011–13 Guus Dix Governing the future of (bio)medicine: on the nature and significance of 'inspirational analytics' as a projective device Session IV: Friday, July 05, 11:00 to 12:30, DSB - 3.10 Competing Futures and Struggle in Organizational Change

Chair: Klaus Weber Alban Ouahab and Emmanuelle Garbe Understanding political struggles within the organization through imaginaries. The case of work automation in factories Thibault Daudigeos, Hélène Picard and Genevieve Shanahan Desperately seeking Leo: harnessing the narrative of social innovation to re-imagine an organizational identity Mari Holopainen Political imaginaries: How are visions of futures present in political discussions of a strategy?

Session V: Friday, July 05, 14:00 to 15:30, DSB - 3.10 Imagining the Possible and Impossible

Chair: Jens Beckert Ivano Cardinale and Alberto Feduzi A theory of unimagined events Neil Aaron Thompson and Orla Byrne Choreographing the future: A practice-based study of an 'accelerator' in the UK Felippe Oliveira Organising shared subjectivities: A taxonomy for mechanisms of Imaginaries Session VI: Saturday, July 06, 09:00 to 10:30, DSB - 3.10 Unintended Effects and Contradictions of Fictions

Chair: Brooke Harrington Sanjay Jain, Antoaneta Petkova and Anu Wadhwa Crafting fictional expectations using technology narratives: Entrepreneurial foresight or fallacy? Sarah Kaplan Making the business case for investing in women: why tempered radicals can't imagine radical futures Rasmus Koss Hartmann, Anders Krabbe and André Spicer Veblenian entrepreneurship and the untrepreneurial economy Session VII: Saturday, July 06, 11:00 to 12:30, DSB - 3.10 The Narrative Construction of the Future

Chair: Jens Beckert Shiona Chillas, Melinda A. Grewar and Barbara Townley Imagining new ventures: Nascent entrepreneurs and the story forming process Ruben van Werven, Joep P. Cornelissen, Onno Bouwmeester and Denis Grégoire Taking a stance: How entrepreneurs create expectations for the future of a new venture

Sub-theme 50: Dynamics of Trust and Distrust: Temporality, Technology and 'Truth'

Convenors: Lovisa Näslund, Stockholm University, Sweden lovisa.naslund@sbs.su.se Kirsimarja Blomqvist, Lappeenranta University of Technology, Finland kirsimarja.blomqvist@lut.fi Nicole Gillespie, University of Queensland, Australia n.gillespie@business.uq.edu.au

Session I: Thursday, July 04, 11:00 to 12:30, ECCI - Training & Skills Trust in Digital Times

Chair: Lovisa Näslund, Kirsimarja Blomqvist & Nicole Gillespie Caroline Richter

Trust, distrust and fear in digital times: Empirical findings on the example of social organisations in Germany and theoretical considerations on the difference between trust and confidence Anita D. Bhappu, Tatiana Andreeva, Paola Zappa, Melanie Lisa Yeo and Kirsimarja Blomqvist *Trust and prosumer engagement: Employee adoption of an organization-sponsored sharing platform*

Kirsimarja Blomqvist and Lisa van der Werff

The role of trust in developing AI services for consumers in a regulated service industry Session II: Thursday, July 04, 14:00 to 15:30, ECCI - Training & Skills Dynamics of Trust and Distrust

Chair: Nicole Gillespie Neve Isaeva and Mark Saunders The constituent elements of distrust Heidrun Knorr "They have no clue": Intersecting dynamics of trust and distrust within and across units of an international sales department Angelos Kostis, Maria Bengtsson and Malin H. Näsholm The role of trust and distrust to manage interpartner uncertainty in the robotics and automation ecosystem Session III: Friday, July 05, 09:00 to 10:30, ECCI - Training & Skills Creating Trust in Systems

Chair: Kirsimarja Blomqvist Theresia Harrer, Othmar M. Lehner and Christiana Weber Do(n't) trust this! A longitudinal exploration of institutional trust in crowdfunding Lovisa Näslund The price you pay. The role of facework for trust in quality assurance systems Gareth A. Owen and Eivor Oborn Boundary-spanning individuals and interorganizational relations of trust Session IV: Friday, July 05, 11:00 to 12:30, ECCI - Training & Skills Interorganizational Trust

Chair: Lovisa Näslund Henrik Agndal and Ulf Nilsson Control domains and spillover effects: Extending the trust-control debate Shinsuke Tahara and Naoki Wakabayashi Trust on customer organization networks and the sustaining of social innovation Susanna Alexius and Janet Vähämäki A chain of gold? A comparative study on intermediaries, trust and control in complex global aid chains

Session V: Friday, July 05, 14:00 to 15:30, ECCI - Training & Skills Trust Repair and Transgressions

Chair: Nicole Gillespie Gabriel Sala and Michael Pratt Bending but not breaking: How to repair and maintain interpersonal trust in high-risk organizations Allison Wylde Good Samaritans run into danger: the vulnerability paradox Jörn S. Basel, Franziska Hoberg and Rolf Brühl Breaking the self-amplifying cycle of organizational distrust through communication Session VI: Saturday, July 06, 09:00 to 10:30, ECCI - Training & Skills Trusting a Stranger

Chair: Lovisa Näslund Philip Benson How do trust dynamics differ for culturally diverse global teams? Kirsimarja Blomqvist and Karen S. Cook For love or money? Asymmetric trust in first encounters between entrepreneurs and investors Anna Hankimaa, Spinder Dhaliwal and Martin Mathews Active trust in cross-cultural relationships: Cultural elements in trust building in Finland-India offshoring Session VII: Saturday, July 06, 11:00 to 12:30, ECCI - Training & Skills Preserving Trust in Organizations

Chair: Kirsimarja Blomqvist Anne-Claire Chêne The dynamics of organizational trust(ing) – A case study Alena Siarheyeva Public participation as a strategy for trust repair or for legitimizing institutional action? Lessons learnt from a participatory urban design project Stefanie Gustafsson, Nicole Gillespie, Rosalind Searle and Veronica Hope-Hailey The preservation of organizational trust

Sub-theme 51: Feminist Enlightening for More Ethical, Socially and Ecologically Sustainable Organizations

Convenors:

Regine Bendl, WU – Vienna University of Business and Economics, Austria regine.bendl@wu.ac.at Alicia Hennig, Southeast University, Nanjing, China alicia.hennig@t-online.de Ian McGregor, University of Technology Sydney, Australia ian.m.mcgregor@uts.edu.au

Session I: Thursday, July 04, 11:00 to 12:30, 7–8 Chambers Street - 1.2 Opening Session and Sub-Theme Overview

Chair: Regine Bendl Ian McGregor and Alicia Hennig Otherist organisational enlightenment through promoting a positive, inclusive otherist organizational culture Discussant(s): Amal Nazal Denis Monneuse With or without men? The admission of men into women's internal networks as a way to reduce gender inequality? Discussant(s): Nathalie Bitbol-Saba An opening round-table as well as the presentation of 2 papers Session II: Thursday, July 04, 14:00 to 15:30, 7–8 Chambers Street - 1.2 Feminism, Organisations - different perspectives 1

Chair: Regine Bendl Vijayta Doshi and Dina Banerjee Gendered and/or neoliberal subjects? Urban upper-middle-class women entrepreneurs in India Discussant(s): Sophie Alkhaled Ulla Eriksson-Zetterquist, Tatiana Labuzova and Roberto M. Fernandez Blue and white-collar glass ceilings Discussant(s): Jasmin Joecks Mária Dunavölgyi and Máté Baksa Hidden female disadvantages in organizational social networks Discussant(s): Dina Banerjee Session III: Friday, July 05, 09:00 to 10:30, 7–8 Chambers Street - 1.2 Feminism, Organisations - mainly in developed countries - 1

Chair: Alicia Hennig Léa Dorion A feminist approach to democracy in alternative organizations. An exploration of the practice of "consensus" in a feminist organization Discussant(s): Ulla Eriksson-Zetterquist Caroline Demeyère Facing the ambivalent effects of market: An empirical study of feminist non-profit organizations' strategies and their implications for feminism Discussant(s): Lea Dorion Giancarlo Lauto, Elisa Salvador and Francesca Visintin Is there a gender gap in research spin-offs financing? A signalling theory approach Discussant(s): Madison Kurchik

Session IV: Friday, July 05, 11:00 to 12:30, 7–8 Chambers Street - 1.2 Feminism, Organisations and the Middle East

Chair: Ian McGregor Fida Afiouni, Farah Moussa and Charlotte Karam Gender discrimination at work in the Middle East: A normalized practice? Discussant(s): Elisa Salvador Amal Nazzal, Lindsay Stringfellow and Mairi Maclean Exploring gender inequalities within new social movements in Palestine: A Bourdieusian perspective Discussant(s): Fida Afiouni Sophie Alkhaled The (n)ever evolving institutional conditions for women's entrepreneurship in Saudi Arabia Discussant(s): Ian McGregor Session V: Friday, July 05, 14:00 to 15:30, 7–8 Chambers Street - 1.2 Feminism, Organisations - different perspectives - 2

Chair: Regine Bendl

Yi-Jung Chen and Yunshi Liu Are they abusive or masculine? The justice perception effect on the influence of abusive male supervisors on employee task performances between men and women Discussant(s): Alicia Hennig Nathalie Bitbol-Saba Managing role conflicts in situations involving interactions with clients: women's experiences in Professional Service Firms Discussant(s): Caroline Demeyère Alicia Hennig 'The Soft overcomes the Hard' – Introducing Yin-based Leadership inspired by Daoism Discussant(s): Dennis Monneuse Session VI: Saturday, July 06, 09:00 to 10:30, 7–8 Chambers Street - 1.2 Feminism, Organisations - mainly in developed countries - 2

Chair: Alicia Hennig Valerie Stead and Carole Elliott Social media, gender inequality and the workplace: A multi-level analysis Discussant(s): Jen Cherneski Madison W. Kurchik, Thomas Calvard and Michelle O'Toole "Grown up tomboys": Women's identity work in the technology sector Discussant(s): Mária Dunavölgyi Jasmin Joecks, Anna Kurowska and Kerstin Pull Is the push for employer provided family friendly practices context-dependent? Comparative evidence from Germany and Poland Discussant(s): Katharina Kreissl Session VII: Saturday, July 06, 11:00 to 12:30, 7–8 Chambers Street - 1.2 Concluding session - what have we learned in the sub-theme

Chair: Ian McGregor Jennifer Cherneski Zebras showing their stripes: A critical sensemaking study of the discursive construction and gendering of women CSR leaders Discussant(s): Yunshi Liu Angelika Striedinger and Katharina Kreissl Fruitful navigation of sustained ambivalence: Identity work of gender equality officers in universities Discussant(s): Valerie Stead A concluding round-table as well as the presentation of 2 papers

Sub-theme 52: Reorganizing (against) Race: Histories of Racialization in Organization

Convenors:

Rashné Limki, University of Edinburgh, United Kingdom rlimki@ed.ac.uk Mrinalini Greedharry, Laurentian University, Canada mgreedharry@hotmail.com Pasi Ahonen, University of Essex, United Kingdom pasi.ahonen@essex.ac.uk

Session I: Thursday, July 04, 11:00 to 12:30, ECCI - Assembly Race as an Organizing Principle

Chair: rashné limki Sadhvi Dar and Jenny K. Rodriguez White governance and whitely governmentality: Critiquing white power in British universities Deborah N. Brewis Re-organizing difference: Transformative metaphors for race to trouble equality, diversity and inclusion practice Suparna Chatterjee The absent present hauntings of coloniality: Exploring 'management in the wild' through the BOP domain Includes introduction by convenors Session II: Thursday, July 04, 14:00 to 15:30, ECCI - Assembly Gender is a Foreign Country (They Do Things Differently There)

Chair: Mrinalini Greedharry Mojdeh Tavanayan, Layla Branicki and Alison Pullen Towards a compassionate methodology for understanding the racial and gendered lives of professional women in Australia Emily Cook-Lundgren Theorizing the persistence of inequality between "expats" and "locals" through the lens of coloniality Natasha Cooper and Naveena Prakasam The dialectics of meritocracy and positive discrimination: An insight into the intersections of foreignness and gender Session III: Friday, July 05, 09:00 to 10:30, ECCI - Assembly Remembering Race

Chair: Pasi Ahonen Sidinei Rocha-de-Oliveira and Josiane de Oliveira The history of racial relations in Brazil: contributions of post-colonial analysis for the Organizational Studies Pacey Foster and Sonia Chien Reflecting on Rock Against Racism: Anti-racist youth organizing 40 years later Simon Blanchette and Suzanne Gagnon 'Masters in our own house': Governing identity, memory, and the politics of difference in contemporary Québec

Session IV: Friday, July 05, 11:00 to 12:30, ECCI - Assembly Race and Organizational Failure

Chair: rashné limki Holly Ferraro What does it mean to be safe? Reconceptualizing safety using a racial lens Guillaume D. Johnson Sorry, not racist: The racial dynamics of organizational apologia Samia Saadani and Nicolas Balas Minority-only: Controversy as a lever of action on/against white fragility Guilaine S. Kinouani Formulating racial conflicts at work using psychodynamic theory: A case study Session V: Friday, July 05, 14:00 to 15:30, ECCI - Assembly Theory and Practice of Intersectionality

Chair: Mrinalini Greedharry Taís Colling, Andrea Poleto Oltramari and Sidinei Rocha-de-Oliveira Political career considering the Intersectional Theory: The confrontations of Brazilian black women in the parliament Deborah Jones and Sally Riad Approaching intersectionality through metonymy: Re-viewing a history of race and gender at work Session VI: Saturday, July 06, 09:00 to 10:30, ECCI - Assembly Race and Precarious Bodies

Chair: Pasi Ahonen Julietta Hua and Kasturi Ray Organizing against antagonisms: Taxi driving, biovitality and labor in the shadow of the Gig economy Joshua Kalemba "White people are so dodgy when it comes to giving work to people of other races especially Africans": A decolonial reading of migrant Black African youth experiences of negotiating un/employment in Newcastle, Australia Long T. Bui The "subject" of robots: Connecting automation of work to Asian female labor Session VII: Saturday, July 06, 11:00 to 12:30, ECCI - Assembly (Un)Doing Race

Chair: Mrinalini Greedharry Jenny K. Rodriguez, Sadhvi Dar and Angela M. Dy Enlightening higher education through scholar activism: Women of colour demanding inclusion Toni Wilson Secrets, sacrifice and survival: Leadership lessons from Black executive women Vanessa Iwowo and Alessia Contu Images of otherness: Postcolonial feminism in subaltern silence Sweta Rajan-Rankin De-ontologizing race through a new materialist analysis of racial hair: A comparative study of European and Afro-hair salons

Sub-theme 53: Discourse, Organizations and Society: The Constitutive and Performative Role of Language

Convenors:

Andrea Whittle, Newcastle University, United Kingdom andrea.whittle@ncl.ac.uk Eero Vaara, Aalto University School of Business, Finland eero.vaara@aalto.fi Frank Mueller, Newcastle University, United Kingdom frank.mueller@ncl.ac.uk

Session I: Thursday, July 04, 11:00 to 12:30, UEBS - LT 1B Discourse in Sensemaking and Collective Action

Chair: Andrea Whittle Sai Kalvapalle and Joep P. Cornelissen Sensemaking as inference-making: A relevance theory perspective on discourse as the basis for organized action Adam Saifer and M. Tina Dacin Social change imaginaries: Hybridity and the politics of organizing for social good Nyla Obaid and Matthias Kipping Occupational sensemaking through borrowed discourses: The case of IT "consultants" in India Session II: Thursday, July 04, 14:00 to 15:30 - Parallel Stream -

Parallel Stream A: Discourses of Social Responsibility - Room: UEBS - LT 1B Chair: Frank Mueller Kerrie Howard Organizational CSR: The discursive backroom, a case study Aurélien Feix From reflective to constitutive greenwashing: Towards an extended critique of CSR communication Susan Ainsworth, Lily James, Vanessa Pouthier and Joeri Mol Ending 'Paris Thin'? A multi-modal study of constructions of the fashion industry's responsibility for anorexia among models, girls and young women in the (French) media (1999–2018) Parallel Stream B: Discourses in and of the Finance Industry - Room: UEBS - LT 2 Chair: Andrea Whittle Hélène Rainelli-Weiss What you understand well, you enunciate clearly: definition processes and complexity in financial regulation Sanne Frandsen and Marita Svane Trust, identity, and ethics in the financial sector. Using storytelling and metaphors to understand sensemaking and temporality of trust crisis Joost Luyckx and Frédéric Dufays Reconsidering the legitimacy of new social ventures. The importance of delegitimizing frames of established actors in a stigmatized organizational field Session III: Friday, July 05, 09:00 to 10:30 - Parallel Stream -

Parallel Stream A: Strategy Discourse - Room: UEBS - LT 1B Chair: Frank Mueller Visa Penttilä Communicative practices in business ethics – a case study of self-writing in strategy texts

Marius Andersson Cognition, logics, and practice: A note on the promise of a discursive perspective on strategic renewal Tatiana Dia and Laure Cabantous Strategy tools as metaphors: How strategy toolsframe strategy formulation Parallel Stream B: Framing Controversies and Corporate Wrongdoing - Room: UEBS - LT 2 Chair: Andrea Whittle Elen Riot Blasting the blast furnaces. A reading of twelve years of the battle of steel in the media Vaviolahti Kaisa The social welfare and healthcare reform and strategy discourses: Private healthcare service providers' influence pursuits through media Gerlinde Mautner Corporate wrongdoing and the discursive construction of agency Session IV: Friday, July 05, 11:00 to 12:30 - Parallel Stream Parallel Stream A: Discourse and Management Practices - Room: UEBS - LT 1B Chair: Frank Mueller Anna Linda Musacchio Adorisio, Emre Tarim and Asgeir Torfason Framing numbers: Accounting as discourse Oluremi B. Ayoko, Neal M. Ashkanasy and Lisa Kelly The rhetoric, reality and legitimacy of Open Plan Office: A discourse analysis Diane Bombart Emotionality and identity work in the translation of managerial concepts: The case of resultsbased management in the French Development Agency Parallel Stream B: Discourse and Institutions - Room: UEBS - LT 2 Chair: Andrea Whittle Amal Kumar and Monica C. Higgins Toward a framework for defensive institutional work: Public university communications during exogenous institutional disruptions Andrea Herepath Memento mori: Discursive enactment of field-level institutional repair work through the legitimation of child safeguarding practices in serious case reviews Kyoungmi Kim and Jo Angouri Negotiating institutional rules and decisions in a problem-solving meeting in a multinational company: A discursive perspective Session V: Friday, July 05, 14:00 to 15:30 - Parallel Stream -Parallel Stream A: Discourse and Legitimacy - Room: UEBS - LT 1B Chair: Frank Mueller François Goxe and Michaël Viegas Pires A historical perspective on the discursive legitimization of multinationals: The case of the Banque d'Indochine at the turn of the 20th century Yves Marien and Amit Mitra Legitimacy and emotions in crowdfunding campaign pitches Parallel Stream B: Discourse, Politics and Ideology - Room: UEBS - LT 2 Chair: Andrea Whittle Yaëlle Amsallem and Aurélien Acquier Capturing the Power of Texts: the Role of Field-Configuring Products in The Elaboration and Diffusion of Ideas Edoardo Mollona, Luca Pareschi, Vitaliano Barberio and Ines Kuric

The discursive building of European identity through Cohesion Policy

Kirsten J. Broadfoot and Debashish Munshi

Killing us softly? Buzzwords and the discursive sugarcoating of structural inequities in neoliberal organizations

Session VI: Saturday, July 06, 09:00 to 10:30

- Parallel Stream -

Parallel Stream A: Discourse and Delegitimation - Room: UEBS - LT 1B

Chair: Frank Mueller

Marcelo S. Pagliarussi Playing the victim: A tale of organizational corruption in a state-owned enterprise

Jocelyn M. Leitzinger, Chad Navis, Greg Fisher and Theodore Waldron

Strategic storytelling: How industry practices are purposefully delegitimated François Maon and Kenneth De Roeck

Framing undue domination: Outsider-driven corporate delegitimation efforts and the Occupy Wall Street movement

Parallel Stream B: Discourses of Innovation and Entrepreneurship - Room: UEBS - LT 2 Chair: Andrea Whittle

Natasha M. Bobyreff and Natalia Nikolova

"How are their voices heard?" Framing community voices in social entrepreneurial projects Rachid Jabbouri, Dirk Schneckenberg and Yann Truong

'This is a bit scary': Transgressive narratives of entrepreneurial failure in a cooperative R&D project

Session VII: Saturday, July 06, 11:00 to 12:30 Discourse(s) in and of Organizations

A: Discourse(s) in and of Organizations - Room: UEBS - LT 1B

Chair: Frank Mueller Fabio Saldanha The narrative work of The Agency Silvia Cinque and Daniel Nyberg Theatre, the actor and their political role: A study on critical performativity Mohammed Cheded Tensions and conflict in sustaining a category membership: Studying selfhood as spatio-temporal and moral locations **B: Discourses of Management - Room: UEBS - LT 2** Chair: Andrea Whittle Irene Pollach, Carmen Daniela Maier and Silvia Ravazzani

Organizational guilt management as a discursive practice

Janine Göttling

The emergence of relationship marketing – A discourse analysis based on elements of rhetoric Yasmeen Makarem, Fida Afiouni and Beverly Metcalfe Questioning the masculinist logic of talent management theorizing through a feminist

poststructuralist approach

Sub-theme 54: Exploring the Labour Dimension of Sustainable Organizations: Ideologies, Struggles, Solutions

Convenors:

Markus Helfen, University of Innsbruck, Austria markus.helfen@uibk.ac.at Andreas Pekarek, University of Melbourne, Australia andreas.pekarek@unimelb.edu.au Rick Delbridge, Cardiff University, United Kingdom DelbridgeR@cardiff.ac.uk

Session I: Thursday, July 04, 11:00 to 12:30, LB - 5.2 Managing Work Sustainably?

Chair: Rick Delbridge Jieun Ryu and Fuk Ying Tse The incompatibility of organizational strategies in fulfilling sustainability requirements of different dimensions: The Chinese auto parts industry as a case Discussant(s): Graeme Martin & Norin Arshed Gyung-Wook Yang, Jaeyun Jeong, Kyoung Won Park and Yeon Joo Chae I can't relax even after work: How daily emotional labor affects employees' recovery after work Discussant(s): Jieun Ryu & Patricia Fuk Ying Tse Graeme Martin and Norin Arshed A race to the to the top: How can Human Resource Management (HRM) contribute to the sustainable scaling-up of SMEs? Discussant(s): Kyunguk Yang, Jaeyun Jeong, Kyoung Won Park and Yeon Joo Chae Session II: Thursday, July 04, 14:00 to 15:30, LB - 5.2 Sustainable Work through Information Technology?

Chair: Markus Helfen Joshua Healy and Andreas Pekarek Work and wages in the gig economy: Can there be a High Road? Discussant(s): Manuel Nicklich et al. Caroline Ruiner and Matthias Klumpp Creating sustainable employment relations in digital work settings: A mixed-methods study of food supply chains in Germany Discussant(s): Josh Healy & Andi Pekarek Manuel Nicklich, Takahiro Endo and Stefan Sauer Organizations on their way to sustainability? Comparison of structures and practices of agile pathways in Germany and Japan Discussant(s): Caroline Ruiner & Matthias Klumpp Session III: Friday, July 05, 09:00 to 10:30, LB - 5.2 Organizing for Sustainable Societies?

Chair: Andreas Pekarek Jingqi Zhu and Rick Delbridge Re-embedding organization in society: Understanding a new form of paternalism Discussant(s): Rita Bissola & Barbara Imperatori Daniella Troje and Thomas Andersson Developing social procurement practices in Sweden: Institutionalization attempts Discussant(s): Jingqi Zhu & Rick Delbridge Rita Bissola and Barbara Imperatori Designing inclusive organizations. Social meaningful work, engagement and individual performance Discussant(s): Daniella Troje & Thomas Andersson

Session IV: Friday, July 05, 11:00 to 12:30, LB - 5.2 Ideological Tensions in Sustainable Organizations?

Chair: Markus Helfen Susan Ainsworth and Andreas Pekarek The sustainability and legitimacy of HRM: A gendered perspective Discussant(s): Laure Radermecker, Cécile Godfroid and Romina Giuliano Laure Radermecker, Cécile Godfroid and Romina Giuliano The root causes of employee turnover in social enterprises: The case of a microfinance organization Discussant(s): Marie Lemaire Marie Lemaire The importance of being earnest. Framing activist workers' identity tensions with organizational CSR standards Discussant(s): Susan Ainsworth and Andreas Pekarek Session V: Friday, July 05, 14:00 to 15:30, LB - 5.2 Alternative Views on Theorizing the Sustainable Organization? Chair: Rick Delbridge Markus Helfen and Anna Schneider

Markus Helten and Anna Schneider Organizing work in triangles?! Theorizing mediation of work in and across organizations Discussant(s): Markus Hertwig and Carsten Wirth Markus Hertwig and Carsten Wirth Strategical and institutional contexts of the sustainable organization. Effects of HR strategies on multiple dimensions of sustainability Discussant(s): Julia Brandl, Anne Keegan and Arjan Kozica Julia Brandl, Anne Keegan and Arjan Kozica *Changing priorities in HRM implementation: From searching for alignment to sustaining legitimacy* Discussant(s): Andrew Smith, Jason Russell and Kevin D. Tennent Andrew Smith, Jason Russell and Kevin D. Tennent *Industrial democracy rediscovered – A sustainable alternative to neo-managerialist ideology?* Discussant(s): Markus Helfen & Anna Schneider Session VI: Saturday, July 06, 09:00 to 10:30, LB - 5.2 Negotiating Sustainable Institutions and Organizations? *Chair: Markus Helfen*

Marie-Rachel Jacob and David Sanson Social dialogue or soliloquy? When collective negotiations are formalized in French SMEs Discussant(s): Lukas Graf et al. Florian Krause, Axel Haunschild and Eva Clasen The role of works councils in implementing and sustaining organisational sustainability Discussant(s): Marie-Rachel Jacob & David Sanson Lukas Graf, Alexandra Strebel and Patrick Emmenegger New Forms of Collective Organizing: When the State Steps in to Get Skills Right Discussant(s): Florian Krause et al. Session VII: Saturday, July 06, 11:00 to 12:30, LB - 5.2 - Group Discussion -

Chair: Andreas Pekarek, Markus Helfen, Rick Delbridge Presentation of OSSW 2020 and EGOS2020 Calls for Papers and joint discussion of next steps

Sub-theme 55: Open Organizing for an Open Society? Connecting Research on Organizational Openness

Convenors:

Leonhard Dobusch, University of Innsbruck, Austria leonhard.dobusch@uibk.ac.at Georg von Krogh, ETH Zurich, Switzerland gvkrogh@ethz.ch Richard Whittington, University of Oxford, United Kingdom richard.whittington@sbs.ox.ac.uk

Session I: Thursday, July 04, 11:00 to 12:30, LB - 3.3 Introduction: Open Organizing between Transparency and Inclusion

Chair: Leonhard Dobusch

Georg Reischauer and Leopold Ringel Openness in practice: Insights from voluntary transparent organizations Marisa K. Smith Inclusive design as a precursor of openness – Capturing the 'sparkle' of strategy making in a children's hospice Paolo Vincenzo Leone, Samer Faraj and Saku Mantere Open theorizing: Lessons from open science Session II: Thursday, July 04, 14:00 to 15:30, LB - 3.3 Open Organizing the the Context of Communities

Chair: Ann-Kristin Zobel

Aljona Zorina and Joana Pereira

Coordinating openness to diverse and contesting contributions in online communities Andreas Streiter

The community, that's us: Achieving organizationality by abandoning elements of formal organization

Anne Berthinier-Poncet, Luciana Castro Gonçalves, Sandra Dubouloz, Emilie Ruiz and Catherine Thévenard-Puthod

Understanding the role of innovation communities through a processual approach: The case of the outdoor sport industry

Session III: Friday, July 05, 09:00 to 10:30, LB - 3.3 Open Strategizing within Established Hierarchies

Chair: Josh Morton Gergana Romanova Formulating Open Strategies in a University Setting: A Response to Increased Societal Expectations and Stakeholder Demands Anna Plotnikova, Krsto Pandza and Saeed Khanagha The process of open strategy orchestration in established hierarchical organization Deniz Philipp Kruse, Golo Roevekamp and Christiana Weber The generation of relational rewards via non-organizational types Session IV: Friday, July 05, 11:00 to 12:30, LB - 3.3 Opening up to External Actors Chair: Violetta Splitter

Josh Morton, Alireza Amrollahi and Alex Wilson Open strategy intermediaries: The digital work of social and material facilitators in open strategy Jarryd Daymond Enabling external actors' participation in open strategy through skillful arrangements of material, bodily and discursive resources Fleur Deken, Maaike Kleinsmann and Gerda Gemser

Wayfinding in the dark: Inventing novel strategies through the process of purposeful redirecting

Session V: Friday, July 05, 14:00 to 15:30, LB - 3.3 Organising Crowds for Peer Production

Chair: Richard Whittington Nicole Rosenkranz and Elia Giovacchini Straddling the fence: The effect of hybrid organizational identity on strategy formation and change in a commercial open-source community Miłosz Miszczyński Open organising in the music industry: Commons-based labour and the consciousness of the commons Tengjian Zou, Gokhan Ertug and Gianluca Carnabuci Hierarchical differentiation, status ambiguity, and performance in crowdsourcing teams Session VI: Saturday, July 06, 09:00 to 10:30, LB - 3.3 **New Forms of Organizing Openness** Chair: Georg von Krogh Violetta Splitter, David Seidl and Richard Whittington Getting heard? How Employees Gain Attention in Open Strategy Processes Gianluca Miscione and Donncha Kavanagh A claim upon what? Cryptocurrencies as 'scene' Ann-Kristin Zobel and Stephen Comello How to organize meta-organizations when there is no central architect? New mechanisms of heterarchical design Session VII: Saturday, July 06, 11:00 to 12:30, LB - 3.3 **Reflecting on Openness in and beyond Organizations**

Chair: Leonhard Dobusch, Georg von Krogh, Richard Whittington Olga Kokshagina Open organising of research in chronic risks: Multiple perspectives on formulating questions for crowd science program Thomas Lopdrup-Hjorth The vocabulary of the outside – Towards a genealogy of openness in organizational theorizing

Sub-theme 56: Re-visiting Markets from Attachments and Organizing Peace from Grassroots [merged with sub-theme 72]

Convenors:

Marianna Fotaki, University of Warwick, United Kingdom marianna.fotaki@wbs.ac.uk Alexandre Mallard, MINES ParisTech, France alexandre.mallard@mines-paristech.fr Tsutomu Nakano, Aoyama Gakuin University, Japan nakano@gsim.aoyama.ac.jp

Session I: Thursday, July 04, 11:00 to 12:30, SH-GBong Welcome by All Convenors & Organisations for Peace

Chair: Marianna Fotaki, Alexandre Mallard, Tsutomu Nakano & Didem Derya Özdemir Kaya Jordan Brown Stitching together non-peace: The haptics of autoethnographic encounters in Palestinian organizations Liora Moskovitz and Rachel Amato Jousting with windmills? What we can learn from leadership experiences in 'Organisations for Peace' Session II: Thursday, July 04, 14:00 to 15:30, SH-GBong Attachments and Creation of Markets

Chair: Alexandre Mallard & Tsutomu Nakano Philip Roscoe and Paul Willman Flaunt the imperfections: Affective governance and London's 'Alternative Investment Market' Emilie Reinhold and Elen Riot The artwork: Commodity or enchanted good? Mandy de Wilde Mitigating climate change, marketizing trust: on (not) maintaining judgment devices in the Dutch energy retrofit market Session III: Friday, July 05, 09:00 to 10:30, SH-GBong Artefacts and Tools Conducive to Peacebuilding

Chair: Didem Derya Özdemir Kaya Anouck Adrot and Anne Salzman "Do as I say not as I do": The emergence a peacebuilding organization and its struggle with conflicts Mauro Romanelli Rediscovering sustainable peace through information technology Chanhyo Jeong Cat Union and other joke flags of the South Korean Candlelight Revolution 2016–2017 Session IV: Friday, July 05, 11:00 to 12:30, SH-GBong Attachments in the Age of Analog/Digital Transformation

Chair: Alexandre Mallard Tsutomu Nakano and Martin Skrydstrup In the groove: Rethinking the analogue-digital divide in the high-end audio market Kotaro Abe An unintended legendary car and Toyota's intended community: The case of the old and new 86 in Japan Liz McFall, David Moats and Darren Umney Can digital data enlighten, attach or provoke arts audiences?

Session V: Friday, July 05, 14:00 to 15:30, SH-GBong Supporting Migrants, Rebuilding Lives

Chair: Marianna Fotaki Emmanouela Mandalaki and Miguel Pina e Cunha Embodied responses to grand challenges: Evidence from the refugee crisis in Greece Ugur Yetkin and Deniz Tunçalp Immigrant entrepreneurship and emancipation: A critical review Ambreen Ben-Shmuel Centering intersectionality when organizing peace: How gender and nationality shape participation in peacebuilding in Israel and Palestine Session VI: Saturday, July 06, 09:00 to 10:30, SH-GBong Problems of Attachment and Arts of Detachments

Chair: Tsutomu Nakano

Jennifer Smith Maguire, Richard E. Ocejo and Michaela DeSoucey Mobile trust regimes and the dilemma of building omnivorous attachments Stefan Schwarzkopf and Jessica Inez Backsell Freeports and the arts of detachment from open markets Alexandre Mallard A scrapping premium for the boiler. Looking into the market agencements of a detachment policy Session VII: Saturday, July 06, 11:00 to 12:30, SH-GBong The Impact of Conflict on Economic and Organizational Life

Chair: Marianna Fotaki

Oana Branzei, Ramzi Fathallah and Pablo Muñoz

Placial labor: How entrepreneurs leverage place imprints to survive cumulative hostility Shuaib Ahmed Soomro and Olivier Roques

Relationship between job stress and burnout: Organizational justice as a mediator and sensitivity to terrorism as a moderator

Luis Alejandro Taborda Andrade, Catherine Macombe, Dominic Dufour, Mario Augusto García Dávila and Thierry Tran

Conflict and inequality in the region of Cauca Colombia: Comparative analysis of cassava starch value chain 1995 and 2018

Sub-theme 57: Organizational Fields of the Future and the Future of Fields

Convenors: Santi Furnari, Cass Business School, City, University of London, United Kingdom santi.furnari.1@city.ac.uk Danielle M. Logue, University of Technology Sydney, Australia danielle.logue@uts.edu.au Charlene Zietsma, Pennsylvania State University, USA czietsma@psu.edu

Session I: Thursday, July 04, 11:00 to 12:30, LB - 5.3 Introduction & Theory

Chair: Charlene Zietsma Nicola Mountford and Susi Geiger A tale of two concepts: 'Market' and 'field' in organizational studies Discussant(s): Sara Ekberg and Andreas Paul Spee Chris Meyer, David Cohen and Sudhir Nair Complex systems, embeddedness, and organizational field collapse Discussant(s): Mario Diani Session II: Thursday, July 04, 14:00 to 15:30, LB - 5.3 Emergence

Chair: Danielle M. Logue Georg Reischauer, Elke Schüßler and Johannes M. Lehner Framing Emerging Technologies in Interstitial Issue Fields: Insights from the Blockchain Technology Discussant(s): Nicola Mountford, Susi Geiger Andrea Carlo Lo Verso Identity dynamics in emerging interstitial fields: The case of Italian civil drone industry (2013– 2018) Discussant(s): Mia Chang, Stine Grodal Chenjian Zhang, Eric Yanfei Zhao and Santi Furnari From proto-field to field. The emergence of the social enterprise organizational form in China Discussant(s): Karl-Emanuel Dionne, Paul R. Carlile Session III: Friday, July 05, 09:00 to 10:30, LB - 5.3 Interstitial Interactions between Fields

Chair: Santi Furnari Lies Bongers, Remco S. Mannak and Marius T.H. Meeus Embedded agency revisited: The effects of multiple institutional logics on cross-field collaboration between childcare and elementary schools Discussant(s): Elena Raviola, Jaan Grunberg, Josef Pallas, Claes Thorén Mario Diani New social movements and cross-field dynamics: A network analytic perspective Discussant(s): Chris Meyer, David Cohen Peter Groenewegen, Charlene Zietsma and Danielle M. Logue Institutional field overlaps: Origins, properties and consequences Discussant(s): Daniel Semper, Giuseppe Delmestri

Session IV: Friday, July 05, 11:00 to 12:30, LB - 5.3 Boundaries

Chair: Charlene Zietsma

Sara Ekberg, Andreas Paul Spee and Anna Jenkins *The development of a transnational field – the progression of rules, actors, and boundaries* Discussant(s): Elodie Dessy, Virginie Xhauflair Tae-Ung Choi, Grace Augustine and Brayden King *Field of Greens: The Role of Field Conversations on the Adoption and Maintenance of Organization-Level Sustainability Practices* Discussant(s): Chenjian Zhang, Eric Yanfei Zhao Birthe Soppe and Nadine Arnold *Field stability and change: The co-evolution of fields and organizations in the case of fair trade* Discussant(s): Andrea Carlo Lo Verso **Session V: Friday, July 05, 14:00 to 15:30, LB - 5.3 FCE and FC Organizations**

Chair: Danielle M. Logue

Karl-Emanuel Dionne and Paul R. Carlile The relational dynamics of field-configuring events in field emergence: The case of digital health Discussant(s): Peter Groenewegen Elena Raviola, Jaan Grunberg, Josef Pallas and Claes Thorén When the right-wing enters our living room: Contesting and shifting fields at the Gothenburg Book Fair Discussant(s): Birthe Soppe, Nadine Arnold Elodie Dessy and Virginie Xhauflair Philanthropy facing the emergence of alternative models: Field-structuring actors' boundary work to manage cross-field interactions Discussant(s): Daniela Aliberti, Chiara Paolino Session VI: Saturday, July 06, 09:00 to 10:30, LB - 5.3 Moral, Social and Sustainable Fields

Chair: Santi Furnari

Celeste Diaz Ferraro, Forrest Briscoe and Barbara L. Gray Mechanisms for embedding moral change practices in the nascent field of genomics and health Discussant(s): Tae-Ung Choi, Grace Augustine,Brayden King Daniel Semper and Giuseppe Delmestri The two lives of organizations: Institutional change through the interplay of field and category dynamics Discussant(s): Julie Fabbri, Benjamin Huybrechts Julie Fabbri and Benjamin Huybrechts Herding zebras: the role of coworking spaces in imprinting hybrid ventures Discussant(s): Celeste Diaz Ferraro, Forrest Briscoe, Barbara L. Gray Session VII: Saturday, July 06, 11:00 to 12:30, LB - 5.3

Categories & Closing

Chair: Charlene Zietsma

Mia Chang and Stine Grodal

Junkies, Queers and Babies: How Medical Professionals Constructed the Category AIDS (1978-1984)

Discussant(s): Georg Reischauer, Elke Schüßler, Johannes M. Lehner Daniela Aliberti and Chiara Paolino

Indie "Is the New Black": How TV series are changing the rules of the Indie music sector Discussant(s): Lies Bongers, Remco S. Mannak, Marius T.H. Meeus

Sub-theme 58: Organizational Theory from the South: Enlightening the North

Convenors: Rafael Alcadipani, Fundação Getúlio Vargas, Brazil rafael.alcadipani@fgv.br Marcos Barros, Grenoble Ecole de Management, France marcos.barros@grenoble-em.com Albert J. Mills, Saint Mary's University, Canada albert.mills@smu.ca

Session I: Thursday, July 04, 11:00 to 12:30, SH-Tausend Practices, Subjects and Intersectionality in the Global South

Chair: Rafael Alcadipani Hari Sreekumar A troubled modernity: A study on Ayurvedic practice in India Discussant(s): Chidozie Umeh Jitesh R. Mohnot and Sankalp Pratap Cultural subjects as economic agents and share-of-God: Governance mechanisms within an indigenous entrepreneurial community Discussant(s): Rafael Alcadipani Chidozie Umeh Contextualising intersectionality in the global south: Insights from Nigeria Discussant(s): Jitesh R. Mohnot Session II: Thursday, July 04, 14:00 to 15:30, SH-Tausend Power, Leadership and Autonomy

Chair: Marcos Barros Samaila Tenebe and Chidozie Umeh Leader-member-exchange and the social (re) construction of leadership in Nigerian organisations Discussant(s): Rajiv Maher Flávia Naves Mafra, Yuna Reis Fontoura and Lygia Costa *Rural women's subalternity and the Brazilian agroecology movement: enlightening 'resilience' from the South* Discussant(s): Samaila Tenebe Rajiv Maher Envisioning indigenous territorial autonomy: In the struggle for 'tarimat pujut' in the upper Amazon forest Discussant(s): Yuna Reis Fontoura Session III: Friday, July 05, 09:00 to 10:30, SH-Tausend Encounters in the Global South

Chair: Albert J. Mills ragab elsayed, Zehra Sayed and Martin Fougère Reconceptualising knowledge spillover from West to the rest: Hybridity through inter-firm labour mobility Discussant(s): Nidhi Srinivas Michal Frenkel Core ex-periphery relations and bottom-up discrimination: How postcolonial imagination shapes employees' views of their foreign employers Discussant(s): Alex Faria Nidhi Srinivas, Alex Faria and Ana Guedes What can Dussel and Benjamin tell us about Management history Discussant(s): Michal Frenkel

Session IV: Friday, July 05, 11:00 to 12:30, SH-Tausend Epistemologies from the Global South

Chair: Rafael Alcadipani Adrián Pablo Zicari On the use and development of managment ideas in the South Discussant(s): Tianyuan Yu Daniel S. Lacerda Inclusion from an inclusive epistemology: Contributions of Milton Santos to organization studies Discussant(s): Adrián Pablo Zicari Karim Ben Slimane and Rachida Justo Using Ibn Khaldun concept of "asabiya" in explaining collective action during the Arab Spring, evidence form a case study in Tunisia Discussant(s): Daniel S. Lacerda Session V: Friday, July 05, 14:00 to 15:30, SH-Tausend Enlightening the North: Southern Epistemologies and Practices

Chair: Albert J. Mills Tianyuan Yu and Albert J. Mills Enlightenment, intuition and creativity training: Introducing Zen koan pedagogy Discussant(s): Irina Lyan Nidhi Srinivas Who is afraid of dependency theory in management studies? Discussant(s): Diego Altieri Diego Altieri and Alex Faria Poverty management and solidarity economy as a hybrid alternative in emerging economies: Investigating coloniality-decoloniality dynamics Discussant(s): Albert J. Mills Session VI: Saturday, July 06, 09:00 to 10:30, SH-Tausend Fighting Subalterity

Chair: Marcos Barros Irina Lyan "Koreans are the Israelis of the East": Theorizing cultural (dis)similarity in international collaborations Discussant(s): Dhammika Jayawardena Dhammika Jayawardena The Buddha, Whitehead and spacing of (organisational) space: A reframing Discussant(s): Irina Lyan Nanna Schmidt and Rajiv Maher Shepherding an indigenous community towards organic coffee farming: The role and influence of an international donor and conservation NGO Discussant(s): Marcos Barros Session VII: Saturday, July 06, 11:00 to 12:30, SH-Tausend

No Session VII

Sub-theme 59: Actor-centered Institutionalism: Comparing Actors, Contexts, Interactions and Change

Convenors:

Ruth V. Aguilera, Northeastern University, USA r.aquilera@northeastern.edu Mike Geppert, Friedrich-Schiller-University Jena, Germany mike.geppert@uni-jena.de Gregory Jackson, Freie Universität Berlin, Germany Gregory.Jackson@fu-berlin.de

Session I: Thursday, July 04, 11:00 to 12:30, DHT - LG.11 Introduction into the Topic of the Sub-theme

Chair: Gregory Jackson Christoph Dörrenbächer and Mike Geppert The transfer of the global value chain approach into research on global factories: Insights into theory borrowing in international business Discussant(s): Ruth V. Aguilera Frido Wenten Institutions and relational agency – Revisiting challenges for theories of institutional change Discussant(s): Gregory Jackson Session II: Thursday, July 04, 14:00 to 15:30 - Parallel Stream -

Parallel Stream A: Institutions, Actors and CSR - I - Room: DHT - LG.11 Chair: Ruth V. Aquilera Philipp A. Thompson Transactional finance and the rise of shareholder value-oriented governance Discussant(s): Majid Khan Mi Tran and Eshani Beddewela National governance systems and CSR engagement: The case of Southeast Asian countries Discussant(s): Kathleen Park Kathleen Park and Frederick Wallace Institutions, actors and acquisitions in Corporate Social Responsibility from emerging markets Discussant(s): Mi Tran Parallel Stream B: Social Agency and Institutional Change in Alternative Organizational Forms - Room: DHT - LG.10 Chair: Mike Geppert Marcel Maurer, Norbert Bach and Simon Oertel Middle management as target of change: Middle managers and their role in implementing postbureaucratic structures Discussant(s): Alessia Contu Roberta Cuel and Diego Ponte Actor-centered institutionalism and changes: A case study of a hybrid organization Discussant(s): Vikash Sinha Alessia Contu, Barbara Barbieri and Marco Zurru Workers' recovered firms Discussant(s): Marcel Maurer

Session III: Friday, July 05, 09:00 to 10:30

- Parallel Stream -

Parallel Stream A: Institutions, Actors and CSR – II - Room: DHT - LG.11 Chair: Gregory Jackson Gabriela Gutierrez-Huerter O Between implicit and explicit CSR: institutional complementarities and their influence on MNE subsidiaries' experience of and responses to institutional plurality Discussant(s): Chikako Oka Enrico Fontana, Jos Gamble, Chikako Oka and Hyemi Shin Conceptualizing corporate social responsibility (CSR) in East Asia: The institutional work of CSR professionals in Korea and Japan Discussant(s): Gabriela Gutierrez-Huerter O Majid Khan, James Lockhart and Ralph Bathurst Decoupling CSR: Getting beyond the 'what' to 'why' Discussant(s): Philipp Thompson Parallel Stream B: Comparative Institutional Analysis - Room: DHT - LG.10 Chair: Ruth V. Aguilera Matthew Allen, Mohammad Bakhtiar Rana and Jiajia Liu Comparative institutional analysis and institutional voids: The influence of firm heterogeneity and host-country institutions and contexts Discussant(s): Liudmyla Svystunova Liudmyla Svystunova, Gerhard Schnyder, Olivier Butzbach and Douglas B. Fuller State-owned enterprises as institutional actors Discussant(s): Matthew Allen Alia Crocker and Ari Yezegel Corporate social responsibility perceptions: Examining analyst stock recommendation revisions under shareholder and humane orientations Discussant(s): Dimitry Jacob Session IV: Friday, July 05, 11:00 to 12:30 - Parallel Stream -

Parallel Stream A: Actors and Power in MNCs - Room: DHT - LG.11

Chair: Mike Geppert Florian Olischer Location strategy as response by MNEs: the case of European low-cost civil aviation Discussant(s): Joey Soehardjojo Joey Soehardjojo How do low-power actors gain influence, legitimacy and power in a global corporation's network? Discussant(s): Florian Olischer Amani Shajera Actors and HRM Practices in Chinese MNCs Discussant(s): Alissa Hankache Alissa Hankache Using power and uncertainty zones to affect the transfer of human resource management practices in multinational companies: A micro-political approach Discussant(s): Amani Shajera

Format: 5-minute presentation by authors, 5-minute presentation by discussant, group discussion

Parallel Stream B: Governance, Logics and Resistance - Room: DHT - LG.10

Chair: Gregory Jackson Kevin Chuah Strategic mobilization of shareholder activists on ESG issues Discussant(s): Shawaaf M. Alshawaaf Shi-Rong Lee Changing market logics? The pressure from foreign investors Discussant(s): Ozan Duygulu Ozan Duygulu and Behlül Üsdiken Corporate governance goes to alien lands: Arrival and travels in Turkey Discussant(s): Shi-Rong Lee Shawaaf M. Alshawaaf and Soo Hee Lee Collective mobilisation and the emergence of a hybrid logic: The case of Louvre Abu Dhabi Discussant(s): Kevin Chuah Format: 5-minute presentation by authors, 5-minute presentation by discussant, group discussion Session V: Friday, July 05, 14:00 to 15:30 - Parallel Stream

Parallel Stream A: Micro-institutions, Sensemaking and Identity - Room: DHT - LG.11 Chair: Mike Geppert

Olivier Cristofini and Thomas Roulet Let's play... with trash: The role of gamification in the institutionalization of a socially innovative practice Discussant(s): Mike Geppert Matthew Mount, Rich DeJordy and Tyrone Pitsis A socio-cognitive model of logic formation in complex institutional fields Discussant(s): Krijn Turkenburg Krijn Turkenburg, Joep P. Cornelissen and Mirjam Werner The organization as a purposeful actor: Unfolding the concept of organizational character Discussant(s): Matthew Mount Parallel Stream B: Financialization, Governance and Policy Games - Room: DHT - LG.10 Chair: Ruth V. Aquilera Padmavathi Shenov and Smita Chattopadhvav From charitable care to sustainable care: Navigating the paradox of appropriate technology Discussant(s): Evelyn Micelotta Mhamed Biygautane and Evelyn Micelotta Actors, institutions and organizations: How policy games affect the implementation of publicprivate partnerships (PPPs) in Kuwait Discussant(s): Padmavathi Shenoy Vikash Sinha and Marika Arena Institutional complexity and low-level governance actors: Theorizing agency in the mundane governance work Discussant(s): Diego Ponte Session VI: Saturday, July 06, 09:00 to 10:30 - Parallel Stream -Parallel Stream A: Professionals, Identities and Divers Institutional Logics - Room: DHT -LG.11 Chair: Gregory Jackson Hany Elbardan and Donald Nordberg Different marches of the machines: Institutional change and identity work of professionals Discussant(s): Terry McNulty **Terry McNulty**

Studying director accountability at law: Actor-centred institutionalism and practice

Discussant(s): Donald Nordberg

Zografia Bika and Simy Joy

Intra-logic plurality and family business heterogeneity

Discussant(s): Emmanuelle Reuter

Parallel Stream B: Acquisitions, Entrepreneurs and Host Country Influences - Room: DHT - LG.10

Chair: Mike Geppert Daphne Yiu and William Wan Making international acquisition ownership decision: Enlightened by the public Thermostat Discussant(s): Carmelo Paviera **Dimitry Jacob** Shaping host country institutions: A study of a collaborative corporate agency in Russian pharmaceutical industry Discussant(s): Florian Becker-Ritterspach Carmelo Paviera, Gerald McDermott and Richard Woodward Economic governance and the paradox of the informal economy: How institutional entrepreneurs exploit robust action in a polycentric system Discussant(s): Daphne Yiu Session VII: Saturday, July 06, 11:00 to 12:30, DHT - LG.11 Wrap-up – What Did We Learn? Chair: Ruth V. Aguilera Emmanuelle Reuter, Florian Überbacher and Andreas Georg Scherer In the "territorial trap": Swiss private banks' responses to transnational institutional complexity Discussant(s): Ruth V. Aguilera Florian Becker-Ritterspach, Knut Lange and Matthew Allen Varieties of home country measures in firm internationalization: Market-led, business-led and state-led economies compared

Discussant(s): Gregory Jackson

William il-kuk Kang and Asmund Rygh

Diversity in models for corporate governance and CSR: A focus on informal institutions Discussant(s): Mike Geppert

Sub-theme 60: Organization and Decision: The Theoretical Challenge of a Changing World

Convenors: Cristina Besio, Helmut Schmidt University Hamburg, Germany cristina.besio@hsu-hh.de Niels Akerstrøm Andersen, Copenhagen Business School, Denmark na.mpp@cbs.dk Michael Grothe-Hammer, Helmut Schmidt University Hamburg, Germany michael.grothe-hammer@hsu-hh.de

Session I: Thursday, July 04, 11:00 to 12:30, Geography - 2.19 Organizations and Societal Differentiation

Chair: Michael Grothe-Hammer Hanne Knudsen Cloud of worries, problems of second order. Worry conversations as welfare technology Niels Akerstrøm Andersen Potentialisation: Loosening up relations between public organizations and societal functions systems Kari Kantasalmi and Juha Tuunainen University's decision-making in the context of intensified societal engagement expectations: Analysis of a university entrepreneurship hub Session II: Thursday, July 04, 14:00 to 15:30, Geography - 2.19 Digitalization

Chair: Morten Knudsen Steffen Roth Digital transformation of organization theory. A Luhmannian approach Rena Schwarting and Lena Ulbricht The relationship between digitalization, discrimination and organization as a theoretical challenge of a changing world Jaromir Junne and Jacob T. Reilley The users strike back: Strategies to expose flawed algorithmic decisions Session III: Friday, July 05, 09:00 to 10:30, Geography - 2.19 Business and Management Issues

Chair: Steffen Roth Jacqueline You How a skillful means approach contributes to organizational resilience in multi-level contexts? Morten Knudsen, Mette Mogensen and Magnus Larsson Authorizing managers in management education and practice: the fiction of organizational unity Session IV: Friday, July 05, 11:00 to 12:30, Geography - 2.05 Decision and Organization [joint session with sub-theme 37]

Chair: Cristina Besio Michael Grothe-Hammer and Héloïse Berkowitz A theory of organization as decision Nils Brunsson, Ingrid Gustafsson and Kristina Tamm Hallström Macro-organizations – a way of organizing organizations Héloïse Berkowitz and Sanne Bor The partial organization of meta-organizations This is a joint session of the sub-themes 37 and 60 that will take place in room Geography - 2.05.

Session V: Friday, July 05, 14:00 to 15:30, Geography - 2.19 Organizational Boundaries

Chair: Kristina Tamm Hallström

Neringa Gerulaitiene, Asta Pundziene and Egle Vaiciukynaite Invisible decision makers beyond the boundaries of organisations Henrik Dosdall and Byron Z. Rom-Jensen Membership & crisis. The impact of organizational crisis on membership decisions and organizational boundaries Eduardo Guedes Villar and Karina De Dea Roglio Decision as a performative process: An analysis from a relational perspective Session VI: Saturday, July 06, 09:00 to 10:30, Geography - 2.19 Collegiality as an Alternative Mode of Governance in Organizations

Chair: Josef Pallas & Sabina Siebert Jean-Louis Denis, Sabrina Germain, Catherine Régis and Gianluca Veronesi The politics of collegiality: Professions in today's world of organizations Florian Koehne and Sarah Ivory The (re)enchantment of collegiality as a governance practice for social enterprises Julia R. Dahlvik and Axel Pohn-Weidinger The effects of collegiality as organizational form in the Austrian Ombudsman Board Session VII: Saturday, July 06, 11:00 to 12:30, Geography - 2.19 Organizational Behavior and Choice

Chair: Niels Åkerstrøm Andersen Julie Ricard Herding cats: Insights into rule proliferation in pluralistic organizations Billel Ferhani "Building" unethical choice in organization: From moral predisposition to behavior This session includes a final wrap-discussion.

Sub-theme 61: Advancing Enlightenment: Philosophical Ideas and Methods for Organizational Research

Convenors:

Cristina Neesham, Swinburne University Business School, Australia cristina.neesham@newcastle.ac.uk Andreas Georg Scherer, University of Zurich, Switzerland andreas.scherer@business.uzh.ch Thomas Donaldson, University of Pennsylvania, USA donaldst@wharton.upenn.edu

Session I: Thursday, July 04, 11:00 to 12:30, LB - 4.2 Voices of the Enlightenment and their Relevance Today

Chair: Cristina Neesham

Patricia H. Werhane and David J. Bevan Adam Smith and the Enlightenment Discussant(s): Walter Jarvis Walter Jarvis and Natalia Nikolova Advancing Enlightenment principles for business practice and education: Cultivating future leaders' moral accountability via the dignity threshold Discussant(s): David Bevan First, the convenors will introduce the sub-theme. Session II: Thursday, July 04, 14:00 to 15:30, LB - 4.2 Ideas of the Enlightenment: Histories and Geographies

Chair: Andreas Scherer Michael Assländer From reason to rationality – The wrong path of enlightenment Discussant(s): Cristina Neesham Arran Gare and Cristina Neesham Reviving methods of speculative philosophy: Towards a new Enlightenment in organization studies Discussant(s): Bobby Banerjee Bobby Banerjee Decolonizing Enlightenment: Perspectives from below Discussant(s): Michael Assländer Session III: Friday, July 05, 09:00 to 10:30, LB - 4.2 Enlightening Research Methodology: Perspectives on Science

Chair: Thomas Donaldson Markus Scholz Systematicity and organisation studies: Demarcating scientific knowledge from other kinds of knowledge Discussant(s): Miguel Alzola Piotr Makowski Conceptual Engineering in Organization and Management Theory. The Case of Routines Research Discussant(s): Markus Scholz Miguel Alzola Organizational ethics as a moral science Discussant(s): Piotr Makowski

Session IV: Friday, July 05, 11:00 to 12:30, LB - 4.2 Enlightening Research Methodology: Reforming Qualitative and Quantitative Methods

Chair: Cristina Neesham

Stefanie Habersang and Markus Reihlen

Building process theory from qualitative meta-studies: A developmental and performative process approach

Discussant(s): Julia Corvalan Julia E. Corvalan Ferrario

How does YZ Automotive compete for advantage? Enlightening strategy through an engaged application of the 'wayfinding' philosophy

Discussant(s): Jukka Luoma

Jukka Luoma and Joel Hietanen

'Reflexive modeling': Injecting creativity, responsibility, expressivity, and humility to quantitative empirical research

Discussant(s): Stefanie Habersang

Session V: Friday, July 05, 14:00 to 15:30, LB - 4.2

Enlightening Research Methodology: Philosophies of Practice

Chair: Andreas Scherer

Hamid H. Kazeroony and Memoona Tariq

Phenomenology, perceptions, and methodology: An allegorical challenge

Discussant(s): Anders Klitmøller

Warren Goodsir, Erling Rasmussen and Coral Ingley

Science with values; knowledge with phronesis: Ontological and epistemological perspectives of phronetic social science

Discussant(s): Hamid Kazeroony

Anders Klitmøller

Affectivity and reflexivity in practice: Towards a Heidegger-Bourdieusian understanding of social action

Discussant(s): Warren Goodsir

Session VI: Saturday, July 06, 09:00 to 10:30, LB - 4.2 Enlightening Agency: Philosophical Approaches

Chair: Thomas Donaldson Thomas Maak and Nicola M. Pless Reflective sense and sensibility: How the philosophy of shared agency may enlighten organizational research Discussant(s): Hector Rocha Hector Rocha Enlightening the future with wisdom from the past: Revisiting the intrinsic alignment between personal motives, organizational purpose and societal development Discussant(s): Ben Wempe Ben Wempe The doctor, the teacher, and the pastry chef: Models of leadership in Plato's Gorgias, Republic, and Laws Discussant(s): Thomas Maak Session VII: Saturday, July 06, 11:00 to 12:30, LB - 4.2 Impacts of Technology: Enlightening our Future

Chair: Andreas Scherer Albert Löhr Reasoning in the age of digitization Discussant(s): Marian Eabrasu Vikram R. Bhargava and Manuel Velasquez Making technology addictive: Value, insult, and the attention economy Discussant(s): Albert Löhr Marian Eabrasu What if? Theorizing business simulations through the lenses of counterfactual analysis Discussant(s): Vikram Bhargava

Sub-theme 62: Managing in the Age of Disruptions

Convenors: Shahzad (Shaz) Ansari, University of Cambridge, United Kingdom s.ansari@jbs.cam.ac.uk Dries Faems, WHU – Otto Beisheim School of Management, Germany dries.faems@whu.edu Raghu Garud, Pennsylvania State University, USA rgarud@psu.edu

Session I: Thursday, July 04, 11:00 to 12:30, MS - TR 13 Introduction + Collaboration and Disruption

Chair: Raghu Garud Richard Tee and Pinar Ozcan Trying to avoid disruption through collaboration: The challenges of modularity in nascent technology markets Sara Lara Marquez Gallardo Everything must change so that everything can stay the same: Open access in UK academic publishing Session II: Thursday, July 04, 14:00 to 15:30, MS - TR 13 Reacting to Disruption

Chair: Shahzad Ansari Anita McGahan, James Shaw and Payal Agarwal Negotiated settlements among stakeholders: Creating capacity to confront disruption Amber Geurts, Thijs Broekhuizen and Wilfred Dolfsma Why do firms react differently? Using organizational identity to explain heterogeneous responses to disruptive change Dennis van Kampen, Fleur Deken and Hans Berends Gaining and regaining internal and external legitimacy through (re)framing Session III: Friday, July 05, 09:00 to 10:30 - Parallel Stream -

Parallel Stream A: Making Choices for Disruption - Room: MS - TR 13

Chair: Raghu Garud Christian Hampel and Elena Dalpiaz Rising from the ashes: How disruptors use moralizing storytelling to reform in response to a legitimacy crisis Heevon Kim and Martina Montauti The disruptor's paradox: The impact of Airbnb Plus on the hospitality industry Mara Guerra, Bart Clarvsse and Anu Wadhwa Product Market Choice of Entrepreneurial Ventures: The Role of Prior Experience Parallel Stream B: Self-disruption - Room: MS - TR 7 Chair: Dries Faems Dirk Martignoni and Thomas Keil To self-disrupt or not to self-disrupt Joakim Netz Incumbents self-disruption: Temporal shaping in continued market leadership Cristóbal García-Herrera and Erkko Autio Controlling proactive self-disruption: Managing tensions in an industry-led corporate start-up accelerator Session IV: Friday, July 05, 11:00 to 12:30 - Parallel Stream -

Parallel Stream A: Digital Disruption - Room: MS - TR 13

Chair: Shazad Ansari

Anup Nair and Harry Sminia

Confronting digital disruption: How organizational dynamics shape response strategies in incumbent firms

Paolo Aversa, Carmelo Cennamo and Gianni Lorenzoni

Digital transformation in manufacturing ecosystems: A case of supply and knowledge network decoupling

Mohammad N. Nasiri, Susanne Velden, Niels G. Noorderhaven and Henk Akkermans Collective choice of radical technology in innovative ecosystems: An in-depth study on the collective choice of the next generations of lithography technology

Parallel Stream B: Disruption within Specific Industries - Room: MS - TR 7

Chair: Dries Faems

Callen Anthony and Mark J. Zbaracki

Competition at sea: The emergence and evolution of the ro-ro ferry, 1957–1994 Jan Lepoutre

Robust disruption: Competition and collaboration dynamics in the launch of electric vehicles in the automotive industry

Gulsemin Altundas and Hélène Delacour

Ecosystem-as-structure vs. ecosystem-as-affiliation: Evidence from the autonomous vehicle emergence

Session V: Friday, July 05, 14:00 to 15:30

- Parallel Stream -

Parallel Stream A: Disruption and Platforms - Room: MS - TR 13

Chair: Shazad Ansari Vidva Oruganti

Vidya Oruganti

A Hub Firm's Orchestration of a Platform-Based Ecosystem and the Role of Complementor Exclusivity

Fathiro Putra, Saeed Khanagha and Krsto Pandza

Understanding the dynamic of platform business creation by established firm

Pinar Ozcan, Markos Zachariadis and Dize Dinckol

"Platformification" of banking: Strategy and challenges of challenger versus incumbent banks in response to regulatory change in the UK

Parallel Stream B: Disruption from Strategic Perspective - Room: MS - TR 7

Chair: Raghu Garud

Simon Grand and Simon A. Betschart

Strategic management of disciplined disruption. A practice & process view on enacting alternative organizational futures

Marja Turunen

Strategizing in data-driven business ecosystems: A collective consciousness perspective Session VI: Saturday, July 06, 09:00 to 10:30, MS - TR 13 Disruption and Entrepreneurial Action

Chair: Dries Faems Ann-Kathrin Leiting, Lien De Cuyper, Bart Clarysse and Anne L.J. ter Wal Leveraging Cultural Capital to Unleash the Power of Entrepreneurship: A Study of Hybrid Corporate Ventures Lisa Whitelaw and Lucia Garcia-Lorenzo The tactical art of disruptive innovation: How incumbent organisations can respond to threat of disruption through entrepreneuring organisation-creation tactics Francesca Bacco and Anna Comacchio The Role of Boundary Organizations in Inter-Organizational Collaborations Across Domains: A Case in Fashion-Tech Session VII: Saturday, July 06, 11:00 to 12:30, MS - TR 13 The Future of Research on Managing Disruptions

Chair: Raghu Garud – Group Discussion –

Sub-theme 63: The Politics and Ethics of Social-Symbolic Work

Convenors: Thomas B. Lawrence, University of Oxford, United Kingdom tom.lawrence@sbs.ox.ac.uk Nelson Phillips, Imperial College London, United Kingdom n.phillips@imperial.ac.uk Stephanie J. Creary, University of Pennsylvania, USA sjcreary@wharton.upenn.edu

Session I: Thursday, July 04, 11:00 to 12:30, LB - 1.16

Alice de Jonge Domestic violence and the workplace: New spaces for social-symbolic work Discussant(s): Mahya Ostovar Ravari Mahya Ostovar Ravari A space of our own: Exploring the constitution of an affective space through social media practices Discussant(s): Stephen Sirris Session II: Thursday, July 04, 14:00 to 15:30, LB - 1.16

Stephen Sirris Values as fixed and fluid. Negotiating the elasticity of core values. Discussant(s): Alexis Laszczuk, Alaric Bourgoin and Ann Langley Alexis Laszczuk, Alaric Bourgoin and Ann Langley Legitimacy Work in organizations: Securing the existence of a novel structural unit Discussant(s): Lindie Botha and Ralph Hamann Session III: Friday, July 05, 09:00 to 10:30, LB - 1.16

Lindie Botha and Ralph Hamann Making and breaking fences: Boundary work in times of crises and institutional change. Discussant(s): Mamta Bhatt Mamta Bhatt Spanning one boundary while enforcing and enacting the other: A cross-level study of boundary work in an inter-organizational change program Discussant(s): Christopher Steele and Vern L. Glaser Session IV: Friday, July 05, 11:00 to 12:30, LB - 1.16

Christopher Steele and Vern L. Glaser *Reworking the 'Truth Machine': Crafting epistemic practices in business analytics* Discussant(s): April L. Wright, Stuart A. Middleton, Gemma Irving and Paul Hibbert April L. Wright, Stuart A. Middleton, Gemma Irving and Paul Hibbert *The politics of institutional translation work: Drawing out power relations in the emergency department* Discussant(s): André Spicer André Spicer *Doubt and organisation* Discussant(s): Ralph Hamann, Warren Nilsson and Scott Drimie **Session V: Friday, July 05, 14:00 to 15:30, LB - 1.16**

Ralph Hamann, Warren Nilsson and Scott Drimie *The institutional agency of dialogue in social innovation* Discussant(s): Lin Dong and Paul Tracey Lin Dong *Maintaining a shadow institutional field: The case of the counterfeit luxury industry in Guangzhou, China* Discussant(s): Lilia Giugni and Paul Tracey Lilia Giugni and Paul Tracey 'Organized crime is a feminist issue!': patriarchy and identity-work in a mafia-dominated city. Discussant(s): Virva Salmivaara and Ewald Kibler Session VI: Saturday, July 06, 09:00 to 10:30, LB - 1.16

Virva Salmivaara and Ewald Kibler

Public meaning negotiations around a wicked problem: A historical-rhetoric analysis of 'environmental responsibility' in Finnish agricultural discourse (1960-2018) Discussant(s): Cecile G. Feront, Stephanie Bertels and Ralph Hamann Cecile G. Feront, Stephanie Bertels and Ralph Hamann How do we become hummingbirds? Exploring the volitional process of institutional change agents Discussant(s): Wesley S. Helms, Karen Patterson and Kam Phung Session VII: Saturday, July 06, 11:00 to 12:30, LB - 1.16

Wesley S. Helms, Karen Patterson and Kam Phung Ideological Passion and the Empowerment of the Stigmatized Discussant(s): Faiza Muhammad, Farzad R. Khan and Pablo Martin de Holan Faiza Muhammad, Farzad R. Khan and Pablo Martin de Holan Institutional wars: Institutional clashes in the Global South Discussant(s): Alice de Jonge

Sub-theme 64: Challenging Public Management: A Fresh Look at HRM, Organizational and Individual Behaviour in the Public Sector

Convenors:

Alessandro Hinna, University of Rome Tor Vergata, Italy alessandro.hinna@uniroma2.it Fabian Homberg, University of Southampton, United Kingdom F.Homberg@soton.ac.uk Andrea Tomo, University of Naples Federico II, Italy andrea.tomo@unina.it

Session I: Thursday, July 04, 11:00 to 12:30, 7–8 Chambers Street - G.03 Co-production and Citizen Involvement

Chair: Andrea Tomo

Anne Kershaw, Kerrie Bridson and Melissa Parris Awkward spaces and navigated conversations: The impact of coproduction on museum practice Alexander Pinz and Franziska Wallmeier Why do local governments react differently to increasing demands for citizen participation? Davide Giacomini, Alessandro Sancino, Giacomo Carli and Michela Pagani Co-production of public leadership: The engagement of mayors with citizens, managers and politicians in local governance Session II: Thursday, July 04, 14:00 to 15:30, 7–8 Chambers Street - G.03 Meaning, Knowledge and Tensions

Chair: Andrea Tomo

Hong Qiu and Samia Chreim

Managing tensions in government innovation: The case of GCcollab

Caroline Fischer

Rewards can't buy me knowledge? How to foster knowledge sharing behavior of public employees

Gaurav Marathe, Aadarsh Das, Manjeet Kumar, Nitin Kulkarni, Ram Kumar Kakani and Nelson d'Silva

Meaningful Work from realized self or worthy work? A study of Community Health Workers in India

Session III: Friday, July 05, 09:00 to 10:30, 7–8 Chambers Street - G.03 Human Resource Management: Gender, Tasks and Well-being

Chair: Alessandro Hinna Louise Fitzgerald, David Gathara, Jacob McKnight, Jacinta Nzinga and Mike English Global challenges: Human resources for sustainable health care systems Ewa Wikström and Roy Liff To promote well-being in public sector workplaces: Use of informal information as rumours in managers' decision-making Linda Colley and Sue Williamson Public sector reform and its effects on the coherence of HRM Session IV: Friday, July 05, 11:00 to 12:30, 7–8 Chambers Street - G.03 Performance Measurement Systems

Chair: Andrea Tomo Federica Morandi, Daria Angelozzi and Fausto Di Vincenzo Identifying individual and job-related determinants of rating distortion in performance appraisal: The case of middle management in health care organizations Petra Adolfsson, Ylva Ulfsdotter Eriksson and Bengt Larsson Managers' and co-workers' co-creation of individual performance in public organizations Hoirda Ben Daali On the edge of reactivity: Exploring insecurity and uncertainty through performance measurement systems in hospital Session V: Friday, July 05, 14:00 to 15:30, 7–8 Chambers Street - G.03 Professionalism and Competing Logics in the Public Sector

Chair: Alessandro Hinna

Johannes M. Lehner, Eva Born, Peter Kelemen and Rainer Born Professionalism and calling among firefighters. Anachronism in the age of New Public Management? Janne Kalucza and Fabian W. Hattke Bureaucratic Red Tape: A Bibliometric Study and Meta-Analysis

Nancy Côté, Jean-Louis Denis, Graeme Currie and Marie-Pierre Bourdages-Sylvain Organizational paradox and strategic practices of hybride middle managers Session VI: Saturday, July 06, 09:00 to 10:30, 7–8 Chambers Street - G.03

Organizational Change and Reforms in the Public Sector

Chair: Andrea Tomo

Federico Ceschel, Alessandro Hinna and Massimiliano Pellegrini

Theories and process of change management in public sector: A systematic literature review Tiziana Sardiello and Susanna Alexius

Time for trust? Post-New Public Management reforms in the Swedish social services Sainath Srikant Karthik Bhuvanagiri

Organizational change in public sector and employee readiness to change – An empirical investigation

Session VII: Saturday, July 06, 11:00 to 12:30, 7–8 Chambers Street - G.03 Bureaucracy and Corruption

Chair: Alessandro Hinna

Ernesto de Nito, Andrea Tomo and Paolo Canonico

Stories of grey zone between corruption and whistleblowing: Insights from the Italian public administration

Federico Ceschel, Alessandro Hinna and Fabian Homberg

Corruption in the public sector: Implications on organizational and individual behaviour

Sub-theme 65: Marxist Organization Studies: Enlightening the Future – The Challenge for Organizations

Convenors:

Matt Vidal, Loughborough University London, United Kingdom mgvidal@gmail.com Kyle Bruce, Macquarie University, Sydney, Australia kyle.bruce@mgsm.edu.au

Session I: Thursday, July 04, 11:00 to 12:30, SH-Wandsworth Labour Process I

Chair: Matt Vidal Christopher Nyland and Kyle Bruce The evolution of employee management models: A return to Marxian analysis Paul Goldman Collaboration: The evolution of an organizational phenomenon Ian Hill Contradictions in the software labour process: agile vs waterfall Session II: Thursday, July 04, 14:00 to 15:30, SH-Wandsworth Labour Process II

Chair: Kyle Bruce Matt Vidal Contradictions of the labour process, worker empowerment and capitalist inefficiency Amanda Hildebrandt Commodity fetishism and conspicuous leisure: The concealment of labour in the image of the flight attendant uniform Elcemir Paço-Cunha and Leandro Guedes The Inflectionist approach of the labour process theory Session III: Friday, July 05, 09:00 to 10:30, SH-Wandsworth Subjectivity and Solidarity

Chair: Claes Belfrage Xinmiao Song and Ngai Pun Clashing gender: Subject making of youth workers at the crossroad of neoliberal crisis Xiaotian Li In search for labour agency: Working in the Chinese Internet industry Ngai Pun and Hang Gao Toward a micro-foundation of working-class youth solidarity: The case of China Session IV: Friday, July 05, 11:00 to 12:30, SH-Wandsworth Technology at work

Chair: Kyle Bruce Chris Smith and Dan Huang Enabled technology and disabled workers – Investigating the employment of workers with disabilities in contemporary China Julie Monroe 'It's one rule for them and one for us': The importance of occupational class in explaining who does housework at work

Session V: Friday, July 05, 14:00 to 15:30, SH-Wandsworth Political Economy

Chair: Paul Goldman Emrah Karakilic Financialisation and the becoming of capital parasitic: The case of corporate social media Yu Zheng, Chris Smith and Di Zhang Automation, logistics work and commodity circulation Claes Belfrage and Markus Kallifatides The 'profits without accumulation' puzzle in small and open advanced economies. A critical case study of the changing relationships between the financial and non-financial sectors in the Swedish economy Session VI: Saturday, July 06, 09:00 to 10:30, SH-Wandsworth

Digital rhetoric, economic restructuring and capital investment

Chair: Chris Smith

Yanan Guo

Communicative labor in entrepreneurial activities: Examining interactions between grassroots innovative entrepreneurs and angel investors in Beijing Devika Narayan Cannibalize this: How corporations are drawn to self-disrupt Session VII: Saturday, July 06, 11:00 to 12:30, SH-Wandsworth Forum – Marxism and Organization Studies

Chair: Matt Vidal

This is the 9th year that we have run an EGOS sub-theme on Marxist organization studies. This sub-theme has been successful in key respects: institutional space for Marxists to present their work and to network; a special issue in 'Organization Studies'; and a community of scholars who return year after year.

But – although the network of scholars who have attended at least one of the subthemes is large – the sub-theme itself has not grown substantially over the years. And it's not clear that Marxism is having an impact in organization studies beyond a relatively small group of scholars who are already Marxists.

In this forum, we want to have an open reflection and discussion on the following issues:

1. What is your personal experience with the sub-theme – what's working, what's not working, and what might work better?

2. What is your broader experience as someone engaging Marxist theory within the field of org studies (and the context of the business school)?

3. Do we agree that it is important to make institutional space for Marxist research? And for Marxists to engage mainstream social science, including organization studies?

a. What can we learn from attempts to make institutional space for Marxism in other fields (sociology, political science, economics, etc.)?

b. Tactically, is it better to focus on bringing Marxism into org studies or to bringing org studies into Marxism?

c. Institutionally, where should Marxist focus their energy within the academy – engaging the mainstream? Building an alternative?

d. Should we run the EGOS Marxist sub-theme next year?

Sub-theme 66: Temporality and Projectbased Organizing

Convenors: Timo Braun, Freie Universität Berlin, Germany timo.braun@fu-berlin.de Jörg Raab, Tilburg University, The Netherlands j.raab@uvt.nl Iben Sandal Stjerne, Copenhagen Business School, Denmark isst.ioa@cbs.dk Session I: Thursday, July 04, 11:00 to 12:30, UEBS - MBA Suite **Megaprojects** Chair: Timo Braun, Jörg Raab & Iben Sandal Stjerne Sofia Pemsel and Jonas Søderlund On the Verge of Times: Temporal Shifts in Temporary Organizations Discussant(s): Jere Lehtinen Jere Lehtinen, Giorgio Locatelli, Barbara Evans, Karlos Artto and Tristano Sainati Acknowledging the role of corruption in large infrastructure projects Discussant(s): Jonas Søderlund Joachim Thiel, Gernot Grabher, Johannes Dreher and Lennart Fahnenmüller Strong owners, weak clients? Client performance and innovation in two iconic architecture projects Discussant(s): Jennifer Whyte Mahesh Balasubramani, Ranjith K. Soman, Jennifer Whyte and Ashwin Mahalingam Temporality, innovation and megaproject-to-megaproject learning across continents: The case of Crossrail and Nagpur Metro Discussant(s): Joachim Thiel Session II: Thursday, July 04, 14:00 to 15:30, UEBS - MBA Suite Projectification Chair: Jörg Raab Maria Magdalena Aguilar Velasco and Andreas Wald The dark-side of projectification: A systematic literature review and research agenda on the negative aspect of project work Discussant(s): Andranik Tumasjan Andranik Tumasjan and Johannes Kaske Time is on my side: How blockchain technology attenuates the constraints of temporary organizing Discussant(s): Maria Magdalena Aguilar Velasco Pål Nygaard and Tine Malonæs Projectification of business and its implications for business history research Discussant(s): Kate Gasparro Kate Gasparro and Vedran Zerjav Methodological considerations on research impact for project studies: The case of configurational approaches in infrastructure projects research Discussant(s): Pål Nygaard Session III: Friday, July 05, 09:00 to 10:30, UEBS - MBA Suite **Timing Strategies**

Chair: Iben Sandal Stjerne Oskar Bronsgeest and Onno Bouwmeester *Timing strategies for employee participation in decision-making during organizational change projects* Discussant(s): Graham Winch Graham Winch and Natalya Sergeeva *Narratives of temporal structuring in project organizing* Discussant(s): Oskar J. Bronsgeest

Stefan Sauer, Amelie Tihlarik and Manuel Nicklich Project-based organizing and the desynchronization of acceleration Discussant(s): Lorenzo Skade Lorenzo A. Skade, Sarah Stanske, Jochen Koch and Matthias Wenzel Temporary organizing and organizing temporality: On the multilayered architecture of accelerators Discussant(s): Stefan Sauer Session IV: Friday, July 05, 11:00 to 12:30, UEBS - MBA Suite **Tensions and Boundaries** Chair: Timo Braun Matthias Engelmayer, Lennart Fahnenmüller and Cornelius Herstatt The tensions of managing innovation in a project-based environment: The case of small and medium-sized architectural firms Discussant(s): Lloyd Fletcher Lloyd A. Fletcher and Andrew Sturdy The subjectivity of boundary spanning – Composite boundaries in project working Discussant(s): Matthias Engelmayer Tor Hernes. Therese Dille and Anne Live Vaagaasar The temporal challenges of coordinating multi-stakeholder projects Discussant(s): René Abel René Abel, Suleika Bort, Indre Maurer, Clarissa E. Weber and Hendrik Wilhelm Tensions between new and recurrent alliance partnerships: The moderation effect of alliance portfolio maturity Discussant(s): Anne Live Vaagaasar Session V: Friday, July 05, 14:00 to 15:30, UEBS - MBA Suite Interconnections, Portfolios, and Platforms Chair: Jörg Raab Dianka Zuiderwijk and Kees Boersma Operational reliability in complex temporary organizations: Resilience and governance in the context of temporal interconnectivity Discussant(s): Johan Munck af Rosenschöld Alfons Marrewijk and Leonore van den Ende Multi-level analysis of dynamic change in inter-organizational projects Discussant(s): Mija Martinsuo Miia Martinsuo and Joana Geraldi Connecting project portfolios with their context Discussant(s): Alfons van Marrewijk Johan Munck af Rosenschöld, Martina Merz and Mikko Salmela Fostering interdisciplinarity through temporary research platforms? Institutional work as mediating organizational innovations in universities Discussant(s): Dianka Zuiderwijk Session VI: Saturday, July 06, 09:00 to 10:30, UEBS - MBA Suite **Temporal and Social Embeddedness** Chair: Iben Sandal Stjerne Erik Söderberg Projects' survival in permanent organizing: Boundary work in a public health project Discussant(s): Ehsan Samimi Ehsan Samimi Walking at the edge: Human resource management routines in project-based organizations

Discussant(s): Erik Söderberg David Cross and Juani Swart *Tempo(rality) in project-network organisations* Discussant(s): Sophie M. Cappelen Sophie Cappelen *Temporally sustaining the temporary* Discussant(s): David Cross

35th EGOS Colloquium 2019 – Sub-theme Programs

Session VII: Saturday, July 06, 11:00 to 12:30, UEBS - MBA Suite Events as Temporary Organizations

Chair: Timo Braun Joseph Lampel, Aneesh Banerjee and Ajay Bhalla Emergence and spread of unconferences as new temporary organizational form Discussant(s): Iben Stjerne Iben Sandal Stjerne and Silviya Svejenova Mobilizing for change through temporal work at events Discussant(s): Joseph Lampel Sorin Piperca Disruptive events in interorganizational projects Discussant(s): Viktoriia Pisotska Viktoriia Pisotska and Kerem Gurses Understanding the interplay of temporary and permanent organizational structures and the stability and change duality in field-configuring events: a case study of the Venice Biennale Discussant(s): Sorin Piperca

Sub-theme 67: Critical Organizational Anthropocene Studies

Convenors: Hervé Corvellec, Lund University, Sweden herve.corvellec@ism.lu.se Alison Stowell, Lancaster University, United Kingdom a.stowell@lancaster.ac.uk Steffen Böhm, University of Exeter, United Kingdom S.Boehm@exeter.ac.uk

Session I: Thursday, July 04, 11:00 to 12:30, 7–8 Chambers Street - 1.4 Setting Agendas

Chair: Steffen Böhm Wendelin M. Küpers From Anthropocene to Eco-cene Eco-Phenomenological Perspectives on Embodied, Anthrodecentric Transformations towards Enlivening Practices of Organizing Discussant(s): Marina Dantas de Figueiredo, Fábio Marquesan and J. Miguel Imas Marina Dantas de Figueiredo, Fábio Marquesan and J. Miguel Imas The Intertwining of Anthropocene and "Development" Trajectories in Latin America since the Great Acceleration: seeking alternatives within the Latin American thought Discussant(s): Paula Neves and Ricardo Peres Paula Neves and Ricardo Peres Anthropocene: And who is to blame? Discussant(s): Wendelin M. Küpers Session II: Thursday, July 04, 14:00 to 15:30, 7–8 Chambers Street - 1.4 Circular Economy

Chair: Alison Stowell Joël Ntsondé and Franck Aggeri Circular economy as a performative concept based on a rational utopia Discussant(s): Chia-Hao Ho and David Monciardini Lucy Wishart Sanitising reuse: The organisational practice of a stewardship of things Discussant(s): Joël Ntsondé Chia-Hao Ho and David Monciardini The role of corporate activism in driving trainsition towards a circular economy Discussant(s): Lucy Wishart Session III: Friday, July 05, 09:00 to 10:30, 7–8 Chambers Street - 1.4 Networks

Chair: Hervé Corvellec Patrik Zapata and María José Zapata Campos Recycling networks movement. Juggling between multiple scales, spaces and strategies for sustainability Discussant(s): Sara Taalas Aideen O'Dochartaigh, Orlagh Reynolds, Donna Marshall and Andrea Prothero Organisational networks for sustainability: Insights and challenges Discussant(s): Patrik Zapata and María José Zapata Campos Mathias Karlsson, Lena Olaison and Saara L. Taalas Notes on shitty decisions: Practicing ethics and social entrepreneurship Discussant(s): Aideen O'Dochartaigh

Session IV: Friday, July 05, 11:00 to 12:30, 7–8 Chambers Street - 1.4 A Blend of Theories

Chair: Steffen Böhm Sideeq Mohammed Organizational responses to the Anthropocene and the coding of desire: Understanding Deleuze and Guattari's reading of the "death instinct" Discussant(s): Samuel Tang and Belinda Wade Samuel Tang and Belinda Wade Organizational adaptation to the Anthropocene: A comparative study of climate change framing and preparation in UK and Australian public service providers Discussant(s): Sideeq Mohammed Session V: Friday, July 05, 14:00 to 15:30, 7–8 Chambers Street - 1.4 Social Movements + Book Project

Chair: Alison Stowell Andrea Tomo, Marcos Barros and Rosanna Spanò Organizing food in the anthropocene: Locally activating "Slow Food" signifiers Discussant(s): Maxim Vlasov Maxim Vlasov, Pasi Heikkurinen and Karl Bonnedahl Suffering in the growth economy and the emergence of back-to-the-land entrepreneuring Discussant(s): Andrea Tomo, Marcos Barros and Rosanna Spanò The last 30 minutes of this session will be dedicated to present and discuss a book project with Routledge based on the sub-theme. Session VI: Saturday, July 06, 09:00 to 10:30, 7–8 Chambers Street - 1.4 Organizational Practices I/II Chair: Hervé Corvellec Marcus Wagner Governance and institutions in new public environmental management: An international and

Marcus Wagner Governance and institutions in new public environmental management: An international and intertemporal comparison of voluntary standards' impacts Discussant(s): Alexandre Monnin, Emmanuel Bonnet and Diego Landivar Alexandre Monnin, Emmanuel Bonnet and Diego Landivar What the Anthropocene does to organizations Discussant(s): Cédric Gossart Cédric Gossart Organisational practices and grand challenges: The case of large digital firms Discussant(s): Marcus Wagner Session VII: Saturday, July 06, 11:00 to 12:30, 7–8 Chambers Street - 1.4 Final discussion

Chair: Alison Stowell

Sub-theme 69: The Politics of Sharing: Opening Innovation, Enlightening Cocreation, Transforming Society?

Convenors:

Marie-Laure Salles-Djelic, SciencesPo Paris, France marielaure.djelic@sciencespo.fr Stefan Häfliger, Cass Business School, London, United Kingdom stefan.haefliger.1@city.ac.uk François-Xavier de Vaujany, Université Paris-Dauphine, France devaujany@dauphine.fr

Session I: Thursday, July 04, 11:00 to 12:30, LB - 1.2 Welcome and Introductions

Chair: Marie-Laure Salles-Djelic, François-Xavier de Vaujany & Stefan Häfliger Tomokazu Abe and Tadashi Uda A path analysis on the community building in coworking spaces Staffan Furusten and Susanna Alexius Topical but not new – What can we learn from older forms for sharing economy? Session II: Thursday, July 04, 14:00 to 15:30, LB - 1.2 Values and Labour

Chair: Stefan Häfliger Marek Korczynski The workplace commons: Towards understanding and mapping commoning within work relations Sarah Cheah, Shiyu Li and Jinlong Zhu Daily interpersonal justice and creativity: developing and testing of a multilevel dual-path model Marie Antoine Fitting the norms: About coworkers' occupational identity work Wifak Gueddana and Roser Pujadas Labour and platform work in the 'sharing economy' Session III: Friday, July 05, 09:00 to 10:30, LB - 1.2 Community Building

Chair: Marie-Laure Salles-Djelic Laura Albareda and Camille Meyer Commons entrepreneurship: Collective value, complexity and sharing principles Thomas Bauwens and Taneli Vaskelainen Conceptualizing the institutional complexity of community-based enterprises Sebastian Everding and Stefan Hielscher Conflict and consensus between institutional logics in indeterminate governance contexts: a case study of an emerging sharing platform Adriano Solidoro, Camelia Irina Caldarusa and Gianluigi Viscusi Managerial challenges of co-creation and social innovation: The case of Dokk1 Session IV: Friday, July 05, 11:00 to 12:30, LB - 1.2 Governance

Chair: Marie-Laure Salles-Djelic

Mathilde Mondon-Navazo, Annalisa Murgia, Paolo Borghi and Petr Mezihorak How to support the careers of freelancers? A comparative study of alternative organisational forms

Dominika Wruk, Sebastian Vith, Achim Oberg, Markus A. Höllerer and Renate E. Meyer Differences in environmental embeddedness of organizational forms: The case of sharing economy organizations in Germany Paul Muller, Bérangère L. Szostak, Sandra Fagbohoun and Saïd Yahiaoui Creative ideas within ecosystem: Social innovation, commons and governance. The case of citizens' mobility in France Tama Rchika Between control over destiny and togetherness: About the ambivalent path of individuals looking for an entrepreneurial autonomy and collective places Session V: Friday, July 05, 14:00 to 15:30, LB - 1.2 Urban Spaces

Chair: François-Xavier de Vaujany Jeffrey K.H. Chan and Ye Zhang Beyond the neoliberal city: Commoning sharing practices and sharing the urban commons Daniel e Silva, Marcia Vaclavik and Janaina Macke Mommy said: 'Do not talk to strangers' – A study on trust in Brazilian ride-sharing apps Zhongsu Zou and Sehwa Wu Sharing economy and public entrepreneurship – in a case study of Didi Marcia Vaclavik, Sidinei Rocha-de-Oliveira and Andrea Poleto Oltramari The Digital Labor Market Formation: the case of Brazilian app-based ride-hailing service Session VI: Saturday, July 06, 09:00 to 10:30, LB - 1.2 Digital Commons

Chair: François-Xavier de Vaujany Claudine Bonneau and Jeremy Aroles The new faces of success: Exploring the monetisation of digital nomadism Francesca Martinelli Platform cooperativism. New forms of job, technology and social protection in Italy Guillaume Compain, Philippe Eynaud, Lionel Maurel and Corinne Vercher-Chaptal Reinventing the Common Good through Emergent Sharing Platforms Mark D. Okraku, Clarissa E. Weber, Indre Maurer and Johanna Mair Institutional Intermediation by Service Platforms: Formalization of Service Provision in Emerging Markets Session VII: Saturday, July 06, 11:00 to 12:30, LB - 1.2 Round-table Discussion

Chair: François-Xavier de Vaujany

Sub-theme 70: Management in Crisis: Understanding Anomie in Contemporary Corporations

Convenors:

David Courpasson, emlyon business school, France courpasson@em-lyon.com Michael I. Reed, Cardiff Business School, United Kingdom ReedM@cardiff.ac.uk Dima Younes, emlyon business school, France younes@em-lyon.com

Session I: Thursday, July 04, 11:00 to 12:30, AT - 2.11 Vulnerability, Isolation and Precarity

Raymond Loveridge

Strategic precarity. Of purpose, progress, patriotism and the rise of management anomie in 21st century capitalism

Sébastian Stenger

Anomie at work in a context of individualization and competition: The case of Big Four firms Cara Reed and Robyn Thomas

The generation game: Foucault's bio-power in action Session II: Thursday, July 04, 14:00 to 15:30, AT - 2.11 Debating Managerial Role(s) and Identities

Andrew Sturdy, Christopher Wright and Nick Wylie Management and consultancy – Colonisation or crisis? Maja Korica and Davide Nicolini Managing (in) a glass cage: Chief executive discretion in the age of accountability Régis Martineau Going back to reification to understand subjectivity in contemporary organizations Session III: Friday, July 05, 09:00 to 10:30, AT - 2.11 New Pressures and the Transformations of Managerial Work

Jonathan Morris and John Hassard Another hard days night: Digital surveillance, organisational control and the extensification of managerial control Rita Davidson, Damian Hodgson and Damian O'Doherty Getting into neoliberalism: An ethnographic account of mobile work Dima Younes and David Courpasson Re-engaging social structure. How middle managers fight against anomic forces in organizations Session IV: Friday, July 05, 11:00 to 12:30, AT - 2.11 Resistance and Managerial Responsibility

Isabella Nascimento and Cíntia Rodrigues de Oliveira Medeiros Decolonizing the discourse on corruption: An analysis of HSBC's involvement in transnational corruption Bertrand Sergot and Anne-Laure Saives

Fighting management-induced anomie in place: Anatomy of a place-based workers' resistance movement against a factory closure

François Métivier and Elen Riot

"What lies ahead?" Autoethnography of a researcher in a social movement "March for Science"

Session V: Friday, July 05, 14:00 to 15:30, AT - 2.11 New Forms of Organizing, New Problems?

Deniz Tunçalp and Mehmet Erçek *A bank as a 'no-culture' community: De(con)struction of social order in contemporary corporations* Emilie Bargues Bourlier and Bertrand Valiorgue *Material defense mechanisms and managers resistance to autonomy in post-bureaucratic organizations. The Lactane experience* Véronique Bossard-Préchoux and Anouk Grevin *How to recognise engagement in the absense of managers? Intervention-research on recognition in a liberated company* **Session VI: Saturday, July 06, 09:00 to 10:30, AT - 2.11** Nicolas Balas and Clara Roussey

The organization at war with itself: The regulatory role of managers' ontological (in)security in a renewable energy cooperative Isabel Pedraza-Acosta Managers' anomie and performance- and risk-managerial tools Session VII: Saturday, July 06, 11:00 to 12:30, AT - 2.11

- No Session VII -

Sub-theme 71: Social Impact Evaluation: The Technical and Sociopolitical Challenges of Accountability

Convenors:

Alnoor Ebrahim, Tufts University, USA alnoor.ebrahim@tufts.edu Karen Maas, Erasmus University Rotterdam, The Netherlands maas@ese.eur.nl Jonatan Pinkse, University of Manchester, United Kingdom jonatan.pinkse@manchester.ac.uk

Session I: Thursday, July 04, 11:00 to 12:30, LB - G.10 Logics of Impact Measurement

Chair: Jonatan Pinkse Saurabh A. Lall Balancing act: How institutional logics influence impact measurement practices in social entrepreneurship Jane Gibbon and Colin Dey Constructing accounting for social outcomes and impact: Combining critical perspectives on the logics of 'blended value' Session II: Thursday, July 04, 14:00 to 15:30, LB - G.10

Rationalities of Impact Measurement

Chair: Karen Maas Emily Barman Impact as boundary object: Social impact evaluation for impact investment Lehn M. Benjamin The experience of seeking help: Why it matters for measuring social impact Daniel Fisher On the lack of moral efficiency: implications for public-private interactions and social value Julien Kleszczowski and Nathalie Raulet-Croset Combination of rationalities in social impact evaluation: A study in a French nonprofit organization Session III: Friday, July 05, 09:00 to 10:30, LB - G.10 Linking Accountability to Ecosystems

Chair: Alnoor Ebrahim

Tim Kasim and Richard Barker

Institutional work or institutional trap? The possibilities and constraints of making sustainability reporting 'comparable' with financial reporting

Tracey Dodd, Carmen Reaiche and Roberto Cavazos

An inquiry into social impact measurement for programs designed to end poverty, in developed nations, through entrepreneurship training

Marios Samdanis and Catherine L Wang

From measuring to organising for social impact: A conceptual framework for social impact and organisational design

Michelle Westermann-Behaylo, Tricia Olsen, Kathleen Rehbein and Annie C. Snelson-Powell Accountability for negative social impacts: Uncovering pathways to remedy for corporate human rights abuses

Session IV: Friday, July 05, 11:00 to 12:30, LB - G.10 Linking Accountability to Learning and Strategy

Chair: Karen Maas Gorgi Krlev Living with best friends? On how new models of care provision create social impact Vishal Gupta and K.V. Gopakumar Managing mission drifts with organizational evolution: The case of an Indian nonprofit organization Domenico Dentoni, Federica Angeli and Jonatan Pinkse How can we learn if we have different views of success? Organizational learning from performance feedback in hybrid organizations Tarik El Bouyahyani and Karin Kreutzer What's in it for the firm? Reviewing corporate volunteering outcomes and their effect on the strategic renewal of firms Session V: Friday, July 05, 14:00 to 15:30, LB - G.10 - Group Discussion -

Chair: Alnoor Ebrahim Session VI: Saturday, July 06, 09:00 to 10:30, LB - G.10 Measurement in Impact Investing

Chair: Greg Molecke Pablo Muñoz, Edward Gamble and Haley A. Beer How impact measurement works in emerging social industries Anirudh Agrawal Review of social impact assessment measures used by impact investing firms Sarah L. Carroux and Falko Paetzold Unlocking the black box of private impact investors 'Alim J. Beveridge, Garima Sharma and Joel Gehman Renewing vows: Why businesses bolster their commitment to social and environmental impact Session VII: Saturday, July 06, 11:00 to 12:30, LB - G.10 Social Construction of Ratings and Reporting

Chair: Jonatan Pinkse Geert Demuijnck Comparing the social and environmental impact of corporations. A reflective equilibrium in a murky environment David Monciardini, Guido Conaldi and Valentina Baiamonte Contested calues and competing professional claims in the construction of mandatory corporate sustainability reporting